CITY OF WHITEHORSE

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WHITEHORSE

Adopted Budget
2011/12

Contents

Page

Overview

Mayor's Introduction 2

Chief Executive Officer's Overview 5

Budget Summary 6

Budget processes

1. Linkage to Council Plan 8
2. Initiatives and Strategic Objectives 9
3. Budget Preparation 10

Budget analysis

4. Analysis of Operating Budget 16
5. Analysis of Budgeted Cash Position 21
6. Analysis of Capital Budget 25
7. Analysis of Budgeted Financial Position 29

Long term strategies

8. Strategic Resource Plan 31
9. Revenue Strategy 33
10. Borrowing Strategy 34
11. Asset Management Strategy 35

Appendices

Overview of Appendices 36

A Budget Statements 37

B Statutory Disclosures 44

C Activities & Initiatives 47

D Key Strategic Activities 76

E Council Reserve Governing Principles 78

F Fees & Charges 80

G Detailed Capital Works Program 104

Mayor's Introduction

Council has prepared a $141 million Adopted Budget for the 2011/12 financial year which seeks to balance the demand for high quality services and infrastructure while remaining sensitive to the community's capacity to pay. Key budget information is provided below including key highlights, the rate increase, financial sustainability including capital works and the underlying result.

The Adopted Budget has been carefully prepared following community consultation throughout the year and is guided by priorities outlined in key strategic documents including the *Council Plan 2011-2015*, Strategic Resource Plan and other major plans and strategies. Consultation is a major area of focus for the Whitehorse City Council. Council is continually attempting to expand the methods of consultation particularly when formulating its annual budget. This year we continued to enhance the level and timing of consultation prior to the commencement of the Budget deliberations which included the following;

- Attendance at Spring Festival
- Ward Forums
- Budget Survey distribution
- Annual Residents' Survey
- Budget specific questions incorporated in the Annual Residents' Survey
- Budget Reference Group with Councillors that met monthly.
- Changing of Special Committee meeting to allow Councillors more time to consider submissions prior to the Budget adoption.

Council's priorities while planning the Adopted Budget were continuing to provide essential, high quality services and facilities to our community and residents. This includes the provision of $97 million allocated to core services such as Home and Community Care, Health and Family Services, Recycling and Waste and Libraries.

A $29.17 million Capital Works Program is focused on major projects and continuing to maintain our existing assets to a high standard.

Significant resources have been allocated to a number of key projects including improvements to leisure facilities, roads renewal and upgrade and urban improvement in the city's central activity districts.

In essence we are determined to maintain Council's excellent track record on service delivery and improving infrastructure with a view of tackling some big projects for the future benefit of Whitehorse.

KEY HIGHLIGHTS OF THE BUDGET

A $141 million budget delivering $97 million for Core Services including:

- $14.3m Home and Community Care
- $12.3m Sustainability, Waste and Recycling
- $11.6m Health and Family Services
- $8.4m ParksWide (maintenance of sports fields, parks and gardens)
- $8.1m Leisure Services
- $6.4m Engineering
- $6.3m City Works (depot operations, maintenance of footpaths, drains and roads)
- $6.0m Recycling and Waste Centre
- $5.0m Planning and Building Services
- $4.5m Arts and Cultural Services
- $4.2m Libraries
- $4.1m Compliance (Community Laws, parking, school crossings, risk, insurance and emergency management)

- $3.4m Capital Works Management and Facilities Maintenance
- $1.9m Community Development
- $0.9m Business and Economic Development

A strong Capital Works Program of $29.17 million including the following key projects:

- $8.5m to upgrade buildings throughout the city (including $2.8m for the commencement of Aqualink Box Hill major redevelopment)
- $7.1m for improvements to roads, footpaths and traffic management
- $4.7m for improvements to parks, sports fields and playgrounds
- $2.9 for urban improvements
- $1.0m for drainage improvements
- $0.3m for Council's street tree planting program in line with the Street Tree Policy

KEY PRESSURES AND CHALLENGES

When setting the Adopted Budget 2011/12 Council considered a number of key pressures and challenges including:

- Rising utility and insurance costs well in excess of CPI increases.
- Community expectations to introduce environmental sustainability initiatives.
- Recovery efforts following extreme weather events, for example flood and storm damage.
- Increased contract costs for cyclical tree pruning and kerbside garbage collection.
- The increase in the landfill levy set by the state government originally 33 percent now further increased to 47 percent.
- Cost shifting from state and federal governments.
- Change in demographic as a result of an ageing population.

As well as external influences, there were also a number of internal influences arising from the 2010/11 year, which have had a significant impact on the setting of the Adopted Budget for 2011/12.

These include:

- Enterprise Agreement wage increase of 3.50%.
- Redevelopment of Aqualink Box Hill.
- The cost of maintaining Council's assets to ensure that infrastructure and assets are provided to support services that are appropriate, accessible, responsive and sustainable to the community.

FINANCIAL SUSTAINABILITY

Emphasis was given to developing a responsible longer term plan that meets the needs of all sections of our community and appropriately invests in maintaining Council's community assets.

Council has been guided by the need for continuing cost constraint without causing disruption to core community services and continuing to implement Council approved strategies. Such strategies include the Whitehorse Open Space Strategy, the Bushland Reserves Fire Management Review and the Whitehorse Retail Strategy.

Good progress is being made towards meeting the Victorian Auditor-General's financial sustainability measures, something that Councillors see as an important legacy for the future.

RATES

The adopted general rate will increase by 8.0% plus 0.73% for the second significant accelerated increase in the state government landfill levy imposed for next financial year. The adopted rate increase has been carefully reviewed and Council believes the additional funds are required to ensure the city's investment in infrastructure renewal and upgrades continues at a high level. As a result, Council would be able to commence key projects such as the Box Hill Gardens Master Plan, the restoration of Surrey Dive in association with the major Aqualink Box Hill redevelopment and Springfield and Billabong Reserve Pavilion upgrades. Together with an acceleration of renewal works in the Box Hill Business District and commencement of the Nunawading Retail Precinct improvements, this presents a strong additional commitment to the city's future infrastructure.

With the adopted rate increase Whitehorse will continue to have one of the lowest levels of rates in metropolitan Victoria based on Municipal Association of Victoria collected rates data, while maintaining high quality services and facilities, and accelerating key strategic capital projects.

For more information about Council's Adopted Budget 2011/12 visit www.whitehorse.vic.gov.au

Cr Ben Stennett
Whitehorse Mayor

Chief Executive Officer's Overview

Council's long-term planning strategy is aimed at creating a sustainable fiscal environment to enable Council to continue to provide the community with high quality services and infrastructure into the medium and long term. The financial plan is a continuation of Council's responsible financial program and its fundamental aim is an assured platform of services and facilities in the city.

The $141 million Adopted Budget 2011/12 is delivered in line with Council's Long-Term Financial Plan and presents a responsible solution to current pressures facing the organisation and the community. It responds to the community's needs as identified through the many layers of consultation processes that occur throughout the year.

The Adopted Budget includes both operating and capital budgets for the city. Council establishes budget parameters such as capital projects to be included and how they will be financed, long-term borrowing and the end target for the total budget. This includes any fee increases, additional charges imposed on Council by other levels of government, increases to direct costs incurred by Council (such as utility charges) as well as detailed analysis of all projected Council costs for the year ahead. All adopted capital projects go through a justification and evaluation process before they are added to the Proposed Budget, which is then presented to the community for comment. Following this, community feedback is reviewed and the Proposed Budget is presented to Council for final adoption.

Council has produced a $141 million Adopted Budget that retains and enhances existing services and facilities. Significant resources have been allocated to key projects in the Capital Works Program at $29.17 million.This will deliver a range of improvements to sports and recreation facilities, community centres, roads, paths, parks and trees as well as accelerating Council's investment in infrastructure.

For 2011/12, the total Capital Works Program Budget is generated from the following sources:

- $25.15m from Council's operations budget;
- $2.01m from external grants and contributions;
- $1.04m from reserves; and
- $0.98m from plant asset sales.

In addition to improving the sustainability of the services and projects that Council delivers on a day-to-day basis, there will be an increased focus on programs that engage and empower the community to take more sustainable actions at home, work and play.

For more information about Council's Adopted Budget 2011/12 visit www.whitehorse.vic.gov.au

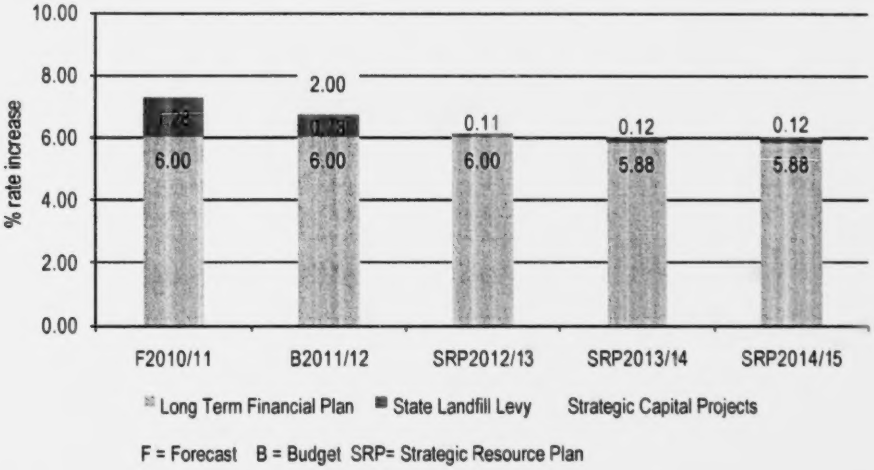
Noelene Duff

Noelene Duff
Chief Executive Officer

Budget Summary

Council has prepared a $141 million budget for the 2011/12 financial year which seeks to balance the demand for high quality services and infrastructure while remaining sensitive to the community's capacity to pay. Key budget information is provided below about the rate increase, financial sustainability including capital works and underlying result.

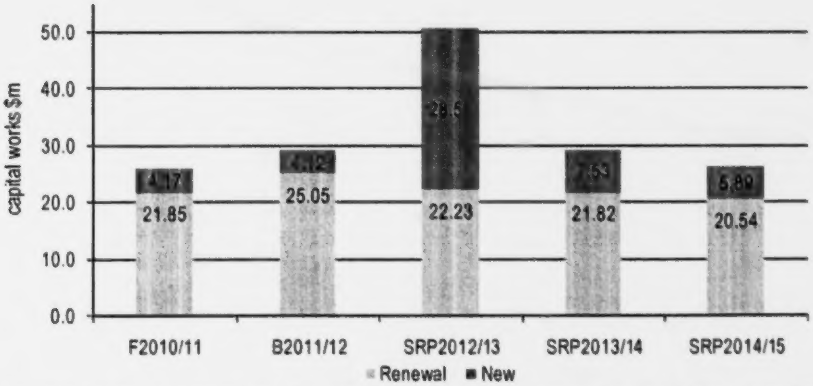
1. Rates



The adopted general rate will increase by 8.0% plus 0.73% for state government landfill levy increase for the 2011/12 year, raising total rate revenue to $79.58 million. Of the 8.73% increase, $0.94 million will be going towards strategic budget initiatives. This rate revenue increase is in line with Council's rating strategy plus the additional 0.73% to recover the increase in the state government landfill levy. Future rate increases are forecast to be in line with the Strategic Resource Plan, however, this does not commit Council to any predetermined increase. The Plan is reviewed annually as part of Council's Budget deliberations to determine income requirements for the coming year.

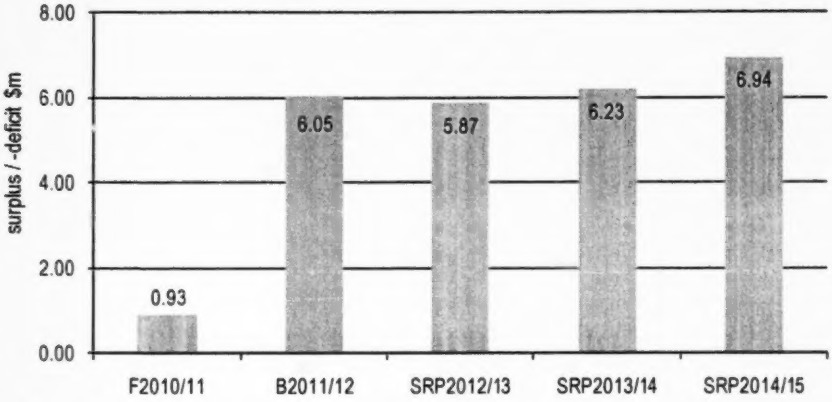
2. Financial Sustainability

Capital Works



The capital works program for the 2011/12 year is budgeted to be $29.17 million. Of this capital funding, $25.15 million will come from Council operations, $2.99 million from external grants, contributions and plant asset sales and the balance of $1.04 million from Reserves. $24.15m of the $28.50m for new projects in 2012/13 reflects the adopted expenditure on the Aqualink Box Hill redevelopment. The capital expenditure program has been set and prioritised based on a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project.

Underlying Result



A high level Strategic Resource Plan (SRP) for the years 2011-2015 has been developed to assist Council in adopting a budget, within a longer term prudent financial framework. The SRP is reviewed annually as part of Councils budget deliberations. The key objective of the plan is financial sustainability in the medium to long term, while still achieving the Council's strategic objectives as specified in the Council Plan.

The plan ensures a good steady progress towards achieving the sustainability measures set by the Victorian Auditor-General. Council will achieve an underlying operating surplus in the 2011/12 financial year while placing higher priority on the Capital Works renewal by increasing the maintenance on existing infrastructure assets. The plan also focuses on the maintenance of cash reserves and responsible use of debt to fund major capital projects.

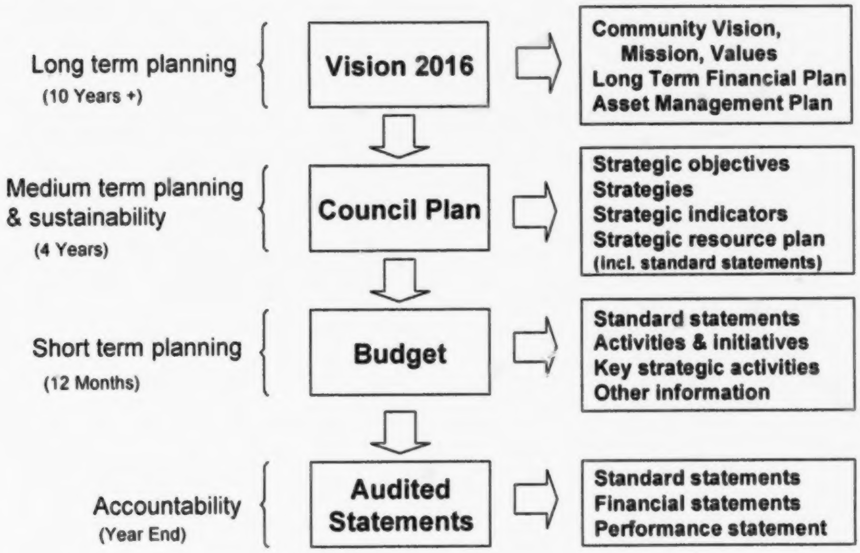
It should be noted that this long-term financial position is predicated on an annual rate income increase of six per cent over the remainder of the Long-Term Financial Plan, a prudent and fiscally responsible policy position taken by Council to ensure that Whitehorse is able to deliver quality services and capital works that will meet the needs of its diverse community for many years to come.

Budget Process

1. Linkage to Council Plan

The Annual Budget links to the achievement of the Council plan within an overall planning framework. This framework guides Council in identifying community needs and aspirations over the long-term (Vision 2016), medium-term (Council Plan) and short-term (Annual Budget) and then holding itself accountable (Audited Statements).

The Strategic Resource Plan, included in the Council Plan summarises the financial and non-financial impacts of the objectives and strategies and determines the sustainability of these objectives and strategies. The Annual Budget is then framed within the Strategic Resource Plan, taking into account the activities and initiatives included in the Annual Budget, which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the strategic planning framework of Council.



Council is required to develop a fixed four-year Council Plan within six months of an election of a new Council. The preparation of the Council Plan involved discussions with Councillors and adoption of a draft plan for consultation in accordance with Section 223 of the *Local Government Act 1989*. Council is also required to annually review its plan and where changes are made these changes must be subjected to a formal consultation process as per Section 223 of the *Local Government Act 1989*.

Elements of the plan are the strategic indicators. These must be reported each year in the Annual Report. The Annual Budget must also make reference to the Council Plan. The Budget contains three elements related to the Council Plan:

1. **Key Strategic Activities**. These are a short list of activities linked to the plan's Strategic Objectives. These activities will be the subject of external audit so they must be achievable and significant, and where possible are reflected in the Annual Budget.

2. **Achievement of the Council Plan 2011-2015**. A description of how the Budget will contribute to the achievement of the plan's objectives.

3. **Strategic Resource Plan.** This has two components – some general explanatory text and a set of Standard Statements. This plan is a rolling four-year plan so it must be prepared and adopted each year, with the first year of the plan being the Budget year.

2 Initiatives and Strategic Objectives

The Annual Budget includes the activities and initiatives to be funded that will contribute to achieving the strategic objectives specified in the Council Plan. The Annual Budget converts these activities and initiatives into financial terms to ensure that there are sufficient resources for their achievement. The strategic objectives as set out in the Council Plan and the key strategies for achieving these objectives for the 2011/12 year are set out below. A list of the Key Strategic Activities for 2011/12 is outlined in Appendix D.

Strategic Objectives	Strategies
Serve and strengthen our diverse community to be inclusive, vibrant and engaged.	• Continue community participation and engagement. • Plan and partner with key stakeholders to strengthen our community. • Deliver quality services for the wellbeing, amenity and development of our community. • Recognise and celebrate the diversity of our community. • Facilitate and encourage community participation in artistic and cultural life. • Advocate on behalf of our community on critical local issues and external issues that may impact locally.
Promote, protect, enhance and respect the quality of our natural and built environments.	• Embed sustainability practice and principles in planning and development. • Lobby government to achieve higher environmental sustainable design requirements. • Lobby, strengthen and contribute to an integrated transport system. • Protect, enhance, appropriately develop and acquire open space for current and future generations. • Pursue consistent design principles of excellence in the city's current and future built environment. • Continue our leadership role in the education and awareness of environmental and sustainability practices in our community. • Maintain and enhance Council's physical assets for long-term sustainability, safety and public amenity.
Deliver organisational excellence, visionary leadership and strong governance, through dedicated people, to ensure the best possible contribution to our community.	• Provide responsible management of Council's financial and other resources. • Continue to develop and build an organisational culture that is inclusive, collaborative, and strives for excellence. • Ensure our governance framework, values and performance parameters are understood, shared and core to our everyday actions. • Continue to provide a comprehensive professional and personal development program so everyone's contribution is valuable. • Continue to improve how we communicate, serve and connect with our community.
Support a prosperous, diverse and healthy local economy that contributes to the wellbeing of our community.	• Encourage local financially sustainable business excellence by strengthening our support role. • Support a live local, work local, shop local campaign. • Ensure that infrastructure is appropriately designed to provide accessibility. • Strengthen Council's connection with local business owners and their employees. • Develop partnerships with government, business and educational institutions. • Support opportunities for local business collaboration and resource sharing. • Promote business start up opportunities.

3 Budget Preparation

Under the *Local Government Act 1989 (the Act)*, Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the *Local Government (Finance and Reporting) Regulations, 2004* ("the Regulations").

The first step in the budget process is for the officers to prepare the annual budget in accordance with the Act and submit the proposed budget to Council for in-principle approval. Council is then required to give public notice that it intends to adopt the budget. It must give 28 days notice of its intention to adopt the proposed budget and make the budget available for inspection at its offices. A person has a right to make a submission on any proposal contained in the budget and Council must consider any submission before adoption of the budget. The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. The budget is required to be adopted and a copy submitted to the Minister by 31 August each year.

Budget 2011/12, which is included in this report, is for the year 1 July 2011 to 30 June 2012 and is prepared in accordance with the Act and Regulations. The budget includes standard statements being budgeted Comprehensive Income Statement, Balance Sheet, Cash Flow and Capital Works. These statements have been prepared for the year ending 30 June 2012 in accordance with Australian Accounting Standards and other mandatory professional reporting requirements and in accordance with the Act and Regulations. The Budget includes a description of the activities and initiatives to be funded and how they will contribute to achieving the strategic objectives specified in the Council Plan, as well as separately identified Key Strategic Activities and performance targets and measures in relation to each of these. It also includes detailed information about the rates and charges to be levied, the capital works program to be undertaken and other financial information, which Council requires in order to make an informed decision about the adoption of the budget.

The Budget includes consideration of a number of long-term strategies to assist Council in considering the Budget in a proper financial management context. These include a Strategic Resource Plan for the years 2011-2015 (section 8.), Revenue Strategy (section 9.), Borrowing Strategy (section 10.), and Asset Management Strategy (section 11.).

3.1 Budget process

The key dates for the budget process are summarised below:

	Budget process	Month
1.	Proposed Budget submitted to Council for approval	April
2.	Public notice advising intention to adopt budget	April
3.	Budget available for public inspection & comment	April- May
4.	Submissions period closes & consideration by Committee	May - June
5.	Submissions together with budget referred to Council	June
6.	Budget and submissions presented to Council for Adoption	June
7.	Copy of Adopted Budget submitted to the Minister	July

3.2 External influences

In preparing the 2011/12 budget, a number of external influences have been taken into consideration, because they are likely to impact significantly on the services delivered by Council in the budget period. These include:

- Rising utility and insurance costs well in excess of CPI increases.
- Community expectations to introduce environmental sustainability initiatives.
- Recovery efforts following extreme weather events, for example flood and storm damage.
- Increased contract costs for cyclical tree pruning and kerbside garbage collection.
- The increase in the landfill levy set by the state government originally 33 percent now further increased to 47 percent.
- Cost shifting from state and federal governments.
- Change in demographic as a result of an ageing population.

3.3 Internal influences

As well as external influences, there were also a number of internal influences arising from the 2010/11 year, which have had a significant impact on the setting of the budget for 2011/12. These include:

- Enterprise Agreement wage increase of 3.50%.
- Redevelopment of Aqualink Box Hill.
- The cost of maintaining Council's assets including infrastructure. This is to ensure that infrastructure and assets are provided to support services that are appropriate, accessible, responsive and sustainable to the community.

3.4 Budget principles

In response to these significant influences, guidelines were prepared and distributed to all Council officers with budget responsibilities. The guidelines set out the key budget principles upon which the officers were to prepare their budgets. The principles included:

- Existing fees and charges be reviewed in line with market levels or Strategic Resource Plan of 4%.
- Grants to be based on confirmed funding levels.
- New revenue sources to be identified where possible.
- Service levels to be maintained at 2010/11 levels with an aim to use less resources and with an emphasis on innovation and efficiency.
- New initiatives adopted to be justified through a business case approval process.
- Real savings in expenditure and increases in revenue identified in 2010/11 to be preserved.
- Discretionary costs held flat from 2008/09 levels (i.e.0% increase).
- Reflects the increased tender costs for new contracts (i.e. tree pruning, kerbside garbage collection).

3.5 Budget consultation

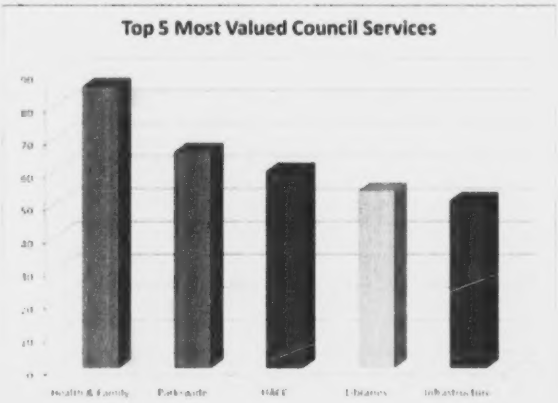
The Adopted Budget has been carefully prepared following community consultation throughout the year and is guided by priorities outlined in key strategic documents including the Council Plan 2011-2015, Strategic Resource Plan and other major plans and strategies. Consultation is a major area of focus for the Whitehorse City Council. Council is continually attempting to expand the methods of consultation particularly when formulating its annual budget. This year we continued to enhance the level and timing of consultation prior to the commencement of the Budget deliberations which included the following:

- Attendance at Spring Festival
- Ward Forums
- Budget Survey distribution
- Annual Residents' Survey
- Budget specific questions incorporated in the Annual Residents' Survey
- Budget Reference Group with Councillors that met monthly.

The results of the Budget survey conducted at Spring Festival & Ward Forums are as follows:

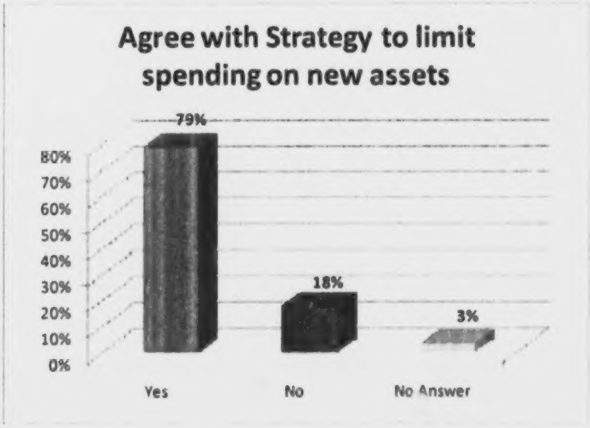
Q. Council provides extensive services for the community. Can you identify your top 5 priorities?
The following represents the top five most common responses from all respondents as not all respondents provided a ranking.

	Department	No. of Responses
1	Health & Family Services	86
2	Parkswide	66
3	Home & Community Care	60
4	Libraries	54
5	Infrastructure	51
6	Ecovision & Waste & Recycling	45
7	Community Development	43
8	Leisure Facilities	35
9	Facilities & Cap Works	33
10	Arts & Cultural Facilities	30



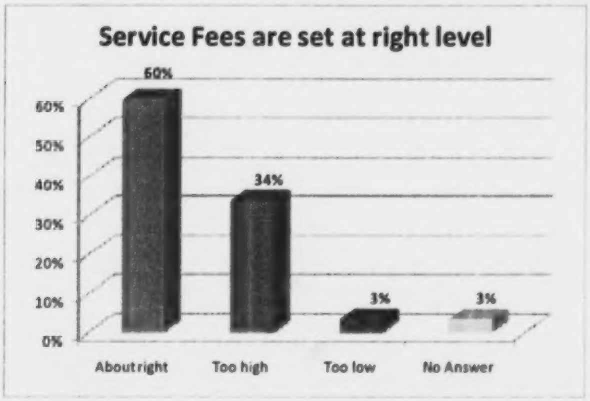
Expenditure on new assets

Q. Council is limiting expenditure on new assets and is giving priority to maintaining and upgrading existing community assets. Do you agree with this strategy?



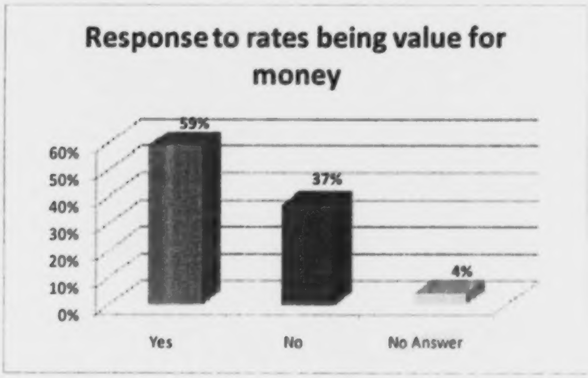
Fees for services

Q. Council seeks to balance affordability and need in setting service fees. This has an impact on the amount of rates revenue required. Do you think fees are generally: about right, too high, too low?



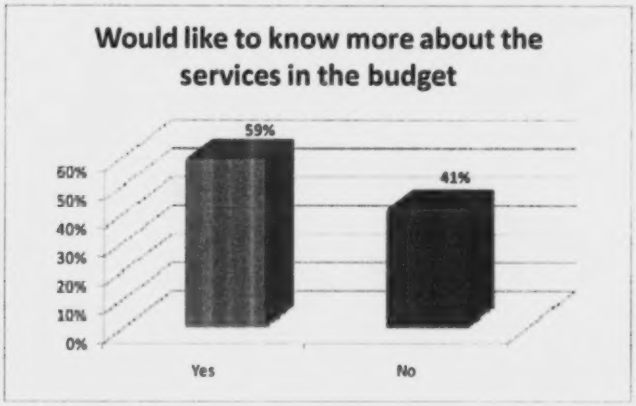
Rates

Q. Do you think rates represent value for money?

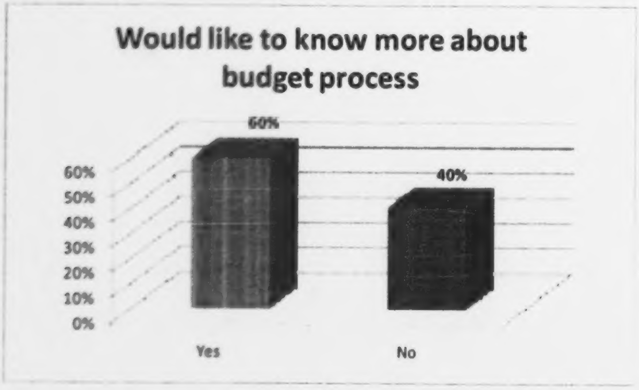


Receiving Information

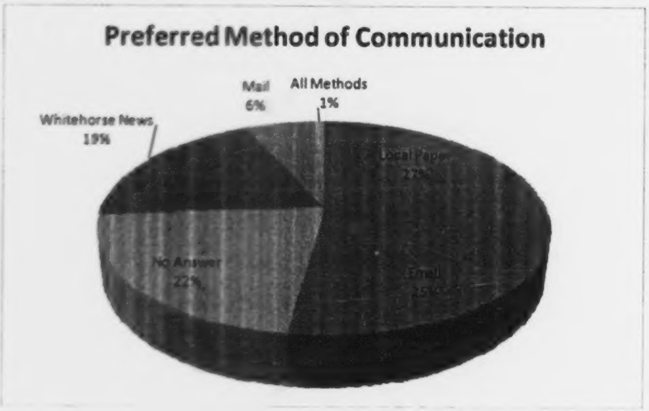
Q. Would you like to know more about the services provided in the budget?



Q. Would you like to know more about the process that Council goes through when developing the budget?



Q. If yes, what communication method would you like to receive this information?



Budget Questions within the Residents Survey

Single Most Important Service

When asked what is the most important service or program Whitehorse should prioritise in the Budget, 172 residents responded to the question. Of highest mention by more than 5% of the sample were Aged & Disability Services, environmental projects & programs, family services, safety & security, parks & playgrounds, wise spending and resourceful use of funds.

The following table lists the percentage of the sample indicating each service or program as the single most important. Percentages may add up to over 100% due to rounding of individual percentages.

Sample	2010 (n=172)
Aged and Disability Services	9%
Environmental Projects and Programs	8%
Family Services	8%
Safety and Security in General	7%
Parks, Playgrounds, Trees & Replanting	6%
Wise Spending/ Resourceful Use of Funds	6%
Roads	5%
Traffic Management	5%
Building Upgrades and Maintenance	4%
Footpath/ street maintenance	4%
Health Services (Hospitals, bulk billing)	4%
Sustainable Energy Use	3%
Keep rate increases at or below CPI	3%
Planning	3%
Public Transport Services (more reliable, frequent)	3%
Recycling Projects and Programs	2%
Sporting/ recreational facilities	2%
Sustainable Living Education and Programs	2%
Education (schools)	2%
Youth Services (training)	2%
Other	14%

Allocation of $100 for Services

If they had $100 to allocate amongst a list of services, residents would apportion most of their money to Aged & Disability Services ($16.10), Roads, Footpaths and Drains ($12.63), Family Services & Health ($10.77), Waste Collection & Recycling ($9.31), Road Safety & Traffic Management ($9.13) and Environmental Projects ($8.59), which totalled more than two-thirds of the $100.

All services were important to people with 76% allocating money to Aged & Disability Services, 70% to Roads, Footpaths and Drains, while 60% or more allocated money to Waste Collection & Recycling, Family Services & Health, Road Safety & Traffic Management and Parks & Playgrounds.

The average dollar allocation per service and the percentage of people allocating money to that service are set out in the following table.

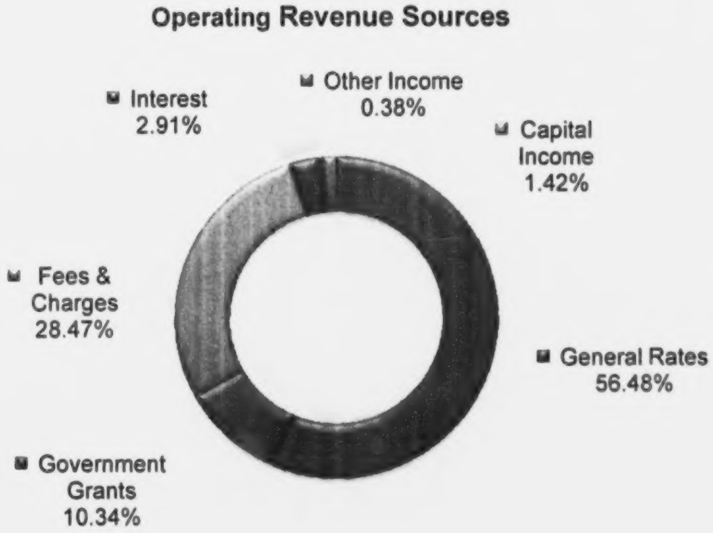
	$ Ave	% *(239)*
Aged & Disability Services	$16.10	76%
Roads, Footpaths & Drains	$12.63	70%
Family Services & Health	$10.77	66%
Recycling & Waste Collection	$9.31	67%
Road Safety & Traffic Management	$9.13	62%
Environmental Projects	$8.59	57%
Parks & Playgrounds	$7.91	60%
Sustainable Transport	$7.20	53%
Leisure & Recreation Facilities	$6.31	52%
Community Facilities	$4.91	50%
Planning	$4.15	45%
Community Events & Festivals	$2.73	40%
Other	$0.27	1%

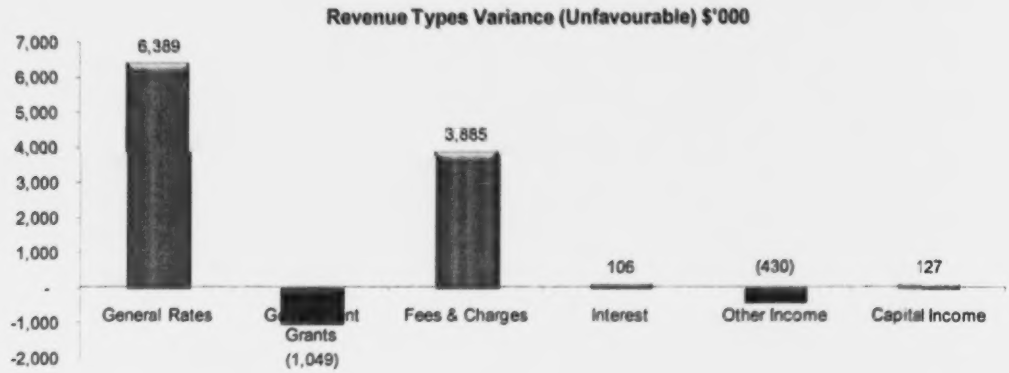
4 Analysis of Operating Budget

This section of the report analyses the expected revenues and expenses of the Council for the 2011/12 year.

	Forecast Actual 2010/11 $'000	Budget 2011/12 $'000	Variance (Unfav) $'000	Variance (Unfav) %
Operating revenue	131,874	140,903	9,029	6.85%
Operating expenditure	129,134	133,096	(3,962)	(3.07%)
Net gain on disposal of property, infrastructure, plant and equipment	67	247	180	268.66%
Surplus/(deficit) for the year	**2,807**	8,054	**5,247**	186.93%
Capital income	(1,880)	(2,007)	127	6.76%
Underlying surplus/(deficit)	927	6,047	5,120	552.32%

	Reference	Forecast Actual 2010/11 $'000	Budget 2011/12 $'000	Variance (Unfav) $'000	Variance (Unfav) %
General Rates	4.1.1	73,190	79,580	6,390	8.73%
Government Grants	4.1.2	15,618	14,569	(1,049)	(6.72%)
Fees & Charges	4.1.3	36,227	40,112	3,885	10.72%
Interest	4.1.4	3,994	4,100	106	2.65%
Other Income	4.1.5	965	535	(430)	(44.56%)
Capital Income	4.1.6	1,880	2,007	127	6.76%
Total Operating Revenue		**131,874**	140,903	**9,029**	**6.85%**
Net gain on disposal of property, infrastructure, plant & equipment	4.1.7	67	247	180	268.66%




Revenue Types Variance (Unfavourable) $'000

4.1 Operating revenue

4.1.1 General Rates ($6.39 million increase)

General rate income will increase by 8.0% plus 0.73% for the increase in landfill levy or $6.39 million over the 2011/12 financial year to $79.58 million. Section 9 "Revenue Strategy" includes a more detailed analysis of the rates and charges to be levied for 2011/12.

4.1.2 Government Grants ($1.05 million decrease)

Government operating grants include all monies received from state and federal sources for the purposes of funding the delivery of Council's services to residents. Overall, the level of grants is estimated to decrease by 6.72% or $1.05 million compared to 2010/11. The major decrease is $0.924 million which related to the Victoria Grants Commission funding being reduced in 2011/12 due to early payment of the first instalment being received in June 2011.

4.1.3 Fees and Charges ($3.89 million increase)

User fees and charges relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These fees and charges are set either by the state government or determined through market forces. Council adopted a Fees and Charges schedule on 21 March 2011. The Fees & Charges are in detail in Appendix F. Fees and charges with significant variations are as follows:

- $0.689 million increase Compliance fees is a result of restructuring of the Compliance unit into dedicated Parking and Local Laws teams which is showing improved productivity that is expected to provide additional after hours inspections and therefore some likelihood of an increase in infringements.

- $0.177 million increase in Morack Golf Course is based on similar green fee attendance target set in last year's budget, continued growth in driving range attendances and average fee increases across the board. The overall expectation is for a more normal weather pattern than was experienced this year where the majority of peak weekend times were impacted by heavy rains and storms.

- $0.262 million increase in Direct Care Services fees that are set with reference to the relevant state and commonwealth guidelines, recognising that the increase will never cover the full cost of the service.

- $0.068 million increase in Family Day Care represents the change in the mix between childcare benefit payments, fees and higher utilisation levels.

- $0.513 million increase in Children Service Centre as a result of the offset of the additional employee costs associated with increasing child/staff ratios that are required under the changes in the regulations commencing in January 2012. Council centres have also experienced increased utilisation rates.

- $0.145 million increase in Aqualink Nunawading fees across the board is reflective of the expectation there will be a growth in attendance levels.

- $0.183 million decrease in Aqualink Box Hill fees reflect the decrease in usage of the facility as a result of the redevelopment commencing in 2011/12.

- $0.239 million increase in EcoVision Waste and Recycling reflecting the increase in take up of the Green Waste service collection in conjunction with an increase in the fee.

- $2.261 million increase in Recycling & Waste fees is a result of the extensive review and changes to the operation of the Recycling and Waste Centre. The fees and charges that are adopted have taken into account the cost of operating the facility, the demand on the services provided, the site capacity, industry requirements and a philosophical approach to encouraging recycling and waste minimisation in the community.

4.1.4 Interest ($0.11 million increase)

Interest revenue includes interest on Council's cash investments. Interest on investments is budgeted to increase by 2.65% or $0.106 million compared to 2010/11. The increase is attributed to a higher average level of deposits held. The 2011/12 interest rate is budgeted at an average of 6.00% compared to 6.25% in 2010/11.

4.1.5 Other Income ($0.43 million decrease)

Other income includes legal cost recoveries and other miscellaneous external income. Other Income is budgeted to decrease by $0.43 million or 44.56%. The major decline is due to the dividend received from Council's investment in the Clayton South Regional Landfill facility.

4.1.6 Capital Income ($0.13 million increase)

This is the budgeted income for Capital Works from sources outside of Council. Capital income is expected to increase by $0.13 million or 6.76% due to an increase in the number of capital projects that attract capital contributions. Refer to Section 6 for details of funded projects. The Capital Works program is covered in detail in Appendix G.

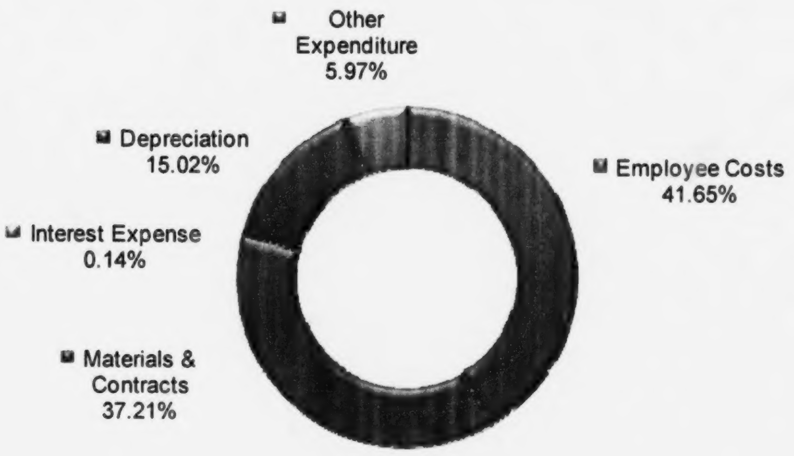
4.1.7 Net Gain on sale of assets ($0.18 million increase)

Proceeds from the sale of Council assets is forecast to be $1.16 million for 2011/12 and relate mainly to the planned cyclical replacement of part of the plant and vehicle fleet ($0.98 million) and sale of rights-of-way throughout the municipality ($0.18 million). The written down value of assets sold is forecast to be $0.91 million.

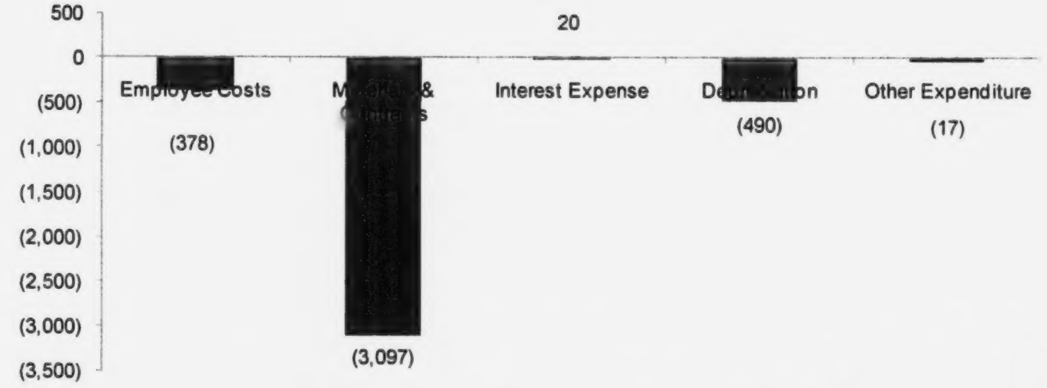
4.2 Operating expenditure

	Reference	Forecast Actual 2010/11 $'000	Budget 2011/12 $'000	Variance (Unfav) $'000	Variance (Unfav) %
Employee Costs	4.2.1	55,056	55,434	(378)	(0.69%)
Materials & Contracts	4.2.2	46,434	49,531	(3,097)	(6.67%)
Interest Expense	4.2.3	210	190	20	9.52%
Depreciation	4.2.4	19,500	19,990	(490)	(2.51%)
Other Expenditure	4.2.5	7,934	7,951	(17)	(0.21%)
Total Operating expenditure		**129,134**	133,096	**(3,962)**	(3.07%)

Operating Expenditure Distribution



Operating Expenditure Distribution Variance (Unfavourable) $'000



4.2.1 Employee Costs ($0.38 million increase)

Employee costs include all labour related expenditure such as wages and salaries and on-costs such as allowances, leave entitlements, employer superannuation and workcover insurance.

Employee costs in total are budgeted to increase by 0.69% or $0.38 million compared to 2010/11.

As result of the actuarial investigation in 2010/11, the forecast includes the funding shortfall liability due to the Local Authorities Superannuation Defined Benefits Scheme. Council's share of the shortfall is $2.2m which was funded from Council reserves.

4.2.2 Materials & Contract Payments ($3.10 million increase)

Materials and contracts payments are budgeted to increase by 6.67% or $3.10 million compared to 2010/11. Materials and contracts with significant variations are as follows:

- $0.764 million increase in garbage collection costs as a result of contract obligations and the landfill levy increase.
- $0.62 million increase in contract tree pruning costs.
- $0.17 million increase in contracts for property management for the valuation contract to conduct the municipal revaluation.
- $0.9 million increase in electricity costs as a result of the increased operation, maintenance and costs for street lighting.
- $0.316 million increase in tipping fees for the Recycling and Waste Centre as a result of contract obligations and the increase in the landfill levy.
- $0.14 million increase in food supplies for delivered meals.

4.2.3 Interest Expense ($0.02 million decrease)

Interest expense of $0.19 million is budgeted for borrowings utilised as part of the funding strategy to construct the Sportlink Vermont South multipurpose sports facility at an interest rate of 8.49%.

4.2.4 Depreciation ($0.49 million increase)

Depreciation relates to the usage of Council's property, plant and equipment including infrastructure assets such as buildings, roads and drains. The depreciation expense is budgeted to increase by $0.49 million or 2.51% due to the anticipated effects of the periodic revaluation of infrastructure assets required by the Australian Accounting Standards and additional capital works.

4.2.5 Other Expenditure ($0.017 million increase)

Other expenditure includes lease payments for equipment, contribution to the Whitehorse Manningham Regional Library, Metropolitan Fire & Emergency Services Board, audit fees, Councillor allowances, community grants and other external miscellaneous expenditure. Other Expenditure is budgeted to increase by $0.017 million or 0.21%.

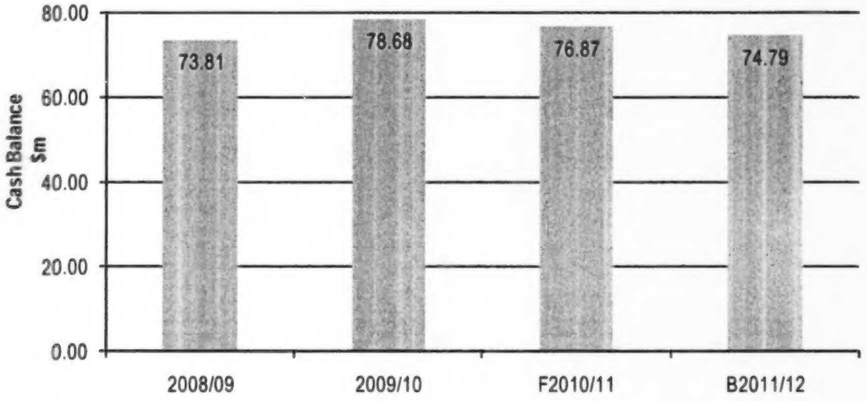
5 Analysis of Budgeted Cash Position

This section of the budget report analyses the expected cash flows for the 2011/12 year. The analysis is based on three main categories of cash flow. In summary these are:

- **Operating activities** - these activities refer to the cash generated or used in carrying out the normal service delivery functions of Council.
- **Investing activities** - these activities refer to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property, and equipment.
- **Financing activities** - these activities refer to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. These activities also include repayment of borrowings.

The significance of budgeting cash flows for Council is that it is a key factor in setting the level of rates and providing a guide to the level of capital expenditure the Council can sustain with or without using existing cash reserves.

Year End Cash Balance



5.1 Budgeted statement of cash flows

	Reference	Forecast Actual 2010/11 $000	Budget 2011/12 $000	Variance (Unfav) $'000	Variance (Unfav) %
Cash flows from operating activities					
Receipts					
Rates		73,190	**79,579**	6,389	9%
Interest		3,994	**4,100**	106	3%
User charges		36,227	**40,112**	3,885	11%
Other revenue		965	**535**	(430)	(45%)
Grants and subsidies		15,618	**14,569**	(1,049)	7%
		129,994	**138,895**	8,901	7%
Payments					
Employee costs		(54,520)	**(54,898)**	(378)	(1%)
Materials & contracts		(45,915)	**(49,012)**	(3,097)	(7%)
Other expenses		(7,934)	**(7,951)**	(17)	(0%)
		(108,369)	**(111,861)**	(3,492)	(3%)
Net cash provided by operating activities	**5.1.1**	21,625	**27,034**	5,409	25%
Cash flows from investing activities					
Proceeds from sales of property, plant, equipment & infrastructure		1,140	**1,160**	20	2%
Repayment of loans and advances		6	**6**	-	0%
Capital contributions		1,880	**2,007**	127	7%
Payments for property, plant, equipment & infrastructure		(26,017)	**(31,835)**	(5,818)	(22%)
Net Cash used in investing activities	**5.1.2**	(22,991)	**(28,662)**	(5,671)	(25%)
Cash flows from financing activities					
Proceeds from borrowings		-	-	-	-
Repayment of borrowings		**(447)**	**(447)**	-	0%
Net cash provided by (used) financing activities	**5.1.3**	**(447)**	**(447)**	-	0%
Net increase (decrease) in cash & cash equivalents		(1,813)	**(2,075)**	(262)	14%
Cash and cash equivalents at beginning of year		78,681	**76,868**	(1,813)	(2%)
Cash and cash equivalents at end of year	**5.1.4**	76,868	**74,793**	(2,075)	(3%)

5.1.1 *Operating activities ($5.41 million increase)*

Operating activities refer to the cash generated or used in the normal service delivery functions of Council. See section 4 for detailed analysis.

	Forecast Actual 2010/11 $'000	Budget 2011/12 $'000	Variance (Unfav) $'000	Variance (Unfav) %
Surplus (Deficit) for the year	2,807	8,054	5,247	187%
Depreciation	19,500	19,990	(490)	(3%)
Net Loss (gain) on sale of assets	67	247	180	269%
Net movement in current assets and liabilities	(749)	(1,257)	(508)	(68%)
Cash flows available from operating activities	**21,625**	27,034	**5,409**	**25%**

5.1.2 *Investing activities ($5.67 million decrease)*

Investing activities refer to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property, equipment etc. The increase in payments for investing activities represents the higher capital works program when compared to the 2010/11 program, which incorporated several major capital works projects.

5.1.3 *Financing activities (No change)*

Financing activities refer to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. These activities also include repayment of the principal component of loan repayments for the year. For 2011/12 the total loan principal and interest repayment is $0.45 million and there are no new borrowings.

5.1.4 *Cash at end of the year ($2.08 million decrease)*

Overall, total cash and investments are forecast to decrease by $2.08 million to $74.79 million as at 30 June 2012. This is consistent with Council's Long-Term Financial Plan (see Section 8.1), which forecasts an ongoing commitment to the capital works program from 2011/12 onwards.

5.2 Restricted funds and working capital

The cash flow statement above indicates that Council is estimating that at the 30 June 2012 it will have cash and investments of $74.79 million, which is restricted as follows:

	Forecast Actual 2010/11 $'000	Budget 2011/12 $'000	Variance $'000
Total cash and investments	**76,868**	74,793	(2,075)
Restricted cash and investments			
- Statutory reserves	(4,263)	(5,339)	(1,076)
- Discretionary reserves	(46,835)	(45,260)	1,575
- Long service leave	(7,000)	(8,000)	(1,000)
Unrestricted cash and investments	(18,770)	(16,194)	1,599

5.2.1 Statutory reserves ($5.40 million)

These funds must be applied for specified statutory purposes in accordance with various legislative and contractual requirements. While these funds earn interest revenues for Council, the funds are not available for other purposes. During the 2011/12 year $1.72 million is budgeted to be transferred to and $0.64 from Statutory Reserves. Refer to Appendix E.

5.2.2 Discretionary reserves ($45.26 million)

These funds are available for targeted purposes guided by the principles set by Council. During the 2011/12 year $1.02 million is budgeted to be transferred to and $2.57 million from Discretionary Reserves. In future years it is planned to draw further from the reserves to provide funding towards the Aqualink Box Hill redevelopment. Refer to Appendix E.

5.2.3 Long service leave ($8.00 million)

These funds are separately identified as restricted to ensure there are sufficient funds to meet Council's obligations as set out in the Local Government (Long Service Leave) Regulations 2002.

5.2.4 Unrestricted cash and investments ($16.19 million)

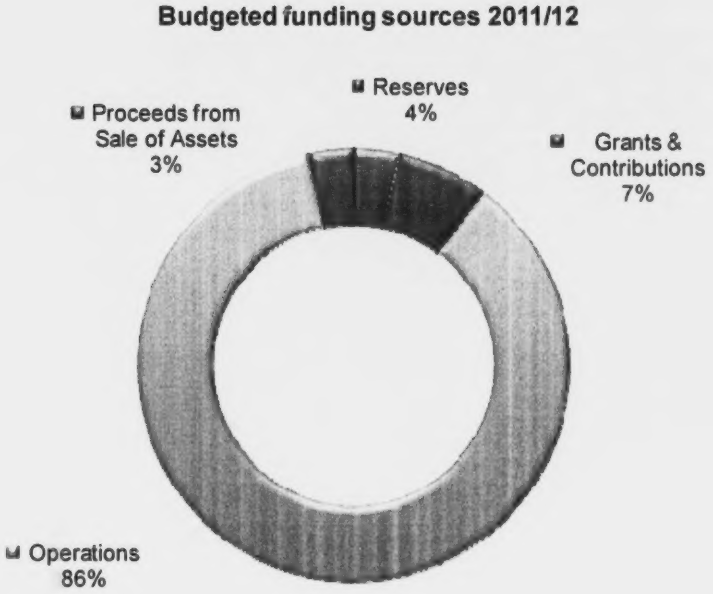
These funds are free of all specific Council commitments and represent funds available to meet daily cash flow requirements, unexpected short term needs and any budget commitments which will be expended in the following year such as grants, contributions or carried forward capital works. Council regards these funds as the minimum necessary to ensure that it can meet its commitments as and when they fall due without borrowing further funds. Refer to Appendix E.

6 Analysis of Capital Budget

This section of the report analyses the planned capital expenditure budget for the 2011/12 year and the sources of funding for the budget.

6.1 Funding sources

Sources of Funding	Ref	Forecast Forecast 2010/11 $'000	Budget 2011/12 $'000	Variance $'000
External				
Grants & contributions	6.1.1	1,880	2,007	127
Proceeds from sale of assets	6.1.2	960	980	20
		2,840	**2,987**	147
Internal				
Reserves	6.1.3	1,099	1,035	(64)
Operations	6.1.4	22,078	25,151	3,073
		23,177	**26,186**	3,009
Total funding sources		**26,017**	**29,173**	3,156



6.1.1 Grants and contributions ($2.01 million)

Capital grants and contributions include all monies received from state, federal and community sources for the purposes of funding the capital works program. Significant grants and contributions that are budgeted to be received for:

- Roads to Recovery ($419,000)
- Road Schemes:
  - Sanders Rd ($250,000)
- Drainage Schemes ($209,000)
- Sport and Recreation Victoria grants:
  - Aqualink Box Hill ($555,000)
  - Bill Sewart athletics track ($300,000)
  - Billabong Reserve ($60,000)
- Wilson Street reconstruction – Boroondara contribution ($150,000)

6.1.2 Proceeds from sale of assets ($0.98 million)

Proceeds from sale of assets include plant and motor vehicle sales in accordance with Council's fleet renewal policy.

6.1.3 Reserves ($1.04 million)

The Council has specific cash reserves, which it is currently using to fund its annual capital works program. The reserves include monies set aside for specific purposes such as Public Open Space (POS). For 2011/12 of $0.64 million of POS contributions will be used to part fund qualifying capital works projects.

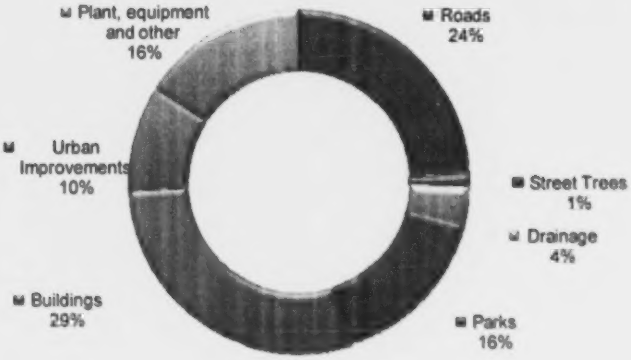
6.1.4 Operations ($25.15 million)

During the year Council generates cash from its operating activities, which is used as a funding source for the capital works program. It is forecast that $25.15 million will be generated from operations to fund the 2011/12 capital works program. Refer section 5. "Budgeted Cash Position" for more information on funds from operations.

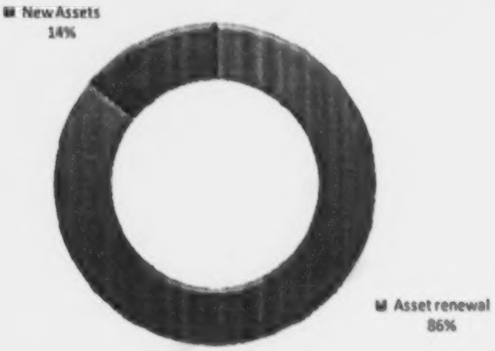
6.2 Capital works

Capital Works Areas	Ref	Forecast Actual 2010/11 $'000	Budget 2011/12 $'000	Variance $'000
Works program				
Roads	6.2.1	6,381	7,109	728
Street trees		300	340	40
Drainage	6.2.2	1,252	1,034	(218)
Parks	6.2.3	1,749	4,659	2,910
Buildings	6.2.4	9,053	8,504	(549)
Urban improvements	6.2.5	1,223	2,930	1,707
Plant & equipment	6.2.6	6,059	4,597	(1,462)
Total capital works		**26,017**	29,173	3,156
Represented by:				
Asset renewal		21,852	25,052	3,200
New assets		4,165	4,121	(44)
Total capital works		**26,017**	29,173	3,156

Budgeted Capital Works 2011/12



Budgeted Total Capital Works 2011/12



6.2.1 Roads, Footpaths, Kerb & Channel ($7.11 million)

For the 2011/12 year the more significant projects include:

- Road Resurfacing Program - $2,369,000
- Footpath Renewal - $1,730,000
- Various road/ laneway reconstructions - $1,454,000
- Traffic Management & Road Safety Improvements - $290,000

6.2.2 Drainage ($1.03 million)

For the 2011/12 year the more significant projects include:

- Drainage rehabilitation program - $200,000
- Drainage pit replacement - $100,000

6.2.3 Parks ($4.66 million)

For the 2011/12 year the more significant projects include:

- Bill Sewart Athletics Track - $2,372,000
- Surrey Dive - $320,000
- Sustainable Turf Management Program - $125,000
- Playground upgrade - $220,000
- Box Hill Gardens - $370,000

6.2.4 Buildings ($8.50 million)

For the 2011/12 year, the more significant projects include:

- Aqualink Box Hill - $2,805,000
- Billabong reserve Pavilion - $1,260,000
- Springfield Reserve Pavilion - $850,000
- Pre- school refurbishment program - $220,000
- City Oval Grandstand refurbishment - $300,000

6.2.5 Urban Improvements ($2.93 million)

For the 2011/12 year the more significant projects include:

- Nunawading Retail Precinct - $500,000
- Box Hill CAD - $1,550,000
- Megamile precinct - $280,000
- Brentford Square Shopping Centre - $115,000

6.2.6 Plant, equipment and other ($4.59 million)

For the 2011/12 year, the more significant projects include:

- Plant & Light Fleet - $3,254,000
- IT Software & Equipment - $1,029,000
- Furniture & Equipment - $292,000

7 Analysis of Budgeted Financial Position

This section of the budget report analyses the movements in assets, liabilities and equity between 2010/11 and 2011/12.

7.1 Budgeted Balance Sheet

	Reference	Forecast Actual 2010/11 $000	Budget 2011/12 $000	Variance (Unfav) $'000	Variance (Unfav) %
Current assets					
Cash and cash equivalents		76,868	**74,793**	(2,075)	(2.7%)
Trade and other receivables		7,399	**7,393**	(6)	(0.1%)
Total current assets	**7.1.1**	84,267	**82,186**	(2,081)	(2.5%)
Current liabilities					
Trade and other payables		17,804	**18,321**	(517)	(2.9%)
Provisions		10,619	**11,124**	(505)	(4.8%)
Interest bearing liabilities		257	**279**	(22)	(8.6%)
Total current liabilities	**7.1.2**	28,680	**29,724**	(1,044)	(3.6%)
Net current assets		55,587	**52,462**	(3,125)	(5.6%)
Non-current assets					
Trade and other receivables		271	**271**	-	-
Investment in associates		7,075	**7,075**	-	-
Property, infrastructure and plant & equipment		1,882,027	**1,930,215**	48,188	2.6%
Total non-current assets		1,889,373	**1,937,561**	48,188	2.6%
Non-current liabilities					
Interest bearing liabilities		2,090	**1,811**	279	13.3%
Provisions		648	**679**	(31)	(4.8%)
Total non-current liabilities		2,738	**2,490**	248	9.1%
Net assets	**7.1.3**	1,942,222	**1,987,533**	45,311	2.3%
Equity					
Accumulated surplus		649,258	**657,811**	8,553	1.3%
Asset revaluation reserves		1,241,866	**1,279,122**	37,256	3.0%
Other reserves		51,098	**50,599**	(499)	(1.0%)
Total equity	**7.1.4**	1,942,222	**1,987,533**	45,311	2.3%

7.1.1 Current Assets ($2.08 million decrease) and Non-Current Assets ($48.19 million increase)

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities. These balances are projected to decrease by $2.08 million during the year.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles and equipment which has been built up by the Council over many years. The increase in this balance is attributable to the net result of the capital works program.

7.1.2 Current Liabilities ($1.04 million increase) and Non Current Liabilities ($0.25 million decrease)

Trade and other payables are those to whom Council owes money as at 30 June.

Provisions include accrued long service leave, annual leave. These employee entitlements are expected to increase due to the new provisions contained within the Enterprise Agreement.

Interest-bearing loans and borrowings are borrowings of Council. The Council is budgeting to repay loan principal of $0.26 million over the year.

7.1.3 Net Assets and Equity ($45.31 million increase)

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve, which represents the difference between the previously recorded value of assets and their current valuations.
- Other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the Accumulated Surplus of the Council to be separately disclosed.
- Accumulated surplus, which is the value of all net assets less Reserves that have accumulated over time.

8 Strategic Resource Plan

Council is required under the *Local Government Act 1989* to develop a Strategic Resource Plan that describes the resources required to achieve the strategic objectives in the Council Plan. This Strategic Resource Plan is included in the Budget document and Council Plan. The Strategic Resource Plan has three components – a financial allocation plan based on Council's Long-Term Financial Plan; an asset management strategy based on Council's 4-year capital works program and a human resource strategy. The plan also contains a set of standard financial statements as required by legislation.

8.1 Long-Term Financial Plan

Council's long-term planning strategy is aimed at creating a sustainable fiscal environment to enable Council to continue to provide the community with high quality services and infrastructure into the medium and long term. The financial plan is a continuation of Council's responsible financial program. It is a financial plan aimed at:

- Responsible rate increases,
- Providing a framework to deliver balanced budgets,
- Steady progress towards improvement of sustainability measures including moving from operating deficit to surplus and an increase in the stay in business capital works program.

Council has, since 1997, worked within a financial framework that has successfully and consistently moved it towards the achievement of these goals. This has required tight but careful financial management. The assumptions underpinning the Plan are:

- CPI increases will be constant at 3% per annum.
- Continuation of the Long-Term Financial Plan rate revenue increase of 6% per annum.
- Grants increase at 3% per annum.
- Fees & charges increase by 4% per annum (Years 2-10).
- Maintaining the Long-term balance in Council's Development Reserve at $30 million.
- Interest on investments estimated at 6% for 2011/12.
- Employee costs increasing with the Enterprise Partnership Agreement plus 1%.
- Recurrent expenditure increases on materials and contracts held at 3% per annum. A zero increase in 2011/12 except where contract arrangements determine annual increases. This has been held at 2008/09 levels for the third consecutive budget.
- A capital works program of around $300 million over the next ten years.

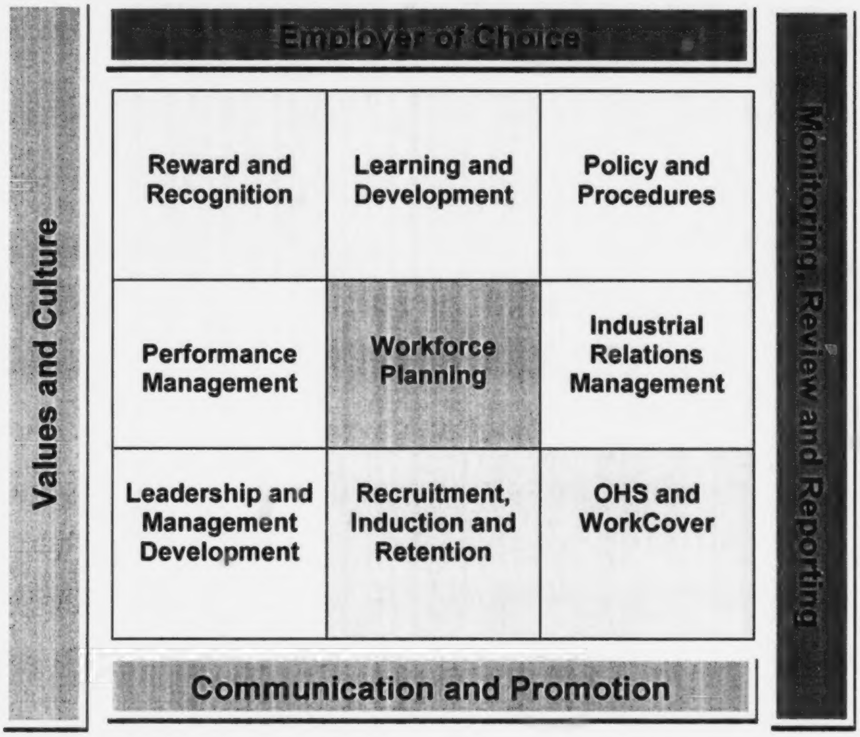
8.2 Human Resources

Council recognises that one of its most important assets is its people. The human resources of Council are integral to the provision of a wide range of quality services delivered to the community.

Council's workforce is approximately 1,169 employees; the majority are in part-time/casual roles. The Equivalent Full Time (EFT) positions as at February 2011 was 652 which reflects actual hours worked by all Council Staff. These staffing levels are fairly constant with minor changes experienced from year to year as required by service variations.

To enable staff to perform their roles to the optimum Council has an Organisation Development (OD) strategy built around an OD framework that aims to "attract, recruit, develop and retain highly skilled, motivated and professional employees…" The strategies and focus of Council's OD activities for the next four years will be in the key areas of the OD framework (see below) with a particular focus on Workforce Planning, which is considered the lynchpin of the entire framework. Council is also committed to excellence in Occupational Health and Safety, Human Rights and Equal Opportunity, with a number of major projects planned in these fields over the next four years. In addition Council's Collective Agreement recognises teamwork, professionalism and a commitment to our residents and customers as key employee values.

City of Whitehorse Organisation Development Framework


Employer of Choice
Values and Culture
Reward and Recognition
Learning and Development
Policy and Procedures
Performance Management
Workforce Planning
Industrial Relations Management
Leadership and Management Development
Recruitment, Induction and Retention
OHS and WorkCover
Monitoring, Review and Reporting
Communication and Promotion

8.3 Financial Resources

The following table summarises the key financial results for the next four years as set out in the SRP for years 2011/12 to 2014/15. Appendix A includes a more detailed analysis of the financial resources to be used over the four year period.

Indicator	Forecast Actual 2010/11 $'000	Budget 2011/12 $'000	Strategic Resource Plan Projections 2012/13 $'000	2013/14 $'000	2014/15 $'000
Result for the year	2,807	8,054	7,422	7,821	7,708
Underlying result	927	6,047	5,869	6,226	6,939
Cash and investments	76,868	74,793	65,995	66,576	70,258
Cash flow from operations	21,625	27,035	27,303	28,975	29,916
Capital works	26,017	29,173	50,729	29,353	26,421

9 Revenue Strategy

This section of the report considers the Council's rating strategy including assumptions underlying the current year rate increase and fees and charges pricing policy framework.

9.1 Rating Strategy Development

In developing the Long-Term Financial Plan, rates and charges were identified as an important source of revenue, accounting for 56.48% of the total revenue received by Council annually. Planning for future rate increases has therefore been an important component of the long-term financial planning process.

Council's rating strategy is based on a common rate for the entire municipality with no municipal charge and no separate garbage charge.

9.2 Current Year Rate Increase

It is predicted that 2011/12 operating position will be impacted by contracts, utilities, insurance and other non-discretionary cost increases. It will therefore be necessary to closely monitor future revenue requirements while containing costs in order to maintain a responsible and sustainable surplus position as set out in the Strategic Resource Plan.

The following table sets out future rate increases and the State announced future levy increases, based on the forecast financial position of Council as at 30 June 2011.

The state government charges all Victorian Councils a levy per tonne on every tonne of waste that goes to landfill (landfill levy). This includes roadside waste collections, hard waste, street cleaning, and all other waste collected. In 2010, the state government announced that the landfill levy would be increased from $9 per tonne to $30 per tonne for 2010/11, an increase of 233% in one year, with further increases to $58.50 per tonne over the following four years. As Whitehorse City Council does not charge its ratepayers a separate service charge for waste collection and disposal it must recoup this expense from general rate income. As a result the rate revenue increase for 2011/12 will need to increase by an additional 0.73% to recoup the announced levy increase. Please note that gate fees at Council's Recycling and Waste Centre will also be impacted by the landfill levy increase.

Year	State Levy	Impact on rate increase %	Rate Increase %
2010/11	$30.00	1.28	7.28
2011/12	$44.00	0.73	8.73
2012/13	$48.40	0.11	6.11
2013/14	$53.20	0.12	6.00
2014/15	$58.50	0.12	6.00

9.3 Rating Structure

Having reviewed the various valuation bases for determining the property value component of rates, Council made a decision in 1997/98 to apply a Capital Improved Value (CIV) basis on the grounds that it provides the most equitable distribution of rates across the municipality. There are currently no plans to change that basis.

Rate type	How applied	2010/11	2011/12
Residential rates	Cents in $ of CIV	0.173546	0.18843
Recreational rates	Cents in $ of CIV	0.0520638	0.056529

10 Borrowing Strategy

This section of the report considers the Council's borrowing strategy including strategy development, current year borrowings and adopted borrowing levels for the future.

10.1 Strategy Development

In developing the Strategic Resource Plan borrowings were identified as a funding source for the capital works program.

In the 2007/08 year, Council borrowed $3.0 million to part fund the construction of the Sportlink multipurpose indoor sports facility. In 2012/13, Council proposes to borrow $12.3 million as part of a funding strategy to redevelop Aqualink Box Hill. This will be discharged in 2027. In future years, borrowings may be utilised to fund future infrastructure initiatives. The following table sets out future adopted borrowings, based on the forecast financial position of Council as at 30 June 2011. The current loan will be discharged by 2018 as per Council's Long-Term Financial Plan.

Year	New Borrowings $'000	Principal Paid $'000	Interest Paid $'000	Balance 30 June $'000
2012	-	257	190	2,090
2013	12,300	280	169	14,110
2014	-	724	1,186	13,386
2015	-	789	1,121	12,597

11 Asset Management Strategy

Council's infrastructure network represents an immense investment made over many generations. This network provides the necessary facilities that are often taken for granted or expected and provides the foundation for the social, environmental and economic values of the community. Stewardship of infrastructure is a core Council function. Sound asset management is necessary to enable Council to meet its responsibilities to:

- Provide services to current and future generations;
- Provide and maintain necessary community infrastructure;
- Encourage and support the economic and social development of the area.

Council's approach to Asset Management is to ensure that infrastructure and assets are provided to support services that are appropriate, accessible, responsive and sustainable to the community. This vision will be achieved through the application of best appropriate asset management practices, the implementation of an organizational wide information system for data management and reporting, the use of full life-cycle analysis of Council's infrastructure and the incorporation of lifecycle costing into capital investment decisions.

Council is a participant in the Municipal Association of Victoria STEP Asset Management Program, which provides best practice guidelines for asset management. Council will continue to respond to the MAV STEP Program obligations by enhancing its best practice asset management framework. This framework extends from Council's Asset Management Policy to asset operations and information management systems.

Council's asset management is premised on the delivery of an active and large capital works program. This program will continue to give priority to the renewal and upgrade of existing infrastructure over the creation of new assets. This is to ensure Council's existing infrastructure provides levels of service that are affordable and continue to meet broad community expectations. Council's Long-Term Financial Plan provides for a relatively stable level of capital expenditure in line with forecast available funding over the next ten years. This strategy enables a long term approach to be implemented for capital expenditure on both existing assets and new infrastructure. Council acknowledges that funding for capital works must come primarily from its rate base and be supplemented by other income whenever possible.

Overview to Appendices

The following appendices include voluntary and statutory disclosures of information which provide support for the analysis contained in sections 1 to 11 of this report.

This information has not been included in the main body of the budget report in the interests of clarity and conciseness. Council has decided that whilst the budget report needs to focus on the important elements of the budget and provide appropriate analysis, the detail upon which the annual budget is based should be provided in the interests of open and transparent local government.

The contents of the appendices are summarised below:

Appendix	Nature of information
A	Budget statements
B	Statutory disclosures
C	Activities & Initiatives
D	Key strategic activities
E	Council Development Reserve governing principles
F	Fees & Charges Summary
G	Detailed Capital Works

Budget Statements

This appendix presents information in regard to the Standard Statements.

The appendix includes the following budgeted information:

- Budgeted Standard Income Statement (Underlying result method)
- Budgeted Standard Comprehensive Income Statement
- Budgeted Standard Balance Sheet
- Budgeted Standard Cash Flow Statement
- Budgeted Standard Capital Works Statement
- Budgeted Income Statement by Division

City of Whitehorse

Budgeted Standard Income Statement (Underlying Result Method)
For the four years ending 30 June 2015

	Forecast Actual	Budget	Strategic Resource Plan Projections		
	2010/11	2011/12	2012/13	2013/14	2014/15
	$000	$000	$000	$000	$000
Revenues from ordinary activities					
Rates	73,190	**79,580**	84,692	90,024	95,675
Grants	15,618	**14,569**	15,006	15,456	15,920
User charges	36,227	**40,112**	40,546	41,982	44,707
Interest	3,994	**4,100**	4,088	3,960	3,995
Other	965	**535**	556	578	601
Net gain/(loss) on disposal of property, plant and equipment	67	**247**	122	127	132
Total revenues	130,061	**139,143**	145,010	152,127	161,030
Expenses from operating activities					
Employee benefits	55,056	**55,434**	57,298	60,206	63,691
Borrowing costs	210	**190**	169	1,186	1,121
Material and services	46,434	**49,531**	52,753	55,564	59,745
Depreciation and amortisation	19,500	**19,990**	20,291	20,550	20,803
Other expenses	7,934	**7,951**	8,631	8,394	8,730
Total expenses	129,134	**133,096**	139,142	145,900	154,090
Underlying result	927	**6,047**	5,868	6,227	6,940
Capital grants and contributions - recurrent	1,461	**1,588**	1,133	1,177	350
Capital grants and contributions - non-recurrent	419	**419**	419	419	419
Surplus/(deficit) for the year	2,807	**8,054**	7,420	7,823	7,709

City of Whitehorse

Budgeted Standard Comprehensive Income Statement
For the four years ending 30 June 2015

	Forecast Actual 2010/11 $000	Budget 2011/12 $000	Strategic Resource Plan Projections 2012/13 $000	2013/14 $000	2014/15 $000
Revenues from ordinary Activities					
Rates	73,190	**79,580**	84,692	90,024	95,675
Grants	15,618	**14,569**	15,006	15,456	15,920
Capital revenues	1,880	**2,007**	1,552	1,596	769
User charges	36,227	**40,112**	40,546	41,982	44,707
Interest	3,994	**4,100**	4,088	3,960	3,995
Other	965	**535**	556	578	601
Total revenues	131,874	**140,903**	146,440	153,596	161,667
Expenses from operating activities					
Employee benefits	55,056	**55,434**	57,298	60,206	63,691
Borrowing costs	210	**190**	169	1,186	1,121
Material and services	46,434	**49,531**	52,753	55,564	59,745
Depreciation and amortisation	19,500	**19,990**	20,291	20,550	20,803
Other expenses	7,934	**7,951**	8,631	8,394	8,730
Total Expenses	129,134	**133,096**	139,142	145,900	154,090
Net gain/(loss) on disposal of property, plant and equipment	67	**247**	122	127	132
Surplus/(deficit) for the year	2,807	**8,054**	7,420	7,823	7,709
Other comprehensive income					
Other	-	-	-	-	-
Total comprehensive income for the year	2,807	**8,054**	7,420	7,823	7,709

City of Whitehorse

Budgeted Standard Balance Sheet
For the four years ending 30 June 2015

	Forecast Actual	Budget	Strategic Resource Plan Projections		
	2010/11 $000	2011/12 $000	2012/13 $000	2013/14 $000	2014/15 $000
Current assets					
Cash and cash equivalents	76,868	**74,793**	65,995	66,576	70,258
Trade and other receivables	7,399	**7,393**	7,387	7,381	7,371
Total current assets	84,267	**82,186**	73,382	73,957	77,629
Current liabilities					
Trade and other payables	17,804	**18,321**	18,856	19,406	19,972
Provisions	10,619	**11,124**	11,655	12,211	12,794
Interest bearing liabilities	257	**279**	725	789	859
Total current liabilities	28,680	**29,724**	31,236	32,406	33,625
Net current assets	55,587	**52,462**	42,146	41,551	44,004
Non-current Assets					
Trade and other receivables	271	**271**	271	271	271
Investment in associates	7,075	**7,075**	7,075	7,075	7,075
Property, infrastructure and plant & equipment	1,882,027	**1,930,215**	1,997,930	2,045,118	2,090,261
Total non-current assets	1,889,373	**1,937,561**	2,005,276	2,052,464	2,097,607
Non-current liabilities					
Interest bearing liabilities	2,090	**1,811**	13,386	12,597	11,738
Provisions	648	**679**	711	745	781
Total non-current liabilities	2,738	**2,490**	14,097	13,342	12,519
Net assets	1,942,222	**1,987,533**	2,033,325	2,080,673	2,129,092
Equity					
Accumulated surplus	649,258	**657,812**	671,528	683,034	690,265
Asset revaluation reserves	1,241,866	**1,279,122**	1,317,495	1,357,020	1,397,731
Other reserves	51,098	**50,599**	44,302	40,619	41,096
Total equity	1,942,222	**1,987,533**	2,033,325	2,080,673	2,129,092

City of Whitehorse
Budgeted Standard Cash Flow Statement
For the four years ending 30 June 2015

	Forecast Actual 2010/11 $000	Budget 2011/12 $000	Strategic Resource Plan Projections 2012/13 $000	2013/14 $000	2014/15 $000
Cash flows from operating activities					
Receipts					
Rates	73,190	**79,580**	84,692	90,024	95,675
Interest	3,994	**4,100**	4,088	3,960	3,995
User charges	36,227	**40,112**	40,546	41,982	44,707
Other revenue	965	**535**	556	578	601
Grants and subsidies	15,618	**14,569**	15,006	15,456	15,920
	129,994	**138,896**	144,888	152,000	160,898
Payments					
Employee costs	(54,520)	**(54,898)**	(56,735)	(59,616)	(63,072)
Materials & contracts	(45,915)	**(49,012)**	(52,219)	(55,014)	(59,179)
Other expenses	(7,934)	**(7,951)**	(8,631)	(8,394)	(8,730)
	(108,369)	**(111,861)**	(117,585)	(123,024)	(130,981)
Net cash provided by operating activities	21,625	**27,035**	27,303	28,975	29,917
Cash flows from investing activities					
Proceeds from sales of property, plant, equipment & infrastructure	1,140	**1,160**	1,218	1,267	1,317
Repayment of loans and advances	6	**6**	6	6	10
Capital contributions	1,880	**2,007**	1,552	1,596	769
Payments for property, plant, equipment & infrastructure	(26,017)	**(31,835)**	(50,729)	(29,353)	(26,421)
Net cash used in investing activities	(22,991)	**(28,662)**	(47,953)	(26,484)	(24,325)
Cash flows from financing activities					
Proceeds from borrowings	-	**-**	12,300	-	-
Repayment of borrowings	(447)	**(447)**	(448)	(1,910)	(1,910)
Net cash provided by (used) financing activities	447)	**(447)**	11,852	(1,910)	(1,910)
Net increase/(decrease) in cash & cash equivalents	(1,813)	**(2,075)**	(8,798)	581	3,682
Cash and cash equivalents at beginning of year	78,681	**76,868**	74,793	65,995	66,576
Cash and cash equivalents at end of year	76,868	**74,793**	65,995	66,576	70,258

City of Whitehorse

Budgeted Standard Capital Works Statement
For the four years ending 30 June 2015

	Forecast Actual 2010/11 $000	Budget 2011/12 $000	Strategic Resource Plan Projections 2012/13 $000	Strategic Resource Plan Projections 2013/14 $000	Strategic Resource Plan Projections 2014/15 $000
Capital works areas					
Roads	6,381	**7,109**	8,166	8,284	8,559
Street trees	300	**340**	350	360	370
Drainage	1,252	**1,034**	1,568	1,912	1,435
Parks	1,749	**4,659**	1,911	3,112	2,485
Buildings	9,053	**8,504**	30,505	9,058	5,043
Urban improvements	1,223	**2,930**	3,315	1,225	1,585
Plant & equipment	6,059	**4,597**	4,459	4,947	4,161
Land Acquisition (Public Open Space)	-	**-**	455	455	2,783
Total capital works	26,017	**29,173**	50,729	29,353	26,421
Represented by:					
Renewal	**21,852**	**25,052**	22,234	21,821	20,536
New	**4,165**	**4,121**	28,495	7,532	5,885
Total capital works	26,017	**29,173**	50,729	29,353	26,421
Property plant, equipment & infrastructure movement reconciliation worksheet					
Total capital works	26,017	**29,173**	50,729	29,353	26,421
Carry forward capital projects	0	**2,662**	0	0	0
Asset revaluation increment	36,171	**37,256**	38,374	39,525	40,711
Depreciation and amortisation	(19,500)	**(19,990)**	(20,291)	(20,550)	(20,803)
Written down value of assets sold	(1,073)	**(913)**	(1,096)	(1,140)	(1,186)
Net movement in property, plant, equipment & infrastructure	41,615	**48,188**	67,716	47,188	45,143

Budgeted Income Statement by Department
For the year ending 30 June 2012

	2010/11 Projected Income $'000	2010/11 Projected Expenditure $'000	2010/11 Net Projection $'000	2011/12 Budget Income $'000	2011/12 Budget Expenditure $'000	2011/12 Net Budget $'000
EXECUTIVE	**81**	**4,810**	**(4,729)**	**59**	**4,858**	**(4,800)**
Council Expenses	-	766	(766)	-	776	(776)
CEO Office	19	600	(581)	-	612	(612)
Civic Services	57	2,640	(2,583)	57	2,614	(2,558)
Communications	5	804	(799)	2	856	(854)
TREASURY	**84,060**	**20,920**	**63,140**	**89,771**	**21,230**	**68,540**
Rates	73,190	17	73,174	79,580	16	79,563
Grants Commission	3,860	-	3,860	2,923	-	2,923
Interest	3,490	-	3,490	3,481	-	3,481
Other Interest	500	210	290	620	190	429
Capital Income	1,880	-	1,880	2,007	-	2,007
Depreciation	-	19,500	(19,500)	-	19,990	(19,990)
Property and Asset Sales	1,140	1,193	(53)	1,160	1,033	127
CORPORATE SERVICES	**6,078**	**16,035**	**(9,957)**	**6,930**	**14,700**	**(7,769)**
Division Management	-	323	(323)	-	334	(334)
Organisation Development	8	2,710	(2,702)	-	2,880	(2,880)
Compliance	4,779	3,871	907	5,500	4,122	1,378
Financial Management	-	2,066	(2,066)	-	2,186	(2,185)
Property & Rates	1,215	2,208	(993)	1,367	2,412	(1,045)
Information Services	76	2,656	(2,580)	63	2,766	(2,703)
Defined Benefits Superannuation Call	-	2,200	(2,200)	-	-	-
HUMAN SERVICES	**30,303**	**43,218**	**(12,916)**	**30,961**	**45,454**	**(14,494)**
Division Management	-	245	(245)	-	277	(277)
Library	68	3,813	(3,745)	68	4,177	(4,109)
Community Development	206	1,822	(1,616)	201	1,858	(1,657)
Arts & Recreation Development Management	-	392	(392)	8	415	(407)
Cultural Facilities & Programs	1,960	3,864	(1,904)	1,954	4,036	(2,082)
Parks Planning & Recreation	347	707	(360)	331	704	(374)
Leisure Services	8,348	8,073	275	7,987	8,118	(131)
Home & Community Care	10,127	13,252	(3,126)	10,708	14,286	(3,578)
Health & Family Services	9,247	11,050	(1,803)	9,704	11,583	(1,879)
CITY DEVELOPMENT	**7,046**	**23,910**	**(16,863)**	**6,617**	**24,806**	**(18,189)**
Division Management	-	262	(262)	-	264	(264)
Business & Economic Development	217	836	(619)	234	893	(659)
Planning	2,703	3,622	(919)	2,497	4,187	(1,690)
Building	472	672	(199)	489	810	(321)
Engineering & Environmental Services	3,514	18,049	(14,535)	3,397	18,652	(15,256)
Urban Design	140	469	(329)	-	-	-
INFRASTRUCTURE	**7,071**	**22,939**	**(15,868)**	**9,370**	**24,603**	**(15,233)**
Division Management	163	567	(404)	210	586	(376)
Recycling & Waste Centre	6,083	5,506	577	8,344	5,969	2,375
City Works	127	5,996	(5,869)	163	6,325	(6,162)
Parkswide	248	7,661	(7,414)	223	8,369	(8,146)
Capital Works Management	450	3,209	(2,758)	430	3,354	(2,924)
SURPLUS / (DEFICIT)	**134,641**	**131,833**	**2,807**	**143,706**	**135,653**	**8,054**

Statutory Disclosures

This appendix presents information required pursuant to the Act and the Regulations to be disclosed in the Council's annual budget.

The appendix includes the following budgeted information:

- Borrowings
- Rates and charges
- Valuation Basis

Statutory disclosures

Section 127 of the *Local Government Act* 1989
Regulation 8 of the *Local Government (Finance and Reporting) Regulations* 2004

Matters to be included in budgets

For the purposes of sections 127(2) *(e) and 128(3) of the Act the budget and any revised* budget must contain the following information for the financial year to which the budget or revised budget relates:

1. Borrowings

	2010/11 $	2011/12 $
New borrowings	0	0
Debt redemption	236,000	257,000

2. Rates and charges

2.1 The rate in the dollar for each type of rate to be levied

Type of Property	2010/11 cents/$CIV	2011/12 cents/$CIV
General rate for all rateable properties	0.173546	0.18843
Rate for rateable cultural and recreational properties	0.0520638	0.056529

2.2 The estimated amount to be raised by each type of rate to be levied

Type of Property	2010/11 $	2011/12 $
General	72,780,607	79,541,693
Cultural and Recreational	35,173	38,190

2.3 The estimated total amount to be raised by rates

	2010/11 $	2011/12 $
Total rates to be raised	72,815,780	79,579,884

2.4 The percentage change in the rate in the dollar for each type of rate to be levied, compared to that of the previous financial year

Type of Property	2010/11 Change %	2011/12 Change %
General	(6.484)	8.58%
Cultural and Recreational	(6.484)	8.58%

2.5 The number of assessments for each type of rate to be levied compared to the previous year.

Type of Property	2010/11	2011/12
General	65,937	66,423
Cultural and Recreational	33	33
Total number of assessments	65,970	66,456

2.6 The basis of valuation to be used is the Capital Improved Value (CIV)

2.7 The estimated total value of land in respect of which each type of rate is to be levied, compared with the previous year

Type of Property	2010/11 $	2011/12 $
General	41,938,325,000	42,213,713,000
Cultural and Recreational	67,560,000	67,560,000
Total	42,005,885,000	42,281,273,000

2.8 The estimated total amount to be raised by rates and charges

	2010/11 $	2011/12 $
Rates and charges	72,815,780	79,579,884
Supplementary rates	375,000	390,000
Total	73,190,780	79,969,884

2.9 There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations
- The variation of returned levels of value (e.g. valuation appeals)
- Changes in use of land such that rateable land becomes non-rateable land and vice versa

City of Whitehorse
Activities and Initiatives
For the year ending 30 June 2012

EXECUTIVE

	10/11 Projected Income	10/11 Projected Expenditure	10/11 Net Projection	11/12 Budget Income	11/12 Budget Expenditure	11/12 Net Budget
CEO Office	**19,309**	**600,070**	**(580,761)**	**-**	**611,897**	**(611,897)**
Council Expenses	**-**	**765,811**	**(765,811)**	**-**	**776,490**	**(776,490)**
International Relations	-	56,000	(56,000)	-	6,000	(6,000)
Civic Centre Amenities	56,345	476,569	(420,224)	56,345	481,402	(425,057)
Governance	600	756,547	(755,947)	600	759,439	(758,839)
Customer Service Centres	-	1,151,528	(1,151,528)	-	1,209,909	(1,209,909)
Telecommunications	-	199,533	(199,533)	-	157,726	(157,726)
Civic Services	**56,945**	**2,640,177**	**(2,583,232)**	**56,945**	**2,614,476**	**(2,557,531)**
Communications	**5,000**	**804,399**	**(799,399)**	**1,800**	**855,886**	**(854,086)**
TOTAL EXECUTIVE	**81,254**	**4,810,457**	**(4,729,203)**	**58,745**	**4,858,749**	**(4,800,004)**

CEO OFFICE

This is the cost to Council of the Office of the Chief Executive Officer. It includes the associated staff costs and a provision for special projects and investigations, which are likely to arise during the coming financial year.

COUNCIL EXPENSES

Provision of services involved with the conduct of citizenship ceremonies, legal expenses, Council receptions and functions, general office expenses, Councillor development and training and the conduct of Council Elections.

CIVIC SERVICES

The funding allocations provide for the following program areas:

International Relations

Fostering and maintaining international relations, including the Sister City relationship.

Civic Centre Amenities

Civic Centre operational costs including cleaning and maintenance of the Municipal Offices and the Civic Suite, including the provision of materials and supplies and the maintenance of all staff facilities and meeting rooms.

Governance

Responsibility for preparing and printing the Council's agenda, minutes and management reports, maintaining and coordinating Council's statutory records, the processing of Freedom of Information applications, meeting procedures and protocols, Mayoral and Councillor support and management of Council Elections. The costs include the salaries of management and support staff, and operation of Council's print room, including supply of all corporate printing and paper supplies.

Customer Service Centres

The staffing and operational costs of Council's three Service Centres located at Whitehorse Civic Centre, Forest Hill Chase Shopping Centre and Box Hill Town Hall. The Service Centres deal with various enquiries relating to Council services both in person, by telephone and for the payment of all accounts issued by Council. The organisation-wide computerised request tracking service, this program also funds the processing of Resident Requests and after hours telephone response.

Telecommunications

This program funds the operation of Council's telecommunications equipment including the PABX, line rental, maintenance and charges in relation to Council's telephone system and land line networks. The program also includes half a staff position for minor PABX maintenance, including administration and reporting.

COMMUNICATIONS

This program is for the Council's communications activities that include the production of annual Council publications such as the Whitehorse News, Whitehorse Calendar, the Annual Report, the Council Plan and Vision, Community Information Directory, content management of Council's website, fact sheets, speeches, photography, New Residents kits and all Council printed and electronic communication for the community.

EXECUTIVE- IMPLEMENTATION OF COUNCIL ADOPTED STRATEGIES

Ref	Division / Branch	Title	Description & Aim	Expenses	Income / Savings	Net Cost
1	Executive	Graphic Design Officer	The Communications Department is currently out sourcing a graphic designer for the layout of the monthly Whitehorse News and the weekly Whitehorse Leader advertising. The designer is also used for various brochures, additional advertising and miscellaneous print projects. By insourcing this role the Communications Department would have the services of a full time graphic designer without any extra cost to Council. A full time officer would be able to perform the services that we are currently outsourcing and extra design at no additional cost to Council. They will be able to service all Council departments. Their services will not include the annual publications due to the time consuming nature of the weekly and monthly duties.	$71,600	$71,600	$0

TREASURY

	10/11 Projected Income	10/11 Projected Expenditure	10/11 Net Projection	11/12 Budget Income	11/12 Budget Expenditure	11/12 Net Budget
Rates	73,190,310	16,594	73,173,716	79,579,824	16,400	79,563,424
Grants Commission	3,860,306	-	3,860,306	2,923,000	-	2,923,000
Interest	3,490,000	-	3,490,000	3,480,500	-	3,480,500
Other Interest	500,000	210,386	289,614	619,500	190,069	429,431
Capital Income	1,880,244	-	1,880,244	2,007,000	-	2,007,000
Depreciation	-	19,500,000	(19,500,000)	-	19,990,000	(19,990,000)
Property & Asset Sales	1,140,000	1,193,418	(53,418)	1,160,000	1,033,494	126,506
TREASURY	**84,060,860**	**20,920,398**	**63,140,462**	**89,769,824**	**21,229,963**	**68,539,861**

Rates

This figure is the total amount of rate revenue that Council proposes to raise in this budget.

Grants Commission

This large income reflects the expected amount that the Council will be allocated from the federally funded General Purpose and Local Roads Grants program. The funds are administered by the Victoria Grants Commission.

Interest

Interest income reflects the earnings on Councils investments and the interest earned on rates in arrears.

Capital Income

This is the budgeted income for Capital Works from sources external to Council. These include grants from federal and state governments and contributions from facility user groups such as sporting clubs and community groups. The detail is covered in the Capital Works program in Appendix Section C.

Depreciation

This represents the depreciation expense on all Council's fixed assets. This is a non cash expense that reduces the value of an asset over time and provides funding for the renewal of existing infrastructure assets.

Property and Asset Sales

This recognises the net proceeds from sale of assets. This typically includes trade in of plant and light fleet and other assets and includes the book value of assets sold.

CORPORATE SERVICES

OVERVIEW

	10/11 Projected Income	10/11 Projected Expenditure	10/11 Net Projection	11/12 Budget Income	11/12 Budget Expenditure	11/12 Net Budget
Division Management	-	323,224	(323,224)	-	334,276	(334,276)
Organisation Development	8,006	2,709,576	(2,701,570)	-	2,880,384	(2,880,384)
Compliance	4,778,424	3,871,449	906,975	5,500,092	4,122,111	1,377,981
Finance	-	2,066,032	(2,066,032)	-	2,185,579	(2,185,579)
Property & Rates	1,215,363	2,208,215	(992,852)	1,366,591	2,411,684	(1,045,093)
Information Services	76,261	2,656,151	(2,579,890)	63,270	2,765,806	(2,702,536)
Defined Benefits Superannuation Call	-	2,200,000	(2,200,000)	-	-	-
TOTAL CORPORATE SERVICES	**6,078,054**	**16,034,647**	**(9,956,593)**	**6,929,953**	**14,699,840**	**(7,769,887)**

Division Management

	10/11 Projected Income	10/11 Projected Expenditure	10/11 Net Projection	11/12 Budget Income	11/12 Budget Expenditure	11/12 Net Budget
Division Management	**-**	**323,224**	**(323,224)**	**-**	**334,276**	**(334,276)**

This program reflects the costs of the office of the General Manager Corporate Services.

ORGANISATION DEVELOPMENT

	10/11 Projected Income	10/11 Projected Expenditure	10/11 Net Projection	11/12 Budget Income	11/12 Budget Expenditure	11/12 Net Budget
Human Resource Management	-	1,300,607	(1,300,607)	-	1,337,252	(1,337,252)
Workcover	-	1,128,687	(1,128,687)	-	1,200,000	(1,200,000)
O H & S	8,006	280,282	(272,276)	-	343,132	(343,132)
Organisation Development	**8,006**	**2,709,576**	**(2,701,570)**	**-**	**2,880,384**	**(2,880,384)**

Human Resources Management

This expenditure represents the costs of organisational human resource management including staff recruitment, induction, separation, performance management, industrial relations and related issues. This program also contains the corporate training budget. This is only part of Council's staff development budget. The corporate training program is focused around compliance training, general job requirements and self-development and does not include expenditure allocations specific to the needs of individual work places.

WorkCover

WorkCover is a separate program which is subsequently charged back to each department. This approach assists Council officers to closely monitor both injured worker's salaries and WorkCover insurance costs.

Occupational Health & Safety

This expenditure allows Council to meet its obligations under the Occupational Health & Safety Act to allow for implementation, compliance and training in a number of areas including manual handling, height safety, noise, health and well-being program. The expenditure includes contractor OHS matters.

COMPLIANCE

	10/11 Projected Income	10/11 Projected Expenditure	10/11 Net Projection	11/12 Budget Income	11/12 Budget Expenditure	11/12 Net Budget
Community Laws	4,772,628	2,959,478	1,813,150	5,500,092	3,123,031	2,377,061
Insurance	5,796	904,104	(898,308)	-	989,080	(989,080)
Emergency Management	-	7,867	(7,867)	-	10,000	(10,000)
Compliance	**4,778,424**	**3,871,449**	**906,975**	**5,500,092**	**4,122,111**	**1,377,981**

Community Laws

This budget area includes a range of Council's regulatory functions including parking control, domestic animal management, school crossing provision and local law management where income is derived from a number of sources including parking meter fees, infringements, registration and permit fees.

Insurance

This expenditure is based on Annual Insurance procurement ensuring insurance cover and levels are adequate to meet potential losses that may occur and to swiftly return Council to full operation with a minimum of down time.

Insurance purchases include Industrial Special Risks for Buildings, Contents & Consequential Loss, Public Liability & Professional Indemnity and Motor Vehicle Fleet Insurance.

Emergency Management.

This expenditure is as a result of Council delivering services in accordance with its responsibilities as detailed in the *Emergency Management Act 1986* and the Municipal Emergency Management Plan.

FINANCE & INFORMATION SERVICES

	10/11 Projected Income	10/11 Projected Expenditure	10/11 Net Projection	11/12 Budget Income	11/12 Budget Expenditure	11/12 Net Budget
Finance	-	1,636,142	(1,636,142)	-	1,738,851	(1,738,851)
Payroll	-	232,351	(232,351)	-	241,198	(241,198)
Procurement & Contracts	-	197,539	(197,539)	-	205,530	(205,530)
Finance	-	**2,066,032**	**(2,066,032)**	-	**2,185,579**	**(2,185,579)**

Finance

This program reflects the cost of the Finance administration who is responsible for processing and maintaining all the financial data, including accounts payable, accounts receivable, preparation of management reports, the annual budget, the treasury function, financial systems and annual financial reporting. Other tasks include managing and processing the Business Activity Statement (BAS), Fringe Benefits Tax (FBT), facilitation of the internal audit program and liaison with external auditors.

Payroll

This program reflects the cost of processing the Council's payroll. The unit is responsible for calculating, processing and remitting staff payroll, in addition to system changes as a result of EBA negotiations and tax changes.

Procurement and Contracts

This unit is responsible for overseeing Council's procurement, tendering and contract administration processes and maintaining the centralised procurement system. The unit also provides procurement advice to staff and monitors compliance with Council's Procurement Policy and other relevant legislation.

	10/11 Projected Income	10/11 Projected Expenditure	10/11 Net Projection	11/12 Budget Income	11/12 Budget Expenditure	11/12 Net Budget
Information Technology	17,581	1,908,790	(1,891,209)	-	2,001,867	(2,001,867)
Corporate Information	58,680	747,361	(688,681)	63,270	763,939	(700,669)
Information Services	**76,261**	**2,656,151**	**(2,579,890)**	**63,270**	**2,765,806**	**(2,702,536)**

Information Technology

This service provides, supports and maintains reliable and cost effective communications and computing systems, facilities and infrastructure to Council staff enabling them to deliver services in a smart, productive and efficient way. The budgeted recurrent cost of Information Technology represents services supplied by the IT Unit and includes supporting and managing around 50 corporate applications and their associated infrastructure. The unit also manages the acquisition and ongoing support for personal computers and peripherals, fixed and mobile telephony for 500 users operating across more than 25 sites. IT is responsible for the secure management and continuity of access to information systems and data through the Whitehorse disaster recovery plan and associated infrastructure.

Corporate Information

This program provides centralised Records/Information Management for the organisation including extensive on-site archival services, filing, maintenance, scheduling and disposal of all corporate records, as well as monitoring compliance with the Information Privacy Act 2000. The unit supports & maintains Council's internal recordkeeping system TRIM, where all corporate records are predominantly captured and stored. The unit is responsible for working with all departments to ensure Information Management practices are effective and comply with Council's Information Management Policy. The service also provides an internal and external courier service to all major Council sites for the transmission of records, correspondence and other items. The program also covers all corporate postage for the organisation.

PROPERTY & RATES

	10/11 Projected Income	10/11 Projected Expenditure	10/11 Net Projection	11/12 Budget Income	11/12 Budget Expenditure	11/12 Net Budget
Property Management	646,500	1,127,297	(480,797)	414,641	1,310,954	(896,313)
Rates Operations	256,900	960,918	(704,018)	640,000	980,730	(340,730)
Watts Street Parking	311,963	120,000	191,963	311,950	120,000	191,950
Property & Rates	**1,215,363**	**2,208,215**	**(992,852)**	**1,366,591**	**2,411,684**	**(1,045,093)**

Property / Management

This program is primarily the management of the Property and Rates Department; including management, property valuations, property advice and management and Geographic Information System functions (GIS). This department also conducts and co-ordinates some corporate planning projects including the Annual Resident Survey and state-wide Community Satisfaction Survey. The valuation costs provide for the production of statutory valuations of all rateable properties in the City which includes the two-yearly general valuation, supplementary valuations and property data system maintenance. Also asset valuations for balance sheet and insurance purposes, public open space contributions and general property information, such as numbering and addressing.

This program also includes the income and expenditure associated with Council's commercial property portfolio. The costs include outgoings, property maintenance and agency fees. The GIS program includes the provision of GIS functionality to every desktop within Council and via Council's website to the general public as well.

Rates Operation

The main cost drivers in Council's rate collection function are employee costs, legal expenses for debt collection (the majority of which are recovered), office expenses associated with the production and distribution of the rate notices; and bank and other agency costs as a result of the range of rate payment options provided by the Council.

Watts Street Parking

This program shows the income collected from the multi deck car park in Watts Street, Box Hill and the associated management contract costs.

DEFINED BENEFITS SUPERANNUATION CALL

	10/11 Projected Income	10/11 Projected Expenditure	10/11 Net Projection	11/12 Budget Income	11/12 Budget Expenditure	11/12 Net Budget
Defined Benefits Superannuation Call	-	2,200,000	(2,200,000)	-	-	-
Defined Benefits Superannuation Call	**-**	**2,200,000**	**(2,200,000)**	**-**	**-**	**-**

Defined Benefits Superannuation Call

This program reflects Council's apportioned share of the Local Authorities Superannuation Defined Benefits funding shortfall.

CORPORATE SERVICES- IMPLEMENTATION OF COUNCIL ADOPTED STRATEGIES

Ref	Division / Branch	Title	Description & Aim	Expenses	Income / Savings	Net Cost
1	Corporate	Telecommunications Support Officer	On the 18th October 2010 Council approved a capital project to replace the council's ageing telecommunication system. As part of the report it was recommended that a resource would be required to administer and manage the new Voice Over IP system on an ongoing basis. It is envisaged that this resource would also supplement the IT team which has been static in numbers for several years whilst computer, system and application numbers have continued to grow. This resource will be responsible for the day to day support, management and administration of the new system including handset and software deployment, helpdesk call resolution, moves, adds and changes, billing, queue design and set-up, continuous improvement and vendor liaison. The role will also include the evaluation and purchase, deployment and support, billing and management of councils mobile phone, Smartphone, Blackberry and mobile computing fleet. The introduction of VoIP technology and the increasing computer based interactions with Council will require the support of an IT professional. There are two options available to Council being the recruitment of a dedicated staff resource or the outsourcing to an independent contractor. The preferred option is the acquisition and retention of the technical skills within the organisation. There are substantial benefits in retaining knowledge and skill of an in-house staff member including realising the best possible use of the system to improve the customer experience. Other major benefits include onsite support with minimal response time to resolve issues and familiarity or 'Local' knowledge of IT systems, staff, customer service needs and current issues can assist in problem resolution and maximum use of the full capability of the new system.	$73,000	$73,000	$0

HUMAN SERVICES

OVERVIEW

	10/11 Projected Income	10/11 Projected Expenditure	10/11 Net Projection	11/12 Budget Income	11/12 Budget Expenditure	11/12 Net Budget
Division Management	-	245,370	(245,370)	-	276,809	(276,809)
Library	68,200	3,812,952	(3,744,752)	68,000	4,176,810	(4,108,810)
Community Development	206,074	1,821,873	(1,615,799)	201,435	1,858,235	(1,656,800)
Arts & Recreation Development	-	392,240	(392,240)	8,000	415,401	(407,401)
Parks Planning & Recreation	347,352	707,362	(360,010)	330,727	704,418	(373,691)
Leisure Facilities	8,347,748	8,072,654	275,094	7,987,282	8,118,204	(130,922)
Arts & Cultural Services	1,960,481	3,864,280	(1,903,799)	1,953,862	4,035,886	(2,082,024)
Home & Community Care	10,126,474	13,252,042	(3,125,568)	10,707,532	14,285,849	(3,578,317)
Health & Family Services	9,247,181	11,049,716	(1,802,535)	9,704,027	11,583,350	(1,879,323)
TOTAL HUMAN SERVICES	**30,303,510**	**43,218,489**	**(12,914,979)**	**30,960,865**	**45,454,962**	**(14,494,097)**

Division Management

	10/11 Projected Income	10/11 Projected Expenditure	10/11 Net Projection	11/12 Budget Income	11/12 Budget Expenditure	11/12 Net Budget
Division Management	**-**	**245,370**	**(245,370)**	**-**	**276,809**	**(276,809)**

Expenditure represents the cost to Council for the overall direction and strategic management of the Human Services Division. Staff in this area includes the General Manager Human Services and an Executive Assistant.

LIBRARY

	10/11 Projected Income	10/11 Projected Expenditure	10/11 Net Projection	11/12 Budget Income	11/12 Budget Expenditure	11/12 Net Budget
Library	**68,200**	**3,812,952**	**(3,744,752)**	**68,000**	**4,176,810**	**(4,108,810)**

This expenditure represents Council's contribution to the Whitehorse Manningham Regional Library Corporation.

COMMUNITY DEVELOPMENT

	10/11 Projected Income	10/11 Projected Expenditure	10/11 Net Projection	11/12 Budget Income	11/12 Budget Expenditure	11/12 Net Budget
Social Health	-	181,314	(181,314)	-	182,508	(182,508)
Management	1,459	558,069	(556,610)	2,460	612,177	(609,717)
Community Grants	15,237	791,505	(776,268)	-	774,996	(774,996)
Older Adults Community Support	189,378	290,985	(101,607)	198,975	288,554	(89,579)
Community Development	**206,074**	**1,821,873**	**(1,615,799)**	**201,435**	**1,858,235**	**(1,656,800)**

Social Health

This item represents Council's contribution to social policy research, demographics and statistics, development and implementation of policies and plans which includes the Municipal Public Health Plan, Affordable Housing, the Responsible Gambling Policy and Action Plan, health promotion, community well being, the Drug and Alcohol Policy and Action Plan, Volunteer and Civic Participation Strategy, Local Safety Committee and other emerging social issues.

Management

This item represents the management and administration costs of key social development initiatives, community development projects, multicultural and reconciliation issues, the Disability Action Plan and Council's Human Services planning function, and minor maintenance of buildings and gardens associated with ten neighbourhood and community houses that operate from Council owned buildings.

Community Grants

This item represents Council's contribution to not-for-profit community groups and organisations across the municipality. Community Grants are allocated either as a direct cash grant and/or as discounted support relating to a reduction in hall hire charges or free tipping. This item also includes the Neighbourhood House Grants, Commonwealth Emergency Relief grant and Council's total allocation for the provision of Emergency Relief and Family Support Programs.

Older Adults Community Support

This item represents Council's contribution to Senior Citizens, people with disabilities and volunteers. Expenditure relates to accommodation and maintenance of Senior Citizens Centres, HACC ethnic meals subsidy, Senior Citizens Festival, Volunteer recognition function, the Metro Access Initiative and support of Council volunteers.

ARTS & RECREATION DEVELOPMENT

	10/11 Projected Income	10/11 Projected Expenditure	10/11 Net Projection	11/12 Budget Income	11/12 Budget Expenditure	11/12 Net Budget
Arts & Recreation Development Mgt	**-**	**392,240**	**(392,240)**	**8,000**	**415,401**	**(407,401)**

Management

This program represents Department management, administration and marketing staff salaries and administrative costs.

CULTURAL FACILITIES & PROGRAMS

	10/11 Projected Income	10/11 Projected Expenditure	10/11 Net Projection	11/12 Budget Income	11/12 Budget Expenditure	11/12 Net Budget
Box Hill Community Arts Centre	284,298	493,496	(209,198)	290,519	492,905	(202,386)
Events	4,459	407,647	(403,188)	4,637	431,944	(427,307)
Heritage	1,455	91,240	(89,785)	1,500	93,634	(92,134)
Art Collection & Programs	-	168,330	(168,330)	4,469	171,766	(167,297)
Whitehorse Centre	1,007,247	1,778,449	(771,202)	950,281	1,848,133	(897,852)
Box Hill Town Hall & Community Hub	547,895	770,909	(223,014)	579,192	790,719	(211,527)
Minor Halls	115,127	154,209	(39,082)	123,264	206,785	(83,521)
Cultural Facilities & Programs	**1,960,481**	**3,864,280**	**(1,903,799)**	**1,953,862**	**4,035,886**	**(2,082,024)**

Box Hill Community Arts Centre

Contains income and expenditure budgets for the Box Hill Community Arts Centre, which delivers a range of community arts programs and activities, and spaces for hire.

Events

Income and expenditure for a festivals and events program which includes Australia Day, Carols by Candlelight, Spring Festival, Chinese New year, Summer Music Series and minor community festivals.

Heritage

Expenditure covers Heritage staff including a Heritage Officer and Schwerkolt Cottage attendants, and provides for the production of heritage brochures, education kits and other heritage programs.

Art Collection & Programs

This program represents staffing and resourcing costs for managing and maintaining Council's art collection, public art and memorials, as well as the Artspace gallery, arts exhibitions and programs such as Artists in Schools.

Whitehorse Centre

The Whitehorse Centre is a theatre and function facility providing a range of venue and performing arts opportunities to Whitehorse residents and visitors. The Centre also provides staffing and services for civic functions. The income line represents income for Council from venue hire charges, ticket sales and commissions, catering and grants associated with the professional theatre and music season. The expenditure line represents the total cost to Council to manage and operate the Centre and ancillary function rooms including Council's Civic Suite.

Box Hill Town Hall & Community Hub

The Box Hill Town Hall provides accommodation for community tenants, meeting rooms and hall hire including catering. Income is derived from fees and charges from the hire of these facilities. Expenditure represents the total costs of staffing, maintaining and supporting these facilities throughout the year.

Minor Halls

A number of smaller community halls are managed under this program namely Forest Hill, Strabane, Rentoul, East Burwood, South Blackburn, North Blackburn, and the Horticultural Centre. This program covers both the income derived from these halls and the operating costs of providing them to the community.

PARKS PLANNING & RECREATION

	10/11 Projected Income	10/11 Projected Expenditure	10/11 Net Projection	11/12 Budget Income	11/12 Budget Expenditure	11/12 Net Budget
Recreation Management	27,000	340,254	(313,254)	-	326,934	(326,934)
Parks Planning	120	328,423	(328,303)	-	338,799	(338,799)
Community Recreation Facilities	320,232	38,685	281,547	330,727	38,685	292,042
Parks Planning & Recreation	**347,352**	**707,362**	**(360,010)**	**330,727**	**704,418**	**(373,691)**

Recreation Management

This program represents salaries, expenditure and income associated with the recreation component of the Unit.

Parks Planning

This program represents salaries, expenditure, income and resources support to community groups associated with the parks planning component of the Unit.

Community Recreation Facilities

This program expenditure area identifies the ongoing costs associated with the provision of operational support for certain sports pavilions and community recreation facilities.

LEISURE FACILITIES

	10/11 Projected Income	10/11 Projected Expenditure	10/11 Net Projection	11/12 Budget Income	11/12 Budget Expenditure	11/12 Net Budget
Nunawading Community Centre	110,341	148,456	(38,115)	114,408	153,289	(38,881)
Morack Golf Course	1,239,689	913,841	325,848	1,416,438	998,753	417,685
Leisure Facilities Management	-	120,030	(120,030)	-	125,537	(125,537)
Aqualink Nunawading	1,930,372	1,857,375	72,997	2,036,108	1,888,311	147,797
Aqualink Nunawading Health & Fitness	1,399,377	1,338,821	60,556	1,438,502	1,380,749	57,753
Aqualink Box Hill	1,431,362	1,475,899	(44,537)	1,146,509	1,479,910	(333,401)
Aqualink Box Hill Health & Fitness	1,507,884	1,524,039	(16,155)	1,154,033	1,406,589	(252,556)
Aqualink Box Hill Stadium	366,517	280,019	86,498	270,772	262,768	8,004
Sportlink	362,206	414,174	(51,968)	410,512	422,298	(11,786)
Leisure Facilities	**8,347,748**	**8,072,654**	**275,094**	**7,987,282**	**8,118,204**	**(130,922)**

Nunawading Community Centre

The community centre houses a number of tenant groups that provide services, programs, health and creative activities to the local community. Many of the programs and services are leisure based, including arts, education, health and fitness programs. The Centre is also home to a range of hirers, who utilise the stadium to conduct sports training and competition activities. Income is derived from fees & charges as well as tenant fees.

Morack Golf Course

This program represents the operations of Council's public golf course. Expenditure is comprised of contract payments for maintenance services, payment for professionals agreement, and contracts and services for course equipment replacement. Income includes green fees and license fees from the golf course professional.

Leisure Facilities Management

Various staffing, management and office expenses for the overseeing of Council's leisure facilities.

Aqualink Nunawading

Aqualink Nunawading is a major leisure facility within Whitehorse. The income is derived from fees and charges, the kiosk lease and the licensing of the swimming school to the Nunawading Swimming Club. The expenditure represents the total cost to Council to manage and operate the centre.

Aqualink Box Hill

Aqualink Box Hill is the other major leisure facility operating in Whitehorse. The income is derived from fees and charges, the kiosk lease and the licensing of the swimming school to the Surrey Park Swimming Club. The expenditure represents the total cost to Council to manage and operate the centre.

Sportlink- Vermont South

This program represents income and expenses for Council's indoor multipurpose sports facility. It comprises of two major tenants (Whitehorse Netball Association and Livingstone Primary School), competition court hire and casual usage.

HOME & COMMUNITY CARE

	10/11 Projected Income	10/11 Projected Expenditure	10/11 Net Projection	11/12 Budget Income	11/12 Budget Expenditure	11/12 Net Budget
HACC Management	-	577,173	(577,173)	-	562,860	(562,860)
HACC Direct Care Services	6,802,378	8,552,856	(1,750,478)	6,156,309	7,071,323	(915,014)
HACC Planned Activity Group	634,095	649,826	(15,731)	670,331	596,039	74,292
HACC Home Maintenance	410,056	444,403	(34,347)	418,532	456,785	(38,253)
HACC Food Services	845,482	1,495,540	(650,058)	882,798	1,533,528	(650,730)
HACC Community Care Packages	1,176,000	1,110,055	65,945	1,277,762	1,087,412	190,350
HACC Assisted Transport	-	-	-	232,031	183,170	48,861
HACC Community Transport	29,631	300,104	(270,473)	36,132	238,163	(202,031)
HACC Resourcing				24,743	1,019,008	(994,265)
Assessment & Intake				767,785	573,999	193,786
Quality Business Support					207,858	(207,858)
Home Support Administration					632,643	(632,643)
Gowanlea	148,192	36,890	111,302	157,243	36,890	120,353
Combarton St	80,640	85,195	(4,555)	83,866	86,171	(2,305)
Home & Community Care	**10,126,474**	**13,252,042**	**(3,125,568)**	**10,707,532**	**14,285,849**	**(3,578,317)**

HACC Management

This program represents staff salaries for the department's management group.

HACC Direct Care Services

This program incorporates aspects of intake eligibility and assessment of Home Care clients in relation to provision of Home Care, Personal Care, Respite Care and Heavy Duty Cleaning. It is funded through DHS state government grants and client fees. The Health and Well-being program is a continuing program that has for budgeting purposes been included in this program for 2011/12.

HACC Planned Activity

This program originally incorporated both Social Support and Assisted Transport. The programs are now identified separately. The Social Support encompasses the areas of day centre respite, and excursions for frail, aged and/or people with a disability. In addition it supports volunteer recruitment and co-ordination. The program is funded through DHS state government grants and client fees.

HACC Home Maintenance

This program provides assistance with the maintenance and repair of clients' homes to maintain them in a safe and secure condition. It is funded through Department Human Services state government funding and client fees.

HACC Food Services

This program provides meals on wheels and dining room meals to the Home and Community Care target group. It is funded through DHS state government funding and client fees.

HACC Community Care Packages

This program provides for 90 care packages, which include client case management and the provision of services such as home care, personal care, residential care and food services funded through the Commonwealth Government and client fees.

HACC Transport

This program provides an integrated transport system to Home and Community Care clients. This program is fully funded through Council contribution and client fees.

HACC Resourcing

This program represents centralised expenditure costs for the Home and Community Care Department.

Assessment & Intake

This program represents staff salaries for the Intake and Assessment group.

Quality Business Support

This program represents Staff salaries for Business Support group.

Home Support Administration

This program represents staff salaries for the Staff Support and Rostering group.

Gowanlea & Combarton Street

These two programs represent services that include the provision of care to residents in the Combarton Street Rooming House and Gowanlea Independent Living Units. Income for these areas is derived from Government subsidies and resident fees.

HEALTH & FAMILY SERVICES

	10/11 Projected Income	10/11 Projected Expenditure	10/11 Net Projection	11/12 Budget Income	11/12 Budget Expenditure	11/12 Net Budget
Management & Family Centres	25,900	366,725	(340,825)	25,440	431,635	(406,195)
Pre-school / CSRDO	218,391	293,080	(74,669)	214,251	315,996	(101,745)
Youth Services	10,000	468,495	(458,495)	28,500	477,608	(449,108)
School Focused Youth	169,000	139,985	29,015	170,000	148,619	21,381
Family Day Care	2,053,351	2,091,505	(38,154)	2,140,168	2,178,764	(38,596)
MCH Co-or & Administration	770,037	315,003	455,034	780,000	285,130	494,870
MCH Enhanced Home Visiting Nurse	100,000	78,655	21,345	100,000	80,027	19,973
MCH Blackburn North	-	240,182	(240,182)	-	249,586	(249,586)
MCH Forest Hill	-	188,595	(188,595)	-	188,406	(186,406)
MCH Mitcham	475	214,740	(214,265)	-	220,449	(220,449)
MCH Vermont South	-	137,583	(137,583)	-	143,378	(143,378)
MCH Barwon Street	-	283,461	(283,461)	-	293,337	(293,337)
Family Centre-Box Hill South	-	274,289	(274,289)	-	284,819	(284,819)
Children's Services Co-ordination	81,619	104,521	(22,902)	60,000	122,159	(62,159)
Child Care-Central Road	1,146,081	1,019,055	127,026	1,226,270	1,037,071	189,199
Child Care-Livingstone Road	1,253,147	1,055,446	197,701	1,348,928	1,157,417	191,511
Child Care-Lucknow Street	1,167,984	1,037,436	130,548	1,216,642	1,051,331	165,311
Child Care-Box Hill Central	642,500	663,298	(20,798)	703,979	714,110	(10,131)
Child Care-Wattle Park	653,000	663,239	(10,239)	704,479	714,734	(10,255)
Occasional Child Care-Elland Ave	329,000	389,578	(60,578)	354,226	407,746	(53,520)
Public Immunisation	85,360	108,400	(23,040)	74,510	115,824	(41,314)
School Immunisation	46,000	41,787	4,213	47,000	45,061	1,939
Environmental Health Operations	495,336	623,943	(128,607)	509,634	655,442	(145,808)
Service Management Health & Immunisations	-	250,735	(250,735)	-	264,701	(264,701)
Health & Family Services	**9,247,181**	**11,049,716**	**(1,802,535)**	**9,704,027**	**11,583,350**	**(1,879,323)**

Management & Family Centres

This program represents the budget for the management and administration of the Health & Family Services Department. The program also includes expenditure lines for service contracts, maintenance and support costs for Council's Family Centres (Burgess, Box Hill South, Mitcham and Bennett Street).

Pre-Schools

This program includes the expenditure lines for the allocation of proportionate costs for Council's Children's Services Coordinator and for one administrative officer who manage Council's involvement with community-based pre-school programs and Council's role as a sponsor of the Inclusion Support Service (ISS). The program also includes expenditure lines for salary and support costs associated with the employment of the Inclusion Support Facilitators who work to integrate children with additional needs into childcare related services in the municipality.

Youth Services

This program includes a summary of expenditure and income lines for Council's Youth Services programs including coordination and administration costs, the operation of the Youth Connexions Centre in Box Hill, Youth Representative Committee, and general youth based programs.

School Focused Youth

The School Focused Youth Service aims to strengthen the support for 10–18 year old vulnerable children and young people by facilitating partnerships and coordination of services between schools and community service organisations at a local level.

Family Day Care

Family Day Care is a major childcare service sponsored by Council that involves home based care for more than 500 families in the municipality. The program directly employs one Coordinator, one administration officer, four part-time and one full-time field officer and a playgroup resource officer who directly support the program. The 45 carers involved in the program are not employed by Council but are contractors having a direct relationship with the clients accessing the program.

Maternal & Child Health

The Maternal & Child Health program is a significant child and family support program provided by Council. The program is delivered from Council's four Family Centres and two Maternal & Child Health centres in the municipality, catering for about 2000 birth notices each year.

Centre-Based Childcare (WELS)

The WELS (Whitehorse Early Learning Services) program is the operational name for Council's centre based childcare services. The program involves five long day care centres and one occasional care centre and the employment of 64 staff members. The income lines represent all income related to childcare fees and the Commonwealth Government fee relief scheme.

Public Immunisation

This program provides 10 childhood immunisation sessions per month across 4 locations.

School Immunisation

This program delivers immunisation sessions to all 16 secondary schools within the municipality for years 7 and 10.

Environmental Health Operations

This program focuses on health protection services including food safety management and compliance, communicable disease surveillance, tobacco control and environmental protection.

Service Management Health & Immunisation

This program provides the management, coordination and administration support functions of the Environmental Health Unit.

HUMAN SERVICES- IMPLEMENTATION OF COUNCIL ADOPTED STRATEGIES

Ref	Division / Branch	Title	Description & Aim	Expenses	Income / Savings	Net Cost
1	Human Services	Early Years Consultation Project	In 2010, Council completed its Municipal Early Years Plan setting strategic priorities concerning the care, education, health & wellbeing of children and their families. The Mayor, Cr Ben Stennett, has requested that Council also consider working towards becoming a signatory of the UNICEF convention on the rights of children and achieve formal status as a Child Friendly City. Whitehorse Council is currently listed as a Asian Pacific Region "City" with an interest in the principles that align with becoming a child friendly city. The UNICEF Child Friendly Cities convention supports the rights of children and the development of strategies to enable children to have an equal democratic voice and to become full citizens in their local communities. The process required to achieve formal status as a *Child Friendly City* is complex and requires a significant change in organizational culture, practice, policy and decision making. It also requires a sophisticated model for engaging with children as young as 3 years and incorporating their views, thoughts and ideas into decisions that impact on their communities. Such engagement strategies require specific skills, training and strategies to ensure that information captured is child led and not influenced by the interviewer. At this stage, Whitehorse council, its community and partners are working collaboratively to implement the strategic directions contained in the Municipal Early Years Plan – Childhood matters. The Mayor has requested that we commit new initiative funding to explore and implement an appropriate model for engaging young children in the municipality. This is intended to build upon the strategies contained in the MEYP and if endorsed (by Council at a later stage) be an important first step in the process of Whitehorse formally becoming a Child Friendly City. This initiative request is aimed at funding a project to achieve the aims as described above. The funding would be used to engage specialist consultants in the initial stage to undertake consultations with children. The secondary stage of the program would involve training existing staff within Council's Community Development and Health & Family Services departments in order for them to undertake consultations into the future. A key strategy of the Whitehorse MEYP involves further consultation with children. This strategy will be greatly enhanced with new initiative funding to examine best practice approaches to engaging with children as an extension of Council's community engagement program and as a principle of the UNICEF Child Friendly Cities Convention.	$60,000		$60,000
2	Human Services	Intake Administration Officer	The position is responsible for the provision of an efficient and effective intake, information and referral service for individuals accessing Home and Community Care services. The increase of an Intake Admin position within the Department is a reflection of the growing demand for aged and disability services and the increasing complexity of client needs. This position will facilitate prompt and effective pathway to Council's aged and disability services. This role will act as the first point of contact for all referrals and request for service information from residents, community agencies and health professionals. It will also ensure that service and information requests are dealt with in a timely and appropriate manner, ensuring that the information and advice provided meet the needs and expectations of those accessing the service.	$56,450	$73,390	(16,940)
3	Human Services	Increase in security for Council's major festivals.	Council require an increase in expenditure on contracted personnel and infrastructure to ensure best practice management of alcohol consumption, and the provision of adequate amenities at Council's Major Festivals (Whitehorse Carols and Australia Day). If Council is to continue to offer a BYO alcohol environment (or an alcohol free environment) at our major festivals at the Civic Centre lawns there is a need to safely and effectively monitor the consumptions of alcohol and to ensure that under-aged drinking does not occur. Lighting and an increase in amenities is also required in ratio to the number of audience members attending. This will ensure that a safe and comfortable family-friendly environment is preserved for our audiences and neighbouring residents, and to publically promote that Whitehorse City Council is mindful and demonstrative in its consideration of best practice occupational health and safety and the development of healthy lifestyle choices.	$26,690		$26,690

CITY DEVELOPMENT

OVERVIEW

	10/11 Projected Income	10/11 Projected Expenditure	10/11 Net Projection	11/12 Budget Income	11/12 Budget Expenditure	11/12 Net Budget
Division Management	-	262,302	(262,302)	-	263,791	(263,791)
Urban Design	140,000	469,162	(329,162)	-	-	-
Business & Economic Development	216,413	836,489	(620,076)	234,327	893,040	(658,713)
Planning	2,702,583	3,622,018	(919,435)	2,497,483	4,187,300	(1,689,817)
Building	472,400	671,763	(199,363)	488,553	809,845	(321,292)
Engineering & Environmental Services	3,514,391	18,048,754	(14,534,363)	3,396,799	18,652,367	(15,255,568)
TOTAL CITY DEVELOPMENT	**7,045,787**	**23,910,488**	**(16,864,701)**	**6,617,162**	**24,806,343**	**(18,189,181)**

DIVISION MANAGEMENT

	10/11 Projected Income	10/11 Projected Expenditure	10/11 Net Projection	11/12 Budget Income	11/12 Budget Expenditure	11/12 Net Budget
City Development Div Management	**-**	**262,302**	**(262,302)**	**-**	**263,791**	**(263,791)**

Expenditure represents the cost to Council for the overall direction and strategic management of the City Development Division. Salary of the General Manager, support staff and resources are included.

URBAN DESIGN

	10/11 Projected Income	10/11 Projected Expenditure	10/11 Net Projection	11/12 Budget Income	11/12 Budget Expenditure	11/12 Net Budget
Urban Design	**140,000**	**469,162**	**(329,162)**	**-**	**-**	**-**

This program has been integrated into Design Services within Engineering and Environmental Services. This area provides funds for the management of our Urban Design program and advice to other Council departments on Urban Design issues. The Urban Design Department designs, coordinates and supervises improvements throughout the municipality including placemaking within the Box Hill Central Activity District, the Megamile streetscape precinct and other retail precinct upgrades. The Department also undertakes urban design studies and assessments of key areas within the municipality. The Urban Design department manages the design and supervision of playground improvements, as well as landscape and urban design advice across all of Council's functions.

BUSINESS & ECONOMIC DEVELOPMENT

	10/11 Projected Income	10/11 Projected Expenditure	10/11 Net Projection	11/12 Budget Income	11/12 Budget Expenditure	11/12 Net Budget
Business & Economic Development	216,413	836,489	(620,076)	234,327	893,040	(658,713)

This budget includes allocations for specific activities and programs endorsed under Council's Whitehorse Economic Development Strategy 2008-2013.The unit has involvement in Structure Plan implementation. A quarter of the Department's expenditure continues to be offset through the collection of Special Rates at Brentford Square, Blackburn, Mont Albert and Burwood Heights shopping centres; state and federal government grants; and fees, charges and sponsorship collected from events and seminars (including Whitehorse Business Week).

PLANNING

	10/11 Projected Income	10/11 Projected Expenditure	10/11 Net Projection	11/12 Budget Income	11/12 Budget Expenditure	11/12 Net Budget
Planning	2,702,583	3,622,018	(919,435)	2,497,483	4,187,300	(1,689,817)

This program provides for the provision of statutory and strategic land use planning. The statutory planning functions include processing applications, amendments and subdivisions, together with ensuring compliance of land uses and developments with Whitehorse's planning controls. Strategic planning functions include development and implementation of structure plans and Urban Design Framework development; review and updating of the Whitehorse Planning Scheme as well as local planning policy projects. The program also includes a Heritage adviser and provides for department's additional role of implementing Structure Plans and managing Council's Place Making Program in Box Hill.

BUILDING SERVICES

	10/11 Projected Income	10/11 Projected Expenditure	10/11 Net Projection	11/12 Budget Income	11/12 Budget Expenditure	11/12 Net Budget
Building Services	472,400	671,763	(199,363)	488,553	809,845	(321,292)

The principal focus of this program is to enhance the health, safety and amenity of the built environment through administration of Council's responsibilities under the Building Act 1993 and Building Regulations 2006. The program includes the administration, education and enforcement of various public and community safety aspects such as swimming pool safety, safety in existing buildings, places of public entertainment, smoke alarms and sprinklers in residential care buildings. The program also includes provision of a community focused building permit service, maintenance of various registers and records required by the Building Act, provision of information and investigation of building related matters.

ENGINEERING AND ENVIRONMENTAL SERVICES

	10/11 Projected Income	10/11 Projected Expenditure	10/11 Net Projection	11/12 Budget Income	11/12 Budget Expenditur	11/12 Net Budget
Management	-	450,963	(450,963)	-	466,622	(466,622)
Transport	14,000	982,276	(968,276)	26,500	929,820	(903,320)
Design & Construction	578,000	578,410	(410)	765,657	765,657	-
Sustainability, Waste & Recycling	2,146,873	11,681,051	(9,534,178)	2,260,819	12,293,342	(10,032,523)
Engineering Assets	351,918	2,692,454	(2,340,536)	343,823	2,798,526	(2,454,703)
Street Lighting	-	1,240,000	(1,240,000)	-	1,398,400	(1,398,400)
Investment in Associates- Regional Landfill	423,600	423,600	-	-	-	-
Engineering & Environmental Services	**3,514,391**	**18,048,754**	**(14,534,363)**	**3,396,799**	**18,652,367**	**(15,255,568)**

Management

This program provides management and administrative support for the Engineering and Environmental Services Department.

Transport

This program provides transport engineering services to Council including traffic investigations and reports, referral advice on planning permit applications, customer requests, strategic traffic and sustainable transport planning, public transport and bus shelter issues, parking management, delivery of Road Safety Strategy and preparation and consultation for future traffic treatments.

Design and Construction

This includes the management of capital projects including scoping, designing, document preparation, tendering and supervision of works. Works include roads, drainage, traffic treatments, special charge schemes, residential underground power schemes and recreation and urban design projects.

Sustainability, Waste & Recycling

This program provides for facilitation of the actions in the Sustainability Strategy and provides for the implementation of some actions, particularly in the planning for energy and water reduction programs and Waste Management Strategic Planning. It also includes contracts for domestic garbage collection, kerbside recycling, and hard and green waste collection. Waste services are provided through external contractors.

Engineering Assets

This program includes Strategic Assessment Management for roads and drains, management of road and drains asset databases and systems, various applications for funds including VicRoads applications, building over easements applications, flood level information, drainage points of discharge, advice to planning and building departments on development proposals, management of works that may impact on Council's assets, street lighting management, drainage complaint management and other engineering enquiries. This program also provides for Council's statutory contribution to the Metropolitan Fire and Emergency Service.

Street Lighting

This provides for the annual cost of street lighting throughout the City. United Energy and Origin Energy charge Council on a monthly basis for street lighting. The cost is related to the number and type of streetlights operating throughout the city. The provision of additional or upgraded streetlights is also included in this program.

CITY DEVELOPMENT- IMPLEMENTATION OF COUNCIL ADOPTED STRATEGIES

Ref	Division / Branch	Title	Description & Aim	Expenses	Income / Savings	Net Cost
1	City Development	Denisty control study and Planning Scheme amendment	To develop the study/strategic justification (year 1) to support a planning overlay for density controls and undertake the Planning Scheme Amendments Process (year 2) Prepared in response to notice of motion no 62 adopted by Council on 21 February 2011. This project will have costs associated with the work over the first two years as follows: 2011/2012 $453,000 for 1 temporary staff,consultation costs, consultants, legal and capital set up costs of $13,000. 2012/2013 $400,000 for 1 temporary staff, consultation costs, consultants, legal and panel costs. If the planning scheme amendment is approved there will be ongoing costs associated in implementation. This is expected to include 2 additional Planning staff and 1 additional administration officer. Some Governance resources may also be required. Refer to notice of motion No 62 adopted by Council on 21 February 2011.	$440,000		$440,000
2	City Development	ReNew collection of reusable household Items and e-waste.	Two-week kerbside collection and recycling of reusable household items such as textiles, footwear, games, toys, books, mobile phones, print cartridges, small electronic goods and kitchenware using recycling bins on day-after recycling day. Also a household goods and e-waste drop-off day will be held at suitable public location, primarily to capture larger items and e-waste that can be recycled. These events to be programmed separately to complement Council's hard waste collections. The diversion of materials that would otherwise be disposed of in garbage bins and go to landfill is a key action in Council's current Waste Management Plan. Council has a target to divert 65% of waste from landfill by 2014, and collection and recycling of these materials will assist in achieving this target. The collection of reusable household items using the kerbside recycling bins and drop-off bins utilising specialist collectors and recyclers has worked successfully in other municipalities. Council trialled the ReNew collection in the 2010 and has scheduled another collection in May 2011. These types of collections and being monitored by the Metropolitan Waste Management Group in the context of possible future metro-wide contract collection arrangements. These collections pick up and recycle materials that are currently thrown away or placed out in the hard waste collection. The provision of easy-to-access collections and convenient drop-off arrangements will assist in diverting more waste from landfill. The use of a specialised contractor who recycles materials and provides re-usable materials to charity or community groups adds a social and broader community benefit. **Note:** The ReNew collection is being reconsidered as part of the review of Council's Waste Management Plan due for completion in late 2011.	$40,000		$40,000
3	City Development	Environmentally Sustainable Design (ESD) Officer	Specialist ESD officer to work one day a week in the office to assess planning applications and associated sustainable design assessments. Sustainability has been a key issue on Council's agenda. It is one of the key strategic objectives in the Council Plan for 2009-2013. A new policy has been adopted and is proposed to be included in the Planning Scheme. A Council resolution in March 2010 was to note for the 2011/12 budget process the need to consider ongoing resourcing of sustainable design assessments. The inclusion of the environmental performance considerations into the planning approvals process. Education of applicants and Council officers on sustainability design. Implementation of Council policy and objectives.	$57,350		$57,350

CITY DEVELOPMENT- IMPLEMENTATION OF COUNCIL ADOPTED STRATEGIES (CONT)

Ref	Division / Branch	Title	Description & Aim	Expenses	Income / Savings	Net Cost
4	City Development	Heritage Advisor	Resources for the provision of additional heritage advice for one day per week for 12 months. Council applies and maintains a heritage overlay in the Planning Scheme for properties assessed as having heritage significance. This investigative work to substantiate application of the heritage overlay to a property is undertaken in stages according to priorities outlined in the Heritage Framework Plan and available resources. Council has a list of properties of potential heritage totalling around 500 properties. Development pressure across the municipality has meant that a number of properties that may be of potential heritage interest are coming under threat of development and Council has limited ability to respond effectively in these circumstances and is forced to undertake investigative work on an adhoc basis. The additional resource will allow Council to progress resolution of the 'potential heritage list' by undertaking a preliminary review of the list, scoping a systematic approach to places worthy of detailed investigation and commencing those investigations. This work will allow Council to be in a better position to respond to proposed developments and may identify additional properties of heritage significance for protection under the Planning Scheme. Subject to the agreement, availability and suitability of the current heritage advisor, this additional resource for a 12 month period could be procured through the current Heritage Advisory Service contract.	$55,000		$55,000
5	City Development	Building Surveyor / Building Inspector	To employ a specialist building compliance officer dedicated to building complaints and high risk buildings. The role will provide sufficient resources to deal with number of complaints in the building area, illegal works and low cost housing which is in line with the Municipal Essential Safety Measures Strategy . Benefits include: - Better customer service from Building Services to deal with large number of complaints. - Able to deal with backlog of complaints. - Deal with high risk buildings. - Deal with current risk and legal issues. - Better alternative to costly building consultant. - Provide flexibility in Building Services team for staff on leave.	$98,500		$98,500

INFRASTRUCTURE

OVERVIEW

	10/11 Projected Income	10/11 Projected Expenditure	10/11 Net Projection	11/12 Budget Income	11/12 Budget Expenditure	11/12 Net Budget
Division Management	163,398	566,950	(403,552)	209,905	585,844	(375,939)
Recycling & Waste Centre	6,083,064	5,505,620	577,444	8,343,816	5,968,974	2,374,842
City Works	127,243	5,996,025	(5,868,782)	162,686	6,324,963	(6,162,277)
Parkswide	247,625	7,661,249	(7,413,624)	223,230	8,369,456	(8,146,226)
Capital Works Management	450,426	3,208,662	(2,758,236)	430,000	3,353,812	(2,923,812)
TOTAL INFRASTRUCTURE	**7,071,756**	**22,938,506**	**(15,866,750)**	**9,369,637**	**24,603,049**	**(15,233,412)**

DIVISION MANAGEMENT

	10/11 Projected Income	10/11 Projected Expenditure	10/11 Net Projection	11/12 Budget Income	11/12 Budget Expenditure	11/12 Net Budget
Infrastructure Div Management	163,398	451,767	(288,369)	209,905	464,437	(254,532)
OHS Infrastructure	-	115,183	(115,183)	-	121,407	(121,407)
Infrastructure	**163,398**	**566,950**	**(403,552)**	**209,905**	**585,844**	**(375,939)**

This program reflects the costs of the office of the General Manager Infrastructure and the salary and incidental costs.

OH & S Infrastructure

This program is for the costs of support and administering OH&S for the Infrastructure Division.

RECYCLING & WASTE CENTRE

	10/11 Projected Income	10/11 Projected Expenditure	10/11 Net Projection	11/12 Budget Income	11/12 Budget Expenditure	11/12 Net Budget
Recycling & Waste Centre	6,083,064	5,505,620	577,444	8,343,816	5,968,974	2,374,842
Recycling & Waste Centre	**6,083,064**	**5,505,620**	**577,444**	**8,343,816**	**5,968,974**	**2,374,842**

Recycling & Waste Centre

This area provides for the management and operation of Council's Recycling and Waste Centre.

CITY WORKS

	10/11 Projected Income	10/11 Projected Expenditure	10/11 Net Projection	11/12 Budget Income	11/12 Budget Expenditure	11/12 Net Budget
City Works Management	-	437,679	(437,679)	-	678,060	(678,060)
Road & Pathway Maitenance	88,000	1,005,594	(917,594)	88,000	1,029,894	(941,894)
Drain Maintenance	12,000	714,022	(702,022)	10,000	707,187	(697,187)
Street Sweeping	-	747,591	(747,591)	-	769,719	(769,719)
Traffic Signs / Linemarking / Roadside	6,036	631,932	(625,896)	-	704,976	(704,976)
City Cleansing & City Maintenace	1,521	1,228,653	(1,227,132)	-	1,152,510	(1,152,510)
Emergency Response	14,686	93,286	(78,600)	14,686	95,286	(80,600)
Operations Centre Management	5,000	215,071	(210,071)	50,000	218,484	(168,484)
Vehicle Maintenance	-	134,000	(134,000)	-	169,000	(169,000)
Plant Maintenance	-	788,197	(788,197)	-	799,847	(799,847)
City Works	**127,243**	**5,996,025**	**(5,868,782)**	**162,686**	**6,324,963**	**(6,162,277)**

City Works Management

Covers the management and coordination of all the maintenance programs. This program covers the receipt of all complaints/requests from the community and for the monitoring of the output and quality of services. Preparation of programs, budget, monitoring of expenditure, calling of tenders, payment to external contractors/ suppliers and supervision of direct staff and contractors are included in this program.

Road & Pathway Maintenance

Provides and maintains a safe and efficient road and footpath network within the municipality through the implementation of direct works and contract programs. This program covers maintenance of all local roads, footpaths and kerb and channel. Typical works include patching of potholes, road reinstatement and the removal and replacement of lifted and hazardous footpaths.

Stormwater Drain Maintenance

This covers the inspection, cleaning and clearing programs, investigation of stormwater drainage complaints, minor modification and repairs to Council's drainage system. This is to ensure that the drainage system under the control of Council is fully operational and functions in the most efficient way.

Street Sweeping

This service covers the sweeping of all constructed car parks, road pavements, kerb and channel, including sections of main roads. This service is required to minimise entry of debris into the underground storm water drainage system and to maintain a suitable standard of cleanliness across the municipality.

Traffic Signs / Line marking & Roadsides

Provides and maintains a safe and efficient road network for the community by improving the maintenance and rationalisation of traffic signs and line marking. This service ensures that all the traffic signs and line markings are clearly visible, correctly located and easily understood. This program covers the maintenance of Council's roadside furniture including street seats, guardrails, guideposts, bollards, pedestrian fencing and litterbin enclosures.

City Cleansing & Maintenance

This service covers the cleaning of shopping centres within this municipality, removal of any dumped rubbish, removal of posters and cleaning of constructed laneways.

Emergency Response

Covers the provision of afterhour's emergency services in the municipality particularly all road reserves, excluding state highways and main roads, along with SES payments. The SES provides emergency assistance to residents in the municipality.

Operations Centre Management

Provides for operation of Council's Operations Centre, and associated inventory functions.

Vehicle Maintenance

Provides for maintenance, registration and other consumables associated with Council's passenger vehicle fleet.

Plant Maintenance

Provides the staff and materials required to maintain Council's plant and equipment in the workshop.

PARKSWIDE

	10/11 Projected Income	10/11 Projected Expenditure	10/11 Net Projection	11/12 Budget Income	11/12 Budget Expenditure	11/12 Net Budget
Management	23,500	410,769	(387,269)	20,800	365,159	(344,359)
Bushland	2,125	739,320	(737,195)	-	744,838	(744,838)
Arbor	38,000	2,485,510	(2,447,510)	39,780	3,210,905	(3,171,125)
ParksWide Nursery	136,000	264,474	(128,474)	117,650	279,397	(161,747)
Open Space	48,000	1,847,731	(1,799,731)	45,000	1,803,024	(1,758,024)
Sportsfields	-	621,895	(621,895)	-	696,238	(696,238)
Horticultulture Services	-	555,310	(555,310)	-	531,998	(531,998)
Education & Asset Maintenance	-	736,240	(736,240)	-	737,897	(737,897)
Parkswide	**247,625**	**7,661,249**	**(7,413,624)**	**223,230**	**8,369,456**	**(8,146,226)**

Management

Represents the administration of the overall operation of ParksWide throughout the city. The expenditure includes management and administration costs, occupational health and safety training, vocational training, office expenses and associated costs.

Bushland

Provides for the management and maintenance of Council's bushland parks. A range of activities are supported including weed control, revegetation, regeneration, habitat enhancement, volunteer liaison, fire management and routine tasks such as path maintenance, fence repairs, litter collection and coordination of works. Specialist contractors and Council staff undertake works and community volunteers assist with some activities.

Arbor

Program includes a range of tree management and maintenance issues within streets, parks and bushland reserves. Works undertaken include programmed block pruning of street trees including power line clearing, specialised bushland pruning, park safety pruning, elm leaf beetle control (on Council trees), root control, stump removals, planting of new nature strip trees, tree watering and maintenance of newly planted trees.

ParksWide Nursery

Council operates a plant nursery, which specialises in indigenous plant stock grown for Council use only. Advanced indigenous trees for the Streetscape Strategy are produced, indigenous groundcovers, sedges and grasses are grown for bushland, main road median plantings and other sites. A range of frequently used natives and some exotic plants are grown from tube stock for use in medians, traffic management devices such as roundabouts.

Open Space

Maintenance of a range of broad hectare parklands, neighbourhood parks, linear links, shopping centre garden beds & topiary trees and landscaped traffic management devices within the municipality. Activities undertaken at these sites include grass cutting, weed control, litter collection, and garden bed maintenance.

Sportsfields

Maintenance of activities of all sports fields owned or managed by the Council. Sports fields are used by the community for a range of sports, including cricket, soccer, football, and lacrosse. Activities required to ensure that sports fields are maintained to an appropriate standard include grass cutting, aeration, seeding, fertilising, and drainage, soil testing and the promotion of warm season grasses. Council renovates and maintains turf wickets.

Horticultural Services

A range of services including landscape construction, minor landscape upgrades and maintenance of identified high profile intensively managed sites. Landscape upgrades are undertaken at all locations across Council including parks, shopping centres, road medians and traffic management devices. Maintenance requirements include annual and perennial displays, garden bed maintenance, and mowing, weeding and litter collection.

Education & Asset Maintenance

The Education program is formally structured to deliver a schools focussed, environmentally themed program. It is largely centred on Blackburn Lake Sanctuary, but also extends to other areas. Other aspects of the education area are to do with delivery of talks to community groups on ecological and environmental issues, as well as the production of educational material.

Asset maintenance is concerned with a range of park-based assets such as irrigation systems, playgrounds, park furniture, lighting, paths, water features and fences. Both proactive and reactive maintenance is carried out including extensive auditing for compliance to Australian Standards for playgrounds.

CAPITAL WORKS MANAGEMENT

	10/11 Projected Income	10/11 Projected Expenditure	10/11 Net Projection	11/12 Budget Income	11/12 Budget Expenditure	11/12 Net Budget
Capital Works & Asset Management	411,200	1,032,682	(621,482)	400,000	1,083,801	(683,801)
Facilities Maintenance	39,226	2,175,980	(2,136,754)	30,000	2,270,011	(2,240,011)
Capital Works Management	**450,426**	**3,208,662**	**(2,758,236)**	**430,000**	**3,353,812**	**(2,923,812)**

Capital Works and Asset Management

The development, monitoring and performance reporting of Council's Capital Works Program, the project management of capital building projects and the planning and implementation of asset management improvement initiatives including the introduction of a new corporate Asset Management System.

Facilities Maintenance

Reactive and preventative maintenance and minor capital renewal of Council's many buildings and structures. Includes scheduled inspections and maintenance to satisfy Building Code, Essential Safety Measures Regulations and defined level of service standards to ensure the facilities present in a safe, secure and fully operational state for use by Council staff and the public.

INFRASTRUCTURE- IMPLEMENTATION OF COUNCIL ADOPTED STRATEGIES

Ref	Division / Branch	Title	Description & Aim	Expenses	Income / Savings	Net Cost
1	Infrastructure	Fire Management Program.	The 2010 Fire Strategy review identified that a range of works required works required funding. These works include fuel reduction. The benefits include community safety and responsible environmental management.	$60,000		$60,000
2	Infrastructure	Essential Safety Measures (ESM) program - extension to incorporate non Council owned buildings.	The program includes the extension of the existing program for the inspection, testing and maintenance of Essential Safety Measures to include all non Council Owned buildings i.e. Scout and Guide Halls, Tennis and Lawn Bowling Clubs etc. The nature of the works will involve regular inspection, testing and maintenance of ESM plus the preparation of Annual Reports to conform with Building Code requirements. Council, by virtue of its land owner status, is legally responsible for the provision and maintenance of all necessary fire and life safety measures in all buildings situated on Council land. This obligation exists irrespective of whether the building is leased, owned or tenanted out under a formal occupancy arrangement. Investigations have identified that there are 51 non Council owned buildings currently located on Council land that fail to meet Building Code requirements in relation to Essential Safety Measures. This is because existing occupiers are unaware and/or unable to institute appropriate compliant measures. An assessment of a range of options has conclusively demonstrated that the most viable and lowest risk option available to Council regarding this matter is for Council to assume direct responsibility for ESM compliance for all non Council owned buildings.	$60,000		$60,000
3	Infrastructure	Road Management Plan	***Tactile Ground Surface Indicators (TGSI) Maintenance on Vic Roads declared main roads.*** Ensures safety requirements are met for visually impaired pedestrians which is required under the Road Management Plan (RMP).	$5,000		$5,000
			Ongoing maintenance of newly installed signs. A minimum of 700 new signs will be installed this year and these signs require ongoing maintenance in accordance with Council's RMP.	$10,000		$10,000
			Ongoing repainting of new line marking works. New linemarking works requires ongoing repainting on a 3 yearly cycle to comply with RMP.	$16,000		$16,000
			Flag pole maintenance Ensures structural integrity, safety of flag poles and replacement of flags supplied to City Works from Engineering and Economic Development.	$10,000		$10,000
			Bridge maintenance of 52 bridges within the municipality. To undertake bridge safety inspections and identifiy required maintenance.	$20,000		$20,000
4	Infrastructure	Purchase of graffiti data base from Ausgraf.	Essential requirements for graffiti data storage and retrieval which would also assist in providing data to Victoria Police for prosecution purposes, investigations and enforcement activities. Other benefits include the maintence of a register for all graffiti data within Council which allows for retrieval of statistics for Council reports.	$5,000		$5,000

INFRASTRUCTURE- IMPLEMENTATION OF COUNCIL ADOPTED STRATEGIES (CONT)

Ref	Division / Branch	Title	Description & Aim	Expenses	Income / Savings	Net Cost
5	Infrastructure	Maintenance of Sculptures and War Memorials.	To clean and undertake minor maintenance of sculptures and war memorials e.g. public art at Box Hill tram terminus. Other benefits ensure ongoing appearance, durability and increases the life of the assets.	$5,000		$5,000
6	Infrastructure	Blackburn Lake Sanctuary Education Program.	The education program is extremely successful with increasing attendance from Primary and Secondary schools. Resource materials are now required to support the program. These funds would be used to provide interpretive signage of various forms around the lake area (both pre and post-European settlement) as well as the diverse range of native and introduced fauna and flora. It would also allow the purchase of promotional and educational posters, booklets, stickers and similar material. An audio visual presentation that could be displayed on the existing equipment in the centre, covering various aspects of the "sanctuary experience". Benefits include: - Continued growth of the program - An education program fully equipped to promote Council's environmental and sustainability initiatives - Environmental Education of school children.	$20,000		$20,000
7	Infrastructure	Joseph Street Reserve new bushland	Provides bushland maintenance to recently acquired land as a result of the Virgilia St subdivision. (Acquired on September 2010). This will ensure fire safe and environmentally responsible management of the land.	$6,000		$6,000
8	Infrastructure	Sportlink horticultural maintenance.	Parkswide maintains all the garden beds, gravel paths, trees and turf within this facility. The works include plant replacement, mulch, gravel and other materials.	$15,000		$15,000

Key Strategic Activities

This appendix presents a number of strategic activities to be undertaken during the 2011/12 year and performance targets and measures in relation to these.

City of Whitehorse

Key Strategic Activities

For the year ending 30 June 2012

Strategic Objective 1

Serve and strengthen our diverse community to be inclusive, vibrant and engaged.

Key Strategic Activity	Performance Measure	Target
Review and development of 2012-15 Whitehorse Healthy Ageing Plan.	Establishment of Steering Committee and Consultation Plan. Conduct 4 consultation workshops.	June 2012
	Draft Strategic Plan adopted by Council.	June 2012
Review and development of 2012-15 Whitehorse Diversity & Action Plan.	Establishment of Steering Committee and Consultation Plan. Conduct 4 consultation workshops.	February 2012
	Draft Strategic Plan adopted by Council.	April 2012
Review and development of 2012-15 Whitehorse Disability Policy & Action Plan.	Establishment of Steering Committee and Consultation Plan. Conduct 4 consultation workshops.	June 2012
	Draft Strategic Plan adopted by Council.	June 2012
Complete the Whitehorse Arts & Cultural Strategy.	Draft Strategic Plan adopted by Council.	April 2012
Undertake review of Whitehorse Recreation Strategy.	Draft Strategic Plan adopted by Council.	June 2012

Strategic Objective 2

Promote, protect, enhance and respect the quality of our natural and built environments.

Key Strategic Activity	Performance Measure	Target
Aqualink Box Hill Redevelopment.	Building contract awarded and works commenced	June 2012
Position Paper on need for a Biodiversity Strategy.	Position Paper approved by Executive Management Team.	February 2012
Springfield Reserve Sports Facility Redevelopment	Building contract awarded.	May 2012
Whitehorse Asset Management System.	Commissioning part of Works Management System in WAMS.	May 2012
Implementation of Nunawading (Station Street) Improvements (Stage 1 of 2).	Stage 1 works completed	June 2012
Box Hill CAD Urban Improvements (Stage 1 of 2).	Stage 1 works completed	June 2012
Implementation of Stage 2 of Whitehorse Planning Scheme Review	Planning Scheme Amendment approved by Council.	June 2012
Preparation of Urban Design Guidelines under the Tally Ho Urban Design Framework.	Completion of Guidelines	June 2012

Strategic Objective 3

Deliver organisational excellence, visionary leadership and strong governance, through dedicated people, to ensure the best possible contribution to our community.

Key Strategic Activity	Performance Measure	Target
Staff engagement and satisfaction.	An employee retention rate. Employee satisfaction rate	85-90% 80%
Leadership Development	Leadership development program for 4th level supervisors conducted.	June 2012
HR Systems enhancement	Systems in place for automation of OHS, WorkCover, Recruitment & Learning management.	June 2012
GIS Strategy (Year 3)	Year 3 objectives completed	June 2012
Community Survey.	Maintain high levels of community satisfaction.	June 2012
IT Strategy Review	Review completed.	June 2012
CARES Program	Ongoing rollout of program.	June 2012
Election Strategy to increase the awareness and participation/representation of women candidates	Awareness campaign completed	June 2012

Strategic Objective 4

Support a prosperous, diverse and healthy local economy that contributes to the wellbeing of our community.

Key Strategic Activity	Performance Measure	Target
Development of a Box Hill Central Activities District prospectus to attract commercial investment.	Distribution of prospectus to stakeholders and commercial agents.	March 2012

City of Whitehorse

Council Reserve Governing Principles

a) Development Reserve

The Development Reserve Principles were developed by the Budget Reference Group.

To maintain the long term viability and value of the Council Development Reserve, the following principles are Draft for its ongoing management.

1. The Council Development Reserve shall not be used for recurring operational expense but for or as part funding of projects which:
    - shall be meaningful to a broad section of the community; and
    - shall be consistent with Council provided services; and
    - shall be of a meaningful consequence and scale.

2. Any drawdown from the Council Development Reserve that would cause the balance to drop below $27 million (Long-Term Financial Plan year 08/09 balance), is required to meet the following financial criteria:
    - That the budget for the year of drawdown, and the LTFP for the subsequent year, both project an Operating surplus position (excluding capital grants and net profit/loss on sale of assets); and
    - That both years would continue to project an Operating surplus after the direct impacts of the project are factored in:
        - Reduced interest income that results from a drawdown; and
        - New annual recurring lifecycle costs as a result of completing the project.

3. Interest Income shall be reinvested in the Council Development Reserve from when a pattern of Operating Surplus position is achieved.

4. Council reviews services provided during the first year of each Council four year term and from that identifies any assets for potential sale or redevelopment. This review will consider all associated impacts to income and recurrent expense. The net proceeds of any sale shall be held in the Council Development Reserve.

b) Aged Care Reserve

This reserve holds in trust the net proceeds secured from the sale as a "going concern" of Council's residential aged care facilities.

Principles for access to the Aged and Disability Infrastructure Capital Reserve monies:

1. Access to this reserve must have legitimate relevance to the Aged and Disability related client groups and must incorporate and be consistent with the healthy positive ageing strategy Draft by Council in 2006.

2. Use of the monies will support the target groups identified under the Commonwealth and state funded Aged and Disability Community Care programs provided by Council. The key target groups include frail aged, people with a disability (identified as eligible to receive Community Care services), and their carers.

3. The monies in this reserve have been specifically dedicated for use in building infrastructure only and cannot be used to support recurrent funding activities of a routine operational nature e.g. building maintenance.

4. Interest generated by the reserve should be compounded.

c) Open Space Reserve

The Open Space Reserve must be used for land acquisition or capital works projects and should be directed by the Whitehorse Open Space Strategy in accordance with the requirements of Section 20 of the Subdivision Act 1988.

1. The Council must set aside for public open space any land which is vested in the Council for that purpose.

2. The Council must use any payment towards public open space it receives under this Act or has received under section 569B(8A) of the Local Government Act 1958 but has not applied under subsection (8C) of that section or the proceeds of any sale of public open space to:

   (a) buy land for use for public recreation or public resort, as parklands or for similar purposes; or

   (b) improve land already set aside, zoned or reserved (by the Council, the Crown, a planning scheme or otherwise) for use for public recreation or public resort, as parklands or for similar purposes; or

   (c) with the approval of the Minister administering the Local Government Act 1989, improve land (whether set aside on a plan or not) used for public recreation or public resort, as parklands or for similar purposes.

3. 60% of the predicted new Open Space Contributions received annually, are to be held within the Open Space Reserve for the purpose of acquiring open space. The remaining 40% is to be spent in accordance with S.20 of the Subdivision Act 1988.

4. The interest generated by the Open Space Reserve shall be transferred annually to the reserve.

	GST Status	FEE GST Inclusive 2010/11	FEE GST Inclusive 2011/12
EXECUTIVE- CIVIC SERVICES			
GOVERNANCE			
Freedom of Information Lodgement Fee- (statutory)	GST Free	$23.40	$23.40
Freedom of Information Inspection Fee- per hour (statutory)	GST Free	$20.00	$20.00
Freedom of Information Photocopy Fee- A4 page (statutory)	GST Free	$0.20	$0.20
CORPORATE SERVICES			
CORPORATE INFORMATION			
Building Permits Externally Certified (statutory)	GST Free	$32.60	$33.30
PROPERTY & RATES - COUNCIL PROPERTIES			
YVW Valuation Fees	Taxable	$27.20	$28.30
SRO Valuation Fees	Taxable	$20.42	$20.80
SRO Objection Fees	Taxable	N/A	$531.30
PROPERTY & RATES - WATTS STREET PARKING			
Watts Street Parking Fees – Hourly Rate	Taxable	$2.10	$2.10
Watts Street Parking Fees – Daily Rate	Taxable	$5.20	$5.20
Watts Street Parking Fees – Overnight	Taxable	$12.10	$12.10
Watts Street Parking Fees – Monthly Permanent Rate	Taxable	$95.00	$97.00
PROPERTY & RATES - RATES			
Land Information Certificates (statutory)	GST Free	$20.00	$20.00
COMPLIANCE			
COMMUNITY LAWS			
Impounded Vehicle Release Fee	GST Free	$312.00	$312.00
Impound Aboard Release Fees	GST Free	$94.00	$98.00
Busking Permit	GST Free	$66.00	$66.00
Shopping Trolley Release Fees	GST Free	$208.00	$215.00
Multiple Animal Permits - more than number allowed	GST Free	$73.00	$73.00
Multiple Animal Permits - more than number allowed (Pensioners Rate)	GST Free	$36.00	$36.00
Box Hill Mall Permits (per square metre)	GST Free	$307.00	$310.00
Real Estate Agent Advertising Permit	GST Free	$364.00	$364.00
Skip Bins/ Hopper Permits	GST Free	$60.00	$65.00
Local Law Infringements	GST Free	$200.00	$200.00
TEMPORARY USE OF COUNCIL LAND PERMITS CATEGORIES			
Aboard	GST Free	$99.00	$100.00
Barriers	GST Free	$99.00	$100.00
Goods on Display	GST Free	$99.00	$100.00
Plants	GST Free	$99.00	$100.00
Tables, chairs & umbrellas	GST Free	$99.00	$100.00
Combination of any 2 Categories	GST Free	$198.00	$190.00
Combination of any 3 Categories	GST Free	$296.00	$280.00
Combination of any 4 Categories	GST Free	$395.00	$360.00
Combination of any 5 Categories	GST Free	$494.00	$450.00
ANIMALS			
Domestic Animals Infringements - Category 1 (statutory)	GST Free	$59.00	$59.00
Domestic Animals Infringements - Category 2 (statutory)	GST Free	$120.00	$120.00
Domestic Animals Infringements - Category 3 (statutory)	GST Free	$179.00	$179.00
Domestic Animals Infringements - Category 4 (statutory)	GST Free	$240.00	$240.00
Animal Business Registration	GST Free	$162.00	$162.00
1 – Cat Registration – Entire Cat	GST Free	$80.00	$81.00

	GST Status	FEE GST Inclusive 2010/11	FEE GST Inclusive 2011/12
2 – Cat Registration – Reduced Fee	GST Free	$26.00	$26.00
3 – Cat Registration – Pensioner - Entire Cat	GST Free	$25.00	$29.00
4 – Cat Registration – Pensioners Cat - Reduced Fee	GST Free	$11.00	$12.00
G – Dog Registration – Guide Dog - Exempt	GST Free	No Charge	No Charge
N – Dog Registration – Entire Dog	GST Free	$120.00	$126.00
P - Dog Registration – Pensioner - Entire Dog	GST Free	$38.00	$41.00
Q - Dog Registration – Subsidised reduced fee	GST Free	$36.00	$39.00
S - Dog Registration – Reduced Fee	GST Free	$40.00	$41.00
Z - Dog Registration – Pensioners - Reduced fee	GST Free	$18.00	$20.00
D – Declared Breeds	GST Free	$160.00	$171.00
RSPCA Fees	GST Free	$20.00	$20.00
Animal Trap Hire	Taxable	$32.00	$32.00
PARKING			
Parking Bay Hire Administration Fee	Taxable	$52.00	$52.00
Parking Bay Hire - Metered Area - per day	Taxable	$13.00	$15.00
Parking Bay Hire - Non Metered Area - per day	Taxable	$4.50	$4.70
Meter Money Collections- Hourly Rate	Taxable	$1.60	$2.00
Meter Money Collections- Daily Rate	Taxable	$4.50	$5.00
Parking Agreement Fees	Taxable	$570.00	$570.00
Parking Infringements - Category 1 (statutory)	GST Free	$59.00	$59.00
Parking Infringements - Category 2 (statutory)	GST Free	$72.00	$72.00
Parking Infringements - Category 3 (statutory)	GST Free	$120.00	$120.00
HUMAN SERVICES			
ARTS & RECREATION DEVELOPMENT			
NUNAWADING COMMUNITY CENTRE			
Stadium Hire (per hour) - Non Peak - Up to 5pm weekdays	Taxable	$21.00	$23.00
Stadium Hire (per hour) - Peak - After 5pm Weeknights, weekends and public holidays	Taxable	$26.00	$28.50
Stadium Hire (per hour) - Casual Badminton	Taxable	$16.00	$16.00
Function Room Hire			
Room Hire - Commercial (per hour)	Taxable	$35.00	$36.40
Room Hire - Community (per hour)	Taxable	$19.00	$20.00
Small Room Hire - Commercial (per hour)	Taxable	$19.00	$20.00
Small Room Hire -Community (per hour)	Taxable	$9.50	$10.00
MORACK GOLF CLUB			
Adult 9 holes – Weekdays	Taxable	$15.00	$16.00
Adult 18 holes - Weekdays	Taxable	$21.00	$22.00
Concession 9 holes – Weekdays	Taxable	$11.00	$12.00
Concession 18 holes – Weekdays	Taxable	$16.00	$16.00
Late Tee Off 9 holes – Weekdays	Taxable	$12.00	$12.00
Late Tee Off 18 holes – Weekdays	Taxable	$18.00	$16.00
Adult 9 hole – Weekend	Taxable	$16.00	$17.00
Adult 18 hole – Weekend	Taxable	$23.00	$24.00
Junior 9 holes – Weekend	Taxable	$11.00	$12.00
Junior 18 holes – Weekend	Taxable	$16.00	$17.00
Late Tee Off 9 holes – Weekend	Taxable	$13.00	$13.00
Late Tee Off 18 holes – Weekend	Taxable	$20.00	$17.00
Morack Plus – Adult 7 Days Weekday (Book of advanced tickets)	Taxable	$210.00	$220.00
Morack Plus – Adult 7 Days Weekend (Book of advanced tickets)	Taxable	$230.00	$240.00
Morack Plus – Concession (Book of advanced tickets)	Taxable	$160.00	$160.00

	GST Status	FEE GST Inclusive 2010/11	FEE GST Inclusive 2011/12
9 holes school group – Weekdays	Taxable	$9.50	$10.00
Driving Range - 30 Balls	Taxable	$5.00	$5.50
Driving Range - 60 Balls	Taxable	$8.00	$8.50
Driving Range - 90 Balls	Taxable	$12.00	$12.50
Driving Range - 60 Balls (10 card pass)	Taxable	$70.00	$75.00
Driving Range - 90 Balls (10 pass card)	Taxable	$105.00	$108.00
Driving Range - 1200 Balls (10 pass card)	Taxable	N/A	$120.00
ART COLLECTION & PROGRAMS			
Prelude to Heidelberg	Taxable	$38.50	$38.50
Prelude to Heidelberg (Discount Voucher)	Taxable	$34.65	$34.65
Art Collection Catalogue	Taxable	$4.95	$5.00
Suburban Heartland Book - Hard	Taxable	$74.00	$74.00
Suburban Heartland Book - Hard (Discount Voucher)	Taxable	$66.60	$66.60
Suburban Heartland Book - Soft	Taxable	$49.50	$49.50
Suburban Heartland Book - Soft (Discount voucher)	Taxable	$44.55	$44.55
Cards - Single	Taxable	$1.10	$1.10
Cards - Pack	Taxable	$9.90	$10.00
Art Space Foyer Hire	Taxable	$667.05	$693.75
EVENTS & CULTURAL DEVELOPMENT			
Fees & Charges	Taxable	$140.00	$145.60
Events Sponsorship	Taxable	$1,264.64	$1,315.25
HERITAGE			
Group Fees	Taxable	$1.60	$1.65
BOX HILL COMMUNITY ARTS CENTRE			
		1 July 2010 - 31 December 2010	**1 July 2010 - 31 December 2011**
Tenants Rent - Category 1	Taxable	$1,187.00	$1,222.00
Tenants Rent - Category 2	Taxable	$25.00	N/A
Tenants Rent - Category 3	Taxable	$250.00	$260.00
Tenants Rent - Category 4	Taxable	N/A	$2,095.00
The Lounge/Kitchen – Casual	Taxable	$50.00	$52.00
The Lounge/Kitchen – Regular	Taxable	$30.00	$31.20
The Lounge/Kitchen Party Function Rate	Taxable	$300.00	$312.00
The Lounge/Kitchen In addition to the Arbour	Taxable	$105.00	$109.20
Drycraft East or West – Casual	Taxable	$40.00	$41.60
Drycraft East or West – Regular	Taxable	$20.00	$20.80
Drycraft East or West Party Function Rate	Taxable	$220.00	$228.80
Drycraft Studio (East & West) – Casual	Taxable	$60.00	$62.40
Drycraft Studio (East & West) – Regular	Taxable	$40.00	$41.60
Drycraft Studio (East & West) Party Function Rate	Taxable	$345.00	$358.80
Exhibition Foyer	Taxable	$275.00	$286.00
Meeting Room – Casual	Taxable	$20.00	$20.80
Meeting Room – Regular	Taxable	$20.00	$20.80
The Arbour Casual Arts Performance/Workshop	Taxable	$52.00	$54.10
The Arbour Casual Function/Corporate	Taxable	$65.00	$67.60
The Arbour – Regular	Taxable	$35.00	$36.40
The Arbour Party Function Rate	Taxable	$400.00	$416.00

	GST Status	FEE GST Inclusive 2010/11	FEE GST Inclusive 2011/12
Wetcraft Studio – Regular	Taxable	$35.00	$36.40
Wetcraft Studio – Casual	Taxable	$44.00	$45.75
Equipment Hire - (Firing Bisc & Glaze per kilo)	Taxable	$7.00	$7.30
Equipment Hire – Glaze Firing only per kilo	Taxable	$4.00	$4.15
Equipment Hire - Gas Kiln Fire	Taxable	$75.00	$78.00
Equipment Hire - Electric Kiln	Taxable	$80.00	$83.20
Equipment Hire – Photocopying per sheet b/w	Taxable	$0.15	$0.15
Equipment Hire – Photocopying per sheet colour	Taxable	$1.00	$1.05
Equipment Hire - Clay - Category 1	Taxable	$8.00	$8.30
Equipment Hire - Clay - Category 2	Taxable	$9.00	$9.35
Equipment Hire - Clay - Category 3	Taxable	$12.00	$12.50
Equipment Hire - Clay - Category 4	Taxable	$14.00	$14.55
Equipment Hire - Clay - Category 5	Taxable	$16.00	$16.65
Equipment Hire -TV & Video	Taxable	$15.00	$15.60
Equipment Hire - Portable Microphone	Taxable	$25.00	$26.00
Equipment Hire - Projector Screen	Taxable	$10.00	$10.40
Equipment Hire - AV Projector & Screen	Taxable	$100.00	$104.00
Equipment Hire - BBQ	Taxable	$25.00	$26.00
Equipment Hire - Light/Sound Equipment Hire	Taxable	$80.00	$83.20
Fees & Charges - Security Guard	Taxable	$40.00	$41.60
Fees & Charges - Public Liability	Taxable	$15.00	$15.60
Fees & Charges - Brochure Ad - Category 1	Taxable	$12.50	$13.00
Fees & Charges - Brochure Ad - Category 2	Taxable	$25.00	$26.00
Fees & Charges - Tea and Coffee (per cup)	Taxable	$2.00	$2.10
Fees & Charges - Testing & Tagging	Taxable	$10.00	$10.40
Adult Course Fees - Workshops - Category 1	Taxable	$30.00	$31.20
Adult Course Fees - Workshops - Category 2	Taxable	$50.00	$52.00
Adult Course Fees - Workshops - Category 3	Taxable	$60.00	$62.40
Adult Course Fees - Workshops - Category 4	Taxable	$80.00	$83.20
Adult Course Fees - Workshops - Category 5	Taxable	$100.00	$104.00
Adult Course Fees - Workshops - Category 6	Taxable	$5.00	$5.20
Adult Course Fees - Full Course - Category 1	Taxable	$50.00	$52.00
Adult Course Fees - Full Course - Category 2	Taxable	$120.00	$124.80
Adult Course Fees - Full Course - Category 3	Taxable	$150.00	$156.00
Adult Course Fees - Full Course - Category 4	Taxable	$200.00	$208.00
School Holiday Program - Category 1	Taxable	$12.50	$13.00
School Holiday Program - Category 2	Taxable	$15.00	$15.60
School Holiday Program - Category 3	Taxable	$20.00	$20.80
School Holiday Program - Category 4	Taxable	$30.00	$31.20
School Holiday Program - Category 5	Taxable	$45.00	$46.80
School Holiday Program - Category 6	Taxable	$5.00	$5.20
Youth Course Fee - School Holiday Category 1	Taxable	$22.00	$22.90
Youth Course Fee - School Holiday Category 2	Taxable	$30.00	$31.20
Children's Course Fee - Category 1	Taxable	$75.00	$78.00
Children's Course Fee - Category 2	Taxable	$85.00	$88.40
Children's Course Fee - Category 3	Taxable	$100.00	$104.00
Children's Course Fee - Category 4	Taxable	$113.00	$117.50
Children's Course Fee - Category 5	Taxable	$135.00	$140.40
Children's Course Fee - Category 6	Taxable	$5.00	$5.20

	GST Status	FEE GST Inclusive 2010/11	FEE GST Inclusive 2011/12
Youth Course Fee - Term - Category 1	Taxable	$100.00	$104.00
Youth Course Fee - Term - Category 2	Taxable	$120.00	$124.80
Youth Course Fee - Term - Category 3	Taxable	$5.00	$5.20
Arty Party - Category 1	Taxable	$125.00	$130.00
Arty Party - Category 2	Taxable	$160.00	$200.00
Arty Party - Category 3	Taxable	$220.00	$225.00
Arty Party - Category 4	Taxable	$240.00	$320.00
Ad Hoc Bookings - Category 1	Taxable	$500.00	$120.00
Ad Hoc Bookings - Category 2	Taxable	$600.00	$135.00
Ad Hoc Bookings - Category 3	Taxable	$700.00	$600.00
		1 January 2011 - 30 June 2011	1 January 2012 - 30 June 2012
Tenants Rent - Category 1	Taxable	$1,234.00	$1,222.00
Tenants Rent - Category 2	Taxable	$27.00	N/A
Tenants Rent - Category 3	Taxable	$260.00	$270.40
Tenants Rent - Category 4	Taxable	N/A	$2,095.00
The Lounge/Kitchen – Casual	Taxable	$52.00	$54.10
The Lounge/Kitchen – Regular	Taxable	$31.20	$32.45
The Lounge/Kitchen Party Function Rate	Taxable	$312.00	$324.50
The Lounge/Kitchen In addition to the Arbour	Taxable	$109.20	$113.55
Drycraft East or West – Casual	Taxable	$41.60	$43.25
Drycraft East or West – Regular	Taxable	$20.80	$21.65
Drycraft East or West Party Function Rate	Taxable	$228.80	$237.95
Drycraft Studio (East & West) – Casual	Taxable	$62.40	$64.90
Drycraft Studio (East & West) – Regular	Taxable	$41.60	$43.25
Drycraft Studio (East & West) Party Function Rate	Taxable	$358.80	$373.15
Exhibition Foyer	Taxable	$286.00	$297.45
Meeting Room – Casual	Taxable	$20.80	$21.65
Meeting Room – Regular	Taxable	$20.80	$21.65
The Arbour Casual Arts Performance/Workshop	Taxable	$54.10	$56.25
The Arbour Casual Function/Corporate	Taxable	$67.60	$70.30
The Arbour – Regular	Taxable	$36.40	$37.85
The Arbour Party Function Rate	Taxable	$416.00	$432.65
Wetcraft Studio – Regular	Taxable	$36.40	$37.85
Wetcraft Studio – Casual	Taxable	$45.75	$47.60
Equipment Hire - (Firing Bisc & Glaze per kilo)	Taxable	$7.30	$7.60
Equipment Hire – Glaze Firing only per kilo	Taxable	$4.15	$4.30
Equipment Hire - Gas Kiln Fire	Taxable	$78.00	$81.10
Equipment Hire - Electric Kiln	Taxable	$85.00	$88.40
Equipment Hire – Photocopying per sheet b/w	Taxable	$0.15	$0.15
Equipment Hire – Photocopying per sheet colour	Taxable	$1.00	$1.05
Equipment Hire - Clay - Category 1	Taxable	$8.30	$8.65
Equipment Hire - Clay - Category 2	Taxable	$9.35	$9.70
Equipment Hire - Clay - Category 3	Taxable	$12.50	$13.00
Equipment Hire - Clay - Category 4	Taxable	$14.55	$15.15
Equipment Hire - Clay - Category 5	Taxable	$16.65	$17.30
Equipment Hire -TV & Video	Taxable	$15.55	$16.15
Equipment Hire - Portable Microphone	Taxable	$26.00	$27.05
Equipment Hire - Projector Screen	Taxable	$10.40	$10.80

	GST Status	FEE GST Inclusive 2010/11	FEE GST Inclusive 2011/12
Equipment Hire - AV Projector & Screen	Taxable	$25.00	$26.00
Equipment Hire - BBQ	Taxable	$26.00	$27.05
Equipment Hire - Light/Sound Equipment Hire	Taxable	$80.00	$83.20
Fees & Charges - Security Guard	Taxable	$41.60	$43.25
Fees & Charges - Public Liability	Taxable	$15.55	$16.15
Fees & Charges - Brochure Ad - Category 1	Taxable	$12.50	$13.00
Fees & Charges - Brochure Ad - Category 2	Taxable	$25.00	$26.00
Fees & Charges - Tea and Coffee (per cup)	Taxable	$2.00	$2.10
Fees & Charges - Testing & Tagging	Taxable	$10.00	$10.40
Adult Course Fees - Workshops - Category 1	Taxable	$31.00	$32.25
Adult Course Fees - Workshops - Category 2	Taxable	$52.00	$54.10
Adult Course Fees - Workshops - Category 3	Taxable	$62.00	$64.50
Adult Course Fees - Workshops - Category 4	Taxable	$83.00	$86.30
Adult Course Fees - Workshops - Category 5	Taxable	$104.00	$108.15
Adult Course Fees - Workshops - Category 6	Taxable	$5.00	$5.20
Adult Course Fees - Full Course - Category 1	Taxable	$52.00	$54.10
Adult Course Fees - Full Course - Category 2	Taxable	$124.00	$128.95
Adult Course Fees - Full Course - Category 3	Taxable	$156.00	$162.25
Adult Course Fees - Full Course - Category 4	Taxable	$208.00	$216.30
School Holiday Program - Category 1	Taxable	$12.50	$13.00
School Holiday Program - Category 2	Taxable	$15.50	$16.10
School Holiday Program - Category 3	Taxable	$21.00	$21.85
School Holiday Program - Category 4	Taxable	$31.00	$32.25
School Holiday Program - Category 5	Taxable	$47.00	$48.90
School Holiday Program - Category 6	Taxable	$5.00	$5.20
Youth Course Fee - School Holiday Category 1	Taxable	$23.00	$23.90
Youth Course Fee - School Holiday Category 2	Taxable	$31.00	$32.25
Children's Course Fee - Category 1	Taxable	$78.00	$81.10
Children's Course Fee - Category 2	Taxable	$88.00	$91.50
Children's Course Fee - Category 3	Taxable	$104.00	$108.15
Children's Course Fee - Category 4	Taxable	$117.00	$121.70
Children's Course Fee - Category 5	Taxable	$140.00	$145.60
Children's Course Fee - Category 6	Taxable	$5.00	$5.20
Youth Course Fee - Term - Category 1	Taxable	$104.00	$108.15
Youth Course Fee - Term - Category 2	Taxable	$124.00	$128.95
Youth Course Fee - Term - Category 3	Taxable	$5.00	$5.20
Arty Party - Category 1	Taxable	$130.00	$130.00
Arty Party - Category 2	Taxable	$165.00	$200.00
Arty Party - Category 3	Taxable	$230.00	$225.00
Arty Party - Category 4	Taxable	$250.00	$320.00
Ad Hoc Bookings - Category 1	Taxable	$512.50	$120.00
Ad Hoc Bookings - Category 2	Taxable	$620.00	$135.00
Ad Hoc Bookings - Category 3	Taxable	$720.00	$600.00
COMMUNITY DEVELOPMENT FACILITIES			
Senior Citizens Centre (Room Hire)	Taxable	N/A	$3.00

	GST Status	FEE GST Inclusive 2010/11	FEE GST Inclusive 2011/12
HOME AND COMMUNITY CARE			
COMMUNITY TRANSPORT			
Low Income range - Single - less than $30,386	GST Free	$3.20	$3.35
Medium income range - Single - more than $30,386 but less than $67,011	GST Free	$5.00	$5.20
High Income range - Single - More than $67,0711	GST Free	$8.85	$9.20
Low Income range - Couple - less than $50,749	GST Free	$3.20	$3.35
Medium Income range - Couple - more than $50,749 but less than $89,583	GST Free	$5.00	$5.20
High Income range - Couple - More than $89,583	GST Free	$8.85	$9.20
CACP Income	GST Free	$3.20	$3.35
DIRECT CARE SERVICES			
GENERAL HOME CARE			
Low Income range - Single - less than $30,386	GST Free	$7.30	$7.60
Medium income range - Single - more than $30,386 but less than $67,011	GST Free	$15.75	$16.40
High Income range - Single - More than $67,0711	GST Free	$27.65	$28.75
Low Income range - Couple - less than $50,749	GST Free	$7.30	$7.60
Medium income range - Couple - more than $50,749 but less than $89,583	GST Free	$15.75	$16.40
High Income range - Couple - More than $89,583	GST Free	$27.65	$28.75
Mileage	GST Free	$0.55	$0.55
CACP Income	GST Free	$40.00	$41.60
PERSONAL CARE			
Low Income range - Single - less than $30,386	GST Free	$4.70	$4.90
Medium income range - Single - more than $30,386 but less than $67,011	GST Free	$7.75	$8.05
High Income range - Single - More than $67,0711	GST Free	$28.40	$29.55
Low Income range - Couple - less than $50,749	GST Free	$4.50	$4.70
Medium income range - Couple - more than $50,749 but less than $89,583	GST Free	$7.75	$8.05
High Income range - Couple - More than $89,583	GST Free	$28.40	$29.55
Mileage	GST Free	$0.55	$0.55
RESPITE CARE			
Low Income range - Single - less than $30,386	GST Free	$4.55	$4.75
Medium income range - Single - more than $30,386 but less than $67,011	GST Free	$8.05	$8.35
High Income range - Single - More than $67,0711	GST Free	$29.20	$30.35
Low Income range - Couple - less than $50,749	GST Free	$4.55	$4.75
Medium income range - Couple - more than $50,749 but less than $89,583	GST Free	$8.05	$8.35
High Income range - Couple - More than $89,583	GST Free	$29.20	$30.35
Mileage	GST Free	$0.55	$0.55
SPECIFIC RESPITE			
Low Income range - Single - less than $30,386	GST Free	$3.75	$4.75
Medium income range - Single - more than $30,386 but less than $67,011	GST Free	$5.40	$8.35
High Income range - Single - More than $67,011	GST Free	$12.40	$30.35
Low Income range - Couple - less than $50,749	GST Free	$3.75	$4.75
Medium income range - Couple - more than $50,749 but less than $89,583	GST Free	$5.40	$8.35
High Income range - Couple - More than $89,583	GST Free	$12.40	$30.35
Mileage	GST Free	$0.55	$0.55
Specific Respite	GST Free	$4.55	$4.75
Linkages	GST Free	$6.65	$6.90
HOME MAINTENANCE			
Low Income range - Single - less than $30,386	GST Free	$5.45	$5.65
Medium income range - Single - more than $30,386 but less than $67,011	GST Free	$12.10	$12.60
High Income range - Single - More than $67,011	GST Free	$16.50	$17.15
Low Income range - Couple - less than $50,749	GST Free	$44.10	$45.85
Medium income range - Couple - more than $50,749 but less than $89,583	GST Free	$12.10	$12.60
High Income range - Couple - More than $89,583	GST Free	$16.50	$17.15
CACP	GST Free	$44.10	$45.85
Material Billings		$12.10	$12.60

	GST Status	FEE GST Inclusive 2010/11	FEE GST Inclusive 2011/12
PLANNED ACTIVITY GROUP			
Older Adults (per session)	GST Free	$8.60	$9.00
CACP	GST Free	$8.60	$9.00
Older Adults (per session)	GST Free	$8.60	$9.00
FOOD SERVICES			
DELIVERED MEALS FEES			
Low Income range - Single - less than $30,386	GST Free	$6.00	$6.25
CACP	GST Free	$6.60	$6.85
High Income range - Couple - More than $89,583	GST Free	$9.90	$10.30
CENTRED BASED MEALS			
Low Income range - Single - less than $30,386	GST Free	$6.00	$6.25
GOWANLEA			
Double Unit Fee weekly	GST Free	$112.00	$116.50
Single Unit Fee weekly	GST Free	$75.00	$78.00
COMBARTON STREET			
Residents Weekly Fees	GST Free	$160.00	$166.40
Public Blue Phone	Taxable	$0.60	$0.60
HEALTH & FAMILY SERVICES			
PRE-SCHOOL / CSRDO			
Preschool Land & Lease	Taxable	$57.20	$55.00
Vermont Lease	Taxable	$1,243.00	$1,292.70
Watts Street Lease	Taxable	$833.00	$866.30
FAMILY DAY CARE			
Parent Payment – FDC	GST Free	$199.50	$206.50
Service Charge	GST Free	$0.85	$1.00
BLACKBURN CHILDREN'S SERVICE CENTRE			
Full Time per week	GST Free	$330.00	$365.00
Part Time per day	GST Free	$80.00	$90.00
VERMONT SOUTH CHILDREN'S SERVICES CENTRE			
Full Time per week	GST Free	$330.00	$365.00
Part Time per day	GST Free	$80.00	$90.00
LUCKNOW STREET CHILDREN'S SERVICES CENTRE			
Full Time per week	GST Free	$330.00	$365.00
Part Time per day	GST Free	$80.00	$90.00
BOX HILL CENTRAL CHILDREN'S CENTRE			
Full Time per week	GST Free	$330.00	$365.00
Part Time per day	GST Free	$80.00	$90.00
WATTLE PARK CHILDREN'S SERVICES CENTRE			
Full Time per week	GST Free	$330.00	$365.00
Part Time per day	GST Free	$80.00	$90.00
ELLAND AVENUE CHILDREN'S SERVICES CENTRE			
Fee per hour	GST Free	$9.00	$10.25

	GST Status	FEE GST Inclusive 2010/11	FEE GST Inclusive 2011/12
FAMILY CENTRE MANAGEMENT			
Room Hire – Burgess Centre	Taxable	$17.00	$17.70
Room Hire – Box Hill South	Taxable	$17.00	$17.70
Room Hire – Box Hill South Birralee	Taxable	$890.00	$925.60
ENVIRONMENTAL HEALTH			
Plans Assessment/Pre-Registration Inspection - New- Food Premises- Class 1 & 2	GST Free	$240.00	$250.00
Plans Assessment/Pre Registration Inspection - New- Food Premises- Class 3	GST Free	$180.00	$187.00
Plans Assessment - Alterations- Food Premises- Class 1 & 2	GST Free	$120.00	$125.00
Plans Assessment - Alterations- Food Premises- Class 3	GST Free	$120.00	$125.00
Plans Assessment/Pre- Registration inspection -New- PHW Act- Registered Premises	GST Free	$150.00	$156.00
Plans Assessment - Alterations- PHWAct- Registered Premises	GST Free	$60.00	$63.00
Plans Assessment/Approval – New- Septic Tank	Taxable	$190.00	$298.00
Plans Assessment/Approval – Alterations - Septic Tank	GST Free	$160.00	$167.00
Plans Assessment/Approval – Priority Service (Fee Doubled)	Taxable	various	various
Food Act- New/ Renewal of registration- Class 1 & 2- Small	GST Free	$320.00	$335.00
Food Act- New/ Renewal of registration- Class 1 & 2- Medium	GST Free	$440.00	$460.00
Food Act- New/ Renewal of registration- Class 1 & 2- Large	GST Free	$680.00	$710.00
Food Act- New/ Renewal of registration- Class 1 & 2- Small- 5 Star	GST Free	N/A	$301.00
Food Act- New/ Renewal of registration- Class 1 & 2- Medium- 5 Star	GST Free	N/A	$414.00
Food Act- New/ Renewal of registration- Class 1 & 2- Large - 5 Star	GST Free	N/A	$639.00
Food Act- New/ Renewal of registration- Class 1 & 2- Small- 2 Star	GST Free	N/A	$402.00
Food Act- New/ Renewal of registration- Class 1 & 2- Medium- 2 Star	GST Free	N/A	$552.00
Food Act- New/ Renewal of registration- Class 1 & 2- Largc - 2 Star	GST Free	N/A	$852.00
Food Act- New/ Renewal of registration- Class 1 & 2- Small- 1 Star	GST Free	N/A	$435.00
Food Act- New/ Renewal of registration- Class 1 & 2- Medium- 1 Star	GST Free	N/A	$598.00
Food Act- New/ Renewal of registration- Class 1 & 2- Large - 1 Star	GST Free	N/A	$923.00
Food Act- New/ Renewal of registration- Class 3- Small	GST Free	$280.00	$290.00
Food Act- New/ Renewal of registration- Class 3- Medium	GST Free	$360.00	$376.00
Food Act- New/ Renewal of registration- Class 3- Large	GST Free	$540.00	$560.00
Food Act- New/ Renewal of registration- Community Group- Class 1 & 2	GST Free	$220.00	$230.00
Food Act- New/ Renewal of registration- Community Group- Class 3	GST Free	$180.00	$188.00
Food Act- Transfer of registration- Class 1 & 2- small	GST Free	$180.00	$188.00
Food Act- Transfer of registration- Class 1 & 2- Medium	GST Free	$240.00	$250.00
Food Act- Transfer of registration- Class 1 & 2- Large	GST Free	$360.00	$375.00
Food Act- Transfer of registration- Class 3- Small	GST Free	$140.00	$145.00
Food Act- Transfer of registration- Class 3- Medium	GST Free	$180.00	$188.00
Food Act- Transfer of registration- Class 3- Large	GST Free	$270.00	$280.00
Food Act- Transfer of registration- Community group- Class 1 & 2	GST Free	$130.00	$135.00
Food Act- Transfer of registration- Community group- Class 3	GST Free	$90.00	$94.00
Food Act- Temporary Food Premises Registration- Community Group- Class 1 & 2	GST Free	N/A	$58.00
Food Act- Temporary Food Premises Registration- Community Group- Class 3	GST Free	N/A	$47.00
Food Act- Late Fee- Renewal of Registration	GST Free	$80.00	$80.00
Food Act- Additional Follow Inspection- Performance	GST Free	$260.00	$270.40
PHW Act- New/ Renewal of Registration – Hairdressing	GST Free	$80.00	$83.00
PHW Act- New/ Renewal of Registration – Beauty Therapy	GST Free	$100.00	$104.00
PHW Act- New/ Renewal of Registration – Hair and Beauty	GST Free	$120.00	$125.00
PHW Act- New/ Renewal of Registration – Skin Penetration	GST Free	$120.00	$125.00
PHW Act- New/ Renewal of Registration – Hair/ Beauty/ Skin Penetration	GST Free	$120.00	$125.00
PHW Act- New/ Renewal of Registration – Colonic Irrigation	GST Free	$120.00	$125.00
PHW Act- Transfer of Registration – Hairdressing	GST Free	$40.00	$41.50
PHW Act- Transfer of Registration – Beauty Therapy	GST Free	$50.00	$52.00
PHW Act- Transfer of Registration– Hair and Beauty	GST Free	$60.00	$62.50

	GST Status	FEE GST Inclusive 2010/11	FEE GST Inclusive 2011/12
PHW Act- Transfer of Registration– Skin Penetration	GST Free	$60.00	$62.50
PHW Act- Transfer of Registration – Hair/ Beauty/ Skin Penetration	GST Free	$70.00	$72.80
PHW Act- Transfer of Registration – Colonic Irrigation	GST Free	$60.00	$62.40
PHW Act - New/ Renewal of registration– Accommodation 1-12 Persons	GST Free	$200.00	$208.00
PHW Act - New/ Renewal of registration– Accommodation 13-40 Persons	GST Free	$300.00	$312.00
PHW Act - New/ Renewal of registration– Accommodation 41+ Persons	GST Free	$395.00	$410.80
PHW Act - Transfer of Registration– Accommodation 1- 12 Persons	GST Free	$100.00	$104.00
PHW Act - Transfer of Registration– Accommodation 13- 40 Persons	GST Free	$150.00	$156.00
PHW Act - Transfer of Registration– Accommodation 41+ Persons	GST Free	$200.00	$208.00
PHW Act - Late Fee- Renewal of Registration	GST Free	$40.00	$41.60
Health Act – Presale Inspection & Report	Taxable	$180.00	$188.00
Health Act – Presale Inspection & Report- Priority Service	Taxable	$360.00	$374.40
Food Act – Presale Inspection & Report	Taxable	$200.00	$208.00
Health Act – Presale Inspection & Report- Priority Service		$400.00	$416.00
Hepatitis B	GST Free	$90.00	$90.00
Chickenpox	GST Free	$70.00	$70.00
Meningococcal C Vaccine	GST Free	$90.00	$90.00
Diptheria, tetanus and Pertussis (Boostrix)	GST Free Free	$50.00	$50.00
Diptheria, tetanus and Pertussis (Boostrix)	GST Free Free	N/A	$15.00
Flu Vaccine (GST Free)	GST Free	$18.00	$18.00
ARTS & RECREATION DEVELOPMENT MANAGEMENT			
Filming Location Permission Fee			
Motion Picture Photography			
First Day	Taxable	N/A	$500.00
Half Day (4 hours)	Taxable	N/A	$320.00
Subsequent days to a full day	Taxable	N/A	$120.00
Commercial Stills Photography			
First Day	Taxable	N/A	$250.00
Half Day (4 hours)	Taxable	N/A	$150.00
Subsequent days to a full day	Taxable	N/A	$100.00
COMMUNITY RECREATION FACILITIES			
		1 July 2010 - 31 March 2011	1 July 2011 - 31 March 2012
Personal Trainer Fee for use of Open Space	Taxable	$156.00	$162.00
Finals – Sportsfield bookings	Taxable	$155.00	$161.00
Turf Wicket maintenance	Taxable	$6,850.00	$7,124.00
Simpson Park Community Facility- Casual Community Fee	Taxable	$22.00	$16.50
Centre Wicket Preparation Fees- Visiting internationals, state teams, exhibition matches	Taxable	$158.25	$164.00
Lost Pavilion Keys	Taxable	$22.00	$15.00
Casual use of Sportsfields – Commercial AA & A	Taxable	$314.00	$327.00
Casual use of Sportsfields – Commercial B	Taxable	$235.00	$244.00
Casual use of Sportsfields – Commercial C & D	Taxable	$156.00	$162.00
Casual use of Sportsfields – Community AA & A	Taxable	$125.00	$130.00
Casual use of Sportsfields – Community B	Taxable	$109.00	$113.00
Casual use of Sportsfields – Community C & D	Taxable	$93.00	$97.00
Casual use of Sportsfields – Schools ext AA & A	Taxable	$125.00	$130.00
Casual use of Sportsfields – Schools ext B	Taxable	$109.00	$113.00
Casual use of Sportsfields – Schools ext C & D	Taxable	$93.00	$97.00
Seasonal Fees for Pavilions – Junior / Women's AA	Taxable	$276.00	$287.00
Seasonal Fees for Pavilions – Junior / Women's A	Taxable	$235.00	$244.00
Seasonal Fees for Pavilions – Junior / Women's B	Taxable	$196.00	$204.00
Seasonal Fees for Pavilions – Junior / Women's C	Taxable	$157.00	$163.00

	GST Status	FEE GST Inclusive 2010/11	FEE GST Inclusive 2011/12
Seasonal Fees for Pavilions – Senior & Junior / Women's AA	Taxable	$1,098.25	$1,142.00
Seasonal Fees for Pavilions – Senior & Junior / Women's A	Taxable	$940.00	$978.00
Seasonal Fees for Pavilions – Senior & Junior / Women's B	Taxable	$784.00	$815.00
Seasonal Fees for Pavilions – Senior & Junior / Women's C	Taxable	$625.00	$650.00
Seasonal Fees for Pavilions – Senior Only AA	Taxable	$822.00	$855.00
Seasonal Fees for Pavilions – Senior Only A	Taxable	$704.00	$732.00
Seasonal Fees for Pavilions – Senior Only B	Taxable	$588.00	$612.00
Seasonal Fees for Pavilions – Senior Only C	Taxable	$469.00	$488.00
Ground Rentals (Sportsfields) – Senior & Junior Categ AA	Taxable	$4,699.00	$4,887.00
Ground Rentals (Sportsfields) – Senior & Junior Categ A	Taxable	$3,758.00	$3,908.00
Ground Rentals (Sportsfields) – Senior & Junior Categ B	Taxable	$2,818.00	$2,931.00
Ground Rentals (Sportsfields) – Senior & Junior Categ C	Taxable	$2,114.00	$2,199.00
Ground Rentals (Sportsfields) – Senior & Junior Categ D	Taxable	$1,409.00	$1,465.00
Ground Rentals (Sportsfields) – Senior Only Categ AA	Taxable	$3,132.00	$3,257.00
Ground Rentals (Sportsfields) – Senior Only Categ A	Taxable	$2,504.00	$2,604.15
Ground Rentals (Sportsfields) – Senior Only Categ B	Taxable	$1,880.00	$1,955.00
Ground Rentals (Sportsfields) – Senior Only Categ C	Taxable	$1,409.00	$1,465.00
Ground Rentals (Sportsfields) – Senior Only Categ D	Taxable	$940.00	$978.00
Ground Rentals (Sportsfields) – Junior / Women's Categ AA	Taxable	$1,568.00	$1,631.00
Ground Rentals (Sportsfields) – Junior / Women's Categ A	Taxable	$1,253.00	$1,303.00
Ground Rentals (Sportsfields) – Junior / Women's Categ B	Taxable	$939.00	$977.00
Ground Rentals (Sportsfields) – Junior / Women's Categ C	Taxable	$704.00	$732.00
Ground Rentals (Sportsfields) – Junior / Women's Categ D	Taxable	$469.00	$488.00
		1 April 2011 - 30 June 2011	1 April 2012 - 30 June 2012
Personal Trainer Fee for use of Open Space	Taxable	$162.00	$168.00
Finals – Sportsfield bookings	Taxable	$161.00	$167.00
Turf Wicket maintenance	Taxable	$7,124.00	$7,409.00
Simpson Park Community Facility- Casual Community Fee	Taxable	$23.00	$17.50
Centre Wicket Preparation Fees- Visiting internationals, state teams, exhibition matches	Taxable	$158.20	$171.00
Lost Pavilion Keys	Taxable	$22.00	$15.50
Casual use of Sportsfields – Commercial AA & A	Taxable	$327.00	$340.00
Casual use of Sportsfields – Commercial B	Taxable	$244.00	$254.00
Casual use of Sportsfields – Commercial C & D	Taxable	$162.00	$168.00
Casual use of Sportsfields – Community AA & A	Taxable	$130.00	$135.00
Casual use of Sportsfields – Community B	Taxable	$113.00	$118.00
Casual use of Sportsfields – Community C & D	Taxable	$97.00	$101.00
Casual use of Sportsfields – Schools ext AA & A	Taxable	$130.00	$135.00
Casual use of Sportsfields – Schools ext B	Taxable	$113.00	$118.00
Casual use of Sportsfields – Schools ext C & D	Taxable	$97.00	$101.00
Seasonal Fees for Pavilions – Junior / Women's AA	Taxable	$287.00	$298.00
Seasonal Fees for Pavilions – Junior / Women's A	Taxable	$244.00	$254.00
Seasonal Fees for Pavilions – Junior / Women's B	Taxable	$204.00	$212.00
Seasonal Fees for Pavilions – Junior / Women's C	Taxable	$163.00	$170.00
Seasonal Fees for Pavilions – Senior & Junior / Women's AA	Taxable	$1,142.00	$1,188.00
Seasonal Fees for Pavilions – Senior & Junior / Women's A	Taxable	$978.00	$1,017.00
Seasonal Fees for Pavilions – Senior & Junior / Women's B	Taxable	$815.00	$848.00
Seasonal Fees for Pavilions – Senior & Junior / Women's C	Taxable	$650.00	$676.00
Seasonal Fees for Pavilions – Senior Only AA	Taxable	$855.00	$889.00
Seasonal Fees for Pavilions – Senior Only A	Taxable	$732.00	$761.00
Seasonal Fees for Pavilions – Senior Only B	Taxable	$612.00	$636.00
Seasonal Fees for Pavilions – Senior Only C	Taxable	$488.00	$508.00
Ground Rentals (Sportsfields) – Senior & Junior Categ AA	Taxable	$4,887.00	$5,082.00
Ground Rentals (Sportsfields) – Senior & Junior Categ A	Taxable	$3,908.00	$4,064.00
Ground Rentals (Sportsfields) – Senior & Junior Categ B	Taxable	$2,931.00	$3,048.00
Ground Rentals (Sportsfields) – Senior & Junior Categ C	Taxable	$2,199.00	$2,287.00

	GST Status	FEE GST Inclusive 2010/11	FEE GST Inclusive 2011/12
Ground Rentals (Sportsfields) – Senior & Junior Categ D	Taxable	$1,465.00	$1,524.00
Ground Rentals (Sportsfields) – Senior Only Categ AA	Taxable	$3,257.00	$3,387.30
Ground Rentals (Sportsfields) – Senior Only Categ A	Taxable	$2,604.00	$2,708.00
Ground Rentals (Sportsfields) – Senior Only Categ B	Taxable	$1,955.00	$2,033.00
Ground Rentals (Sportsfields) – Senior Only Categ C	Taxable	$1,465.00	$1,523.00
Ground Rentals (Sportsfields) – Senior Only Categ D	Taxable	$978.00	$1,017.00
Ground Rentals (Sportsfields) – Junior / Women's Categ AA	Taxable	$1,631.00	$1,696.00
Ground Rentals (Sportsfields) – Junior / Women's Categ A	Taxable	$1,303.00	$1,355.00
Ground Rentals (Sportsfields) – Junior / Women's Categ B	Taxable	$977.00	$1,016.00
Ground Rentals (Sportsfields) – Junior / Women's Categ C	Taxable	$732.00	$761.00
Ground Rentals (Sportsfields) – Junior / Women's Categ D	Taxable	$488.00	$508.00
BOX HILL TOWN HALL			
Catering	Taxable	$499.00	$518.95
Booking Fee Main Hall	Taxable	$355.35	$369.55
Booking Fee Main Hall weekend	Taxable	$669.30	$696.05
Hourly Rate Main Hall	Taxable	$139.20	$144.75
Booking Fee Lower Hall	Taxable	$355.37	$369.60
Booking Fee Lower Hall weekend	Taxable	$669.30	$696.05
Hourly Rate Lower Hall	Taxable	$139.20	$144.75
Set up Fee	Taxable	$65.85	$68.50
Town Hall Exclusive Use	Taxable	$4,499.45	$4,679.45
Booking Fee M/R, W/R (Day)	Taxable	$99.85	$103.85
Booking Fee M/R, W/R (Evening)	Taxable	$182.25	$189.55
Booking Fee M/R, W/R (weekend)	Taxable	$354.75	$368.95
Booking Fee Minor Rooms	Taxable	$96.15	$100.00
Meeting Rooms Hourly Rate	Taxable	$37.50	$39.00
Friday, Sat,& Sun Hourly Rate	Taxable	$83.65	$87.00
Computer/training Room/Hourly Rate	GST Free	$66.55	$69.20
M/R, W/R Hourly Rate (Evening)	Taxable	$90.10	$93.70
Kitchen Hourly Rate	Taxable	$26.80	$27.85
Hire per Glass	Taxable	$1.20	$1.25
Hire Per Table Cloth	Taxable	$9.90	$10.30
Crockery	Taxable	$5.35	$5.55
Cups & Saucers	Taxable	$4.30	$4.45
Full Table Service	Taxable	$9.15	$9.50
Table Skirting per Metre	Taxable	$9.75	$10.15
Cutlery	Taxable	$3.20	$3.35
Kitchen Staff Hourly Rate	Taxable	$33.20	$34.55
Bar Staff Hourly Rate	Taxable	$33.20	$34.55
Photo copying per copy	Taxable	$0.30	$0.30
Lift Pod per Hire	Taxable	$67.50	$70.20
Data Projector per hire	Taxable	$363.80	$378.35
TOWN HALL HUB			
Category 1 per square metre	Taxable	$10.30	$10.70
Category 2 per square metre	Taxable	$20.60	$21.40
Category 3 per square metre	Taxable	$41.20	$42.85
Category 4 per square metre	Taxable	$229.00	$238.15
Category 5 per month	Taxable	$2,763.90	$2,874.45
Service Fee per square metre	Taxable	$14.85	$15.45
MINOR HALLS			
Key Replacements	Taxable	$23.40	$24.35
Forest Hill Hall (Hourly Rate)	Taxable	$36.50	$37.95

	GST Status	FEE GST Inclusive 2010/11	FEE GST Inclusive 2011/12
Strabane Ave Chapel Rental (Hourly Rate)	Taxable	$36.50	$37.95
Rentoul Hall Rental (Hourly Rate)	Taxable	$36.50	$37.95
Function Rate	Taxable	$608.35	$632.70
East Burwood Hall (Hourly Rate)	Taxable	$36.50	$37.95
Function Rate	Taxable	$608.35	$632.70
Horticultural Centre Hire (Hourly Rate)	Taxable	$36.50	$37.95
Horticultural Centre Function Rate	Taxable	$608.35	$632.70
South Blackburn Hall (Hourly Rate)	Taxable	$36.50	$37.95
North Blackburn Hall (Hourly Rate)	Taxable	$36.50	$37.95
Function Rate	Taxable	$608.35	$632.70
WHITEHORSE CENTRE			
Courtyard Room - Category 1 - 4 Hours	Taxable	$169.50	$176.30
Courtyard Room - Category 2 - 8 Hours	Taxable	$257.00	$267.30
Courtyard Room - Category 1 - Day/Night	Taxable	$350.00	$364.00
Courtyard Room - Category 2 - 4 Hours	Taxable	$135.00	$140.40
Courtyard Room - Category 2 - 9 Hours	Taxable	$207.00	$215.30
Courtyard Room - Category 2 - Day/Night	Taxable	$281.00	$292.25
Willis Room - Category 1 - 4 Hours	Taxable	$281.00	$292.25
Willis Room - Category 2 - 8 Hours	Taxable	$346.00	$359.85
Willis Room - Category 1 - Day/Night	Taxable	$422.00	$438.90
Willis Room - Category 2 - 4 Hours	Taxable	$225.00	$234.00
Willis Room - Category 2 - 9 Hours	Taxable	$346.00	$359.85
Willis Room - Category 2 - Day/Night	Taxable	$422.00	$438.90
TICKET SALES COMMISSION			
Credit Card Commission	Taxable	$3.30	$3.30
Credit Card Commission - Category 2A	Taxable	$2.00	$2.00
Main Stage Season Fee per Ticket	Taxable	$2.50	$2.50
Booking Fee per Ticket Print	Taxable	$0.35	$0.35
Booking Fee per Ticket Sold - Category 1	Taxable	$2.44	$2.50
Booking Fee per Ticket Sold - Category 2	Taxable	$1.35	$1.40
Midweek Season fee per Ticket	Taxable	$1.50	$1.50
Booking Fee per ticket Sold - Category 2A	Taxable	$0.75	$0.80
PERFORMING ARTS HIRE			
Performing Arts - Category 1 - 5 Hours Friday Evening & Sat and Sun	Taxable	$1,232.00	$1,281.30
Performing Arts - Category 1 - 5 Hours - All other times	Taxable	$1,076.00	$1,119.05
Bump in/out & Rehearsal	Taxable	$123.00	$127.90
Dressing Room - Waratah - half room	Taxable	$237.00	$246.50
Performing Arts - Category 2 - 5 Hours Friday Evening & Sat and Sun	Taxable	$972.00	$1,010.90
Performing Arts - Category 2 - 5 Hours - All other times	Taxable	$816.00	$848.65
Hold out Fee	Taxable	$194.00	$201.75
Dressing Room - Soundshell	Taxable	$151.00	$157.05
Orchestral Rehearsal	Taxable	$130.00	$135.20
EQUIPMENT RENTAL			
Piano Tuning	Taxable	$156.00	$170.00
Lapel Radio - Day Hire	Taxable	$104.00	$108.15
Source 4 Prof - Day Hire	Taxable	$10.00	$10.40
Par Cans - Day Hire	Taxable	$5.00	$5.20

	GST Status	FEE GST Inclusive 2010/11	FEE GST Inclusive 2011/12
Dimmer Racks - Day Hire	Taxable	$35.00	$36.40
Fresnels - Day Hire	Taxable	$11.00	$11.45
Speakers - Week Hire	Taxable	$468.00	$486.70
Lapel Radio - Week Hire	Taxable	$312.00	$324.50
Source 4 Prof - Week Hire	Taxable	$15.00	$15.60
Par Cans - Week Hire	Taxable	$10.00	$10.40
Dimmer Racks - Week Hire	Taxable	$52.00	$54.10
Fresnels - Week Hire	Taxable	$18.00	$18.70
THEATRE STAFF RECOVERY			
Usher per Hour - (4 hour minimum)	Taxable	$30.50	$31.70
Technician - Second Technician on duty	Taxable	$30.50	$31.70
Duty Officer	Taxable	$38.40	$39.95
Supervising technician - per hour (4 hr minimum)	Taxable	$38.40	$39.95
Missed Meal break - technician	Taxable	$57.55	$59.85
THEATRE TICKET SALES			
Full - Main Theatre Show Price	Taxable	$42.00	$42.00
Full - Midweek Theatre Show Price	Taxable	$15.00	$15.00
Gold Package - Full	Taxable	$224.00	$232.95
6 Play Package - Full	Taxable	$204.00	$212.15
5 Play Package - Full	Taxable	$185.00	$192.40
4 Play Package - Full	Taxable	$152.00	$158.10
Concession - Main Theatre Show Price	Taxable	$39.00	$39.00
Group - Midweek Theatre Show Price	Taxable	$13.00	$13.50
Gold Package - Concession	Taxable	$197.00	$204.90
6 Play Package - Concession	Taxable	$180.00	$187.20
5 Play Package - Concession	Taxable	$160.00	$166.40
4 Play Package - Concession	Taxable	$136.00	$141.45
Music Programs varies depending on the show			
A component of these prices are attributed to booking fees			
FUNCTION ROOM HIRE			
Category 1 Full Room - 4 Hours	Taxable	$731.00	$760.25
Category 1 Full Room - 8 Hours	Taxable	$877.00	$912.10
Category 1 Full Room - Day/Night	Taxable	$1,028.00	$1,069.10
Category 1 Half Room - 4 Hours	Taxable	$433.00	$450.30
Category 1 Half Room - 8 Hours	Taxable	$583.00	$606.30
Category 1 Half Room - Day/Night	Taxable	$731.00	$760.25
Category 1 Theatre - 4 Hours	Taxable	$1,129.00	$1,174.15
Category 1 Theatre - 8 Hours	Taxable	$2,542.00	$2,643.70
Category 1 Theatre - Day/Night	Taxable	$282.00	$293.30
Category 1 Meeting Room 1 2 - 4 Hours (AH)	Taxable	$216.00	$224.65
Category 1 Box Hill 1 & 2 - 4 Hours (AH)	Taxable	$216.00	$224.65
Category 1 Foyer - 4 Hours (AH)	Taxable	$811.00	$843.45
Category 1 Nunawading 1 & 2 - 4 Hours (AH)	Taxable	$595.00	$618.80
Category 2 Full Room - 4 Hours	Taxable	$584.00	$607.35
Category 2 Full Room - 8 Hours	Taxable	$702.00	$730.10
Category 2 Full Room - Day/Night	Taxable	$823.00	$855.90
Category 2 Half Room - 4 Hours	Taxable	$346.00	$359.85
Category 2 Half Room - 8 Hours	Taxable	$466.00	$484.65
Category 2 Half Room - Day/Night	Taxable	$583.00	$606.30
Category 2 Theatre - 4 Hours	Taxable	$904.00	$940.15
Category 2 Theatre - 8 Hours	Taxable	$2,033.00	$2,114.30
Category 2 Theatre - Day/Night	Taxable	$226.00	$235.05
Category 2 Meeting Room 1 2 - 4 Hours (AH)	Taxable	$173.00	$179.90
Category 2 Box Hill 1 & 2 - 4 Hours (AH)	Taxable	$172.00	$178.90
Category 2 Foyer - 4 Hours (AH)	Taxable	$823.00	$855.90

	GST Status	FEE GST Inclusive 2010/11	FEE GST Inclusive 2011/12
Category 2 Nunawading 1 & 2 4 Hours (AH)	Taxable	$476.00	$495.05
CATERING			
Cocktail Reception - Food Only - 6 pieces per person	Taxable	$30.00	$31.20
Cocktail Reception - Food & Beverages - 6 pieces per person	Taxable	$44.00	$45.75
Continental Breakfasts From:	Taxable	$27.00	$28.10
Cooked Breakfasts from:	Taxable	$32.50	$33.80
Buffet Breakfasts from:	Taxable	$37.50	$39.00
Conference Packages Category 1 - 25 - 49 guests	Taxable	$54.00	$56.15
Conference Packages Category 1 - 50 - 99 guests	Taxable	$50.00	$52.00
Conference Packages Category 1 - 100+ guests	Taxable	$43.50	$45.25
Conference Packages Category 2 - 25 - 49 guests	Taxable	$51.50	$53.55
Conference Packages Category 2 - 50 - 99 guests	Taxable	$49.40	$51.40
Conference Packages Category 2 - 100+ guests	Taxable	$40.50	$42.10
Coffee Break - Muffins (Sweet)	Taxable	$8.30	$8.65
Coffee Break - Mini Muffins	Taxable	$6.50	$6.75
Coffee Break - Savoury Scrolls	Taxable	$7.80	$8.10
Coffee Break - Croissants with butter & jam	Taxable	$7.80	$8.10
Coffee Break - Sliced Fresh fruit platter	Taxable	$9.00	$9.35
Coffee Break - Cheese & Fruit Platter	Taxable	$10.90	$11.35
Coffee Break - Danish	Taxable	$7.00	$7.30
Coffee Break - Scones	Taxable	$8.00	$8.30
Coffee Break - Cakes	Taxable	$8.00	$8.30
Coffee Break - Slices	Taxable	$7.80	$8.10
Coffee Break - Savoury minis, pies, sausage rolls, quiche	Taxable	$11.40	$11.85
Coffee Break - Arnotts Biscuits	Taxable	$4.70	$4.90
Coffee Break - Kez's biscuits	Taxable	$5.70	$5.95
Coffee Break - Selection of sweet tarts	Taxable	$6.50	$6.75
LIGHT LUNCH			
Point Sandwiches	Taxable	$11.40	$11.85
Point Sandwiches & Fruit Platter	Taxable	$16.60	$17.25
Point Sandwiches, 3 pieces hot finger food & fruit	Taxable	$25.50	$26.50
Point Sandwiches, fruit platter & cakes	Taxable	$20.30	$21.10
Baguettes/wraps/pita	Taxable	$12.50	$13.00
Baguettes/wraps/pita, fruit platter	Taxable	$17.70	$18.40
Ribbon Sandwiches	Taxable	$12.50	$13.00
Ribbon Sandwiches, Fruit platter	Taxable	$17.50	$18.20
Ribbon Sandwiches, Fruit platter & Cakes	Taxable	$20.80	$21.65
Salads	Taxable	$15.00	$15.60
Mini Meals	Taxable	$15.00	$15.60
Salad or mini meal with fruit platter	Taxable	$20.80	$21.65
LUNCHES/LIGHT MEALS			
Main (meat & salad) From:	Taxable	$46.00	$47.85
Main (meat & vegetables) From:	Taxable	$46.00	$47.85
Main (vegetarian - cold) From:	Taxable	$41.00	$42.65
Main (vegetarian - hot) From:	Taxable	$41.00	$42.65
Buffet Lunch - Cold - From:	Taxable	$50.50	$52.50
Buffet Lunch - Hot - From:	Taxable	$50.50	$52.50
TABLE SERVED - DINNERS			
Main & Dessert - From:	Taxable	$55.00	$57.20
Entree & Main - From:	Taxable	$63.00	$65.50
Soup, Main, Dessert - From:	Taxable	$63.00	$65.50
Entree, Main, Dessert - From:	Taxable	$74.00	$76.95
Buffet Services - From:	Taxable	$66.50	$69.15
Beverage Packages - 1 Hour	Taxable	$9.50	$9.90

	GST Status	FEE GST Inclusive 2010/11	FEE GST Inclusive 2011/12
Beverage Packages - 2 Hours	Taxable	$14.00	$14.55
Beverage Packages - 3 Hours	Taxable	$19.00	$19.75
Beverage Packages - 4 Hours	Taxable	$23.50	$24.45
Beverage Packages - 5 Hours	Taxable	$28.00	$29.10
LEISURE SERVICES			
Aqualinks			
Adult	Taxable	$5.20	$5.50
Child	Taxable	$4.00	$4.20
Concession	Taxable	$4.00	$4.20
Scholars	Taxable	$2.52	$3.00
Squad	Taxable	$3.60	$3.80
Aquatics - Adult	Taxable	$9.60	$10.00
Aquatics - Concession	Taxable	$7.20	$7.50
Upgrade	Taxable	$5.00	$5.00
Aquatics - Senior	Taxable	$7.20	$7.50
Aquatics - Student	Taxable	$7.20	$7.50
Aquatics - Post Class	Taxable	$5.00	$5.00
Multi Pass - Swim Adult	Taxable	$46.80	$49.50
Multi Pass - Swim Concession	Taxable	$36.00	$37.80
Multi Pass - General Admission	Taxable	$13.50	$14.40
Multi Pass - Aquatics	Taxable	$86.40	$90.00
Multi Pass - Concession	Taxable	$64.80	$67.50
Pool Parties (with food)	Taxable	$21.00	$22.00
Pool Parties (no food)	Taxable	$13.00	$14.00
Pool Parties - Catering	Taxable	$8.00	$8.00
Pool Parties - Cake	Taxable	$13.00	$16.00
Pool Parties - Table Hire	Taxable	$25.00	$25.00
Pool Parties - Inflatable	Taxable	$75.00	$75.00
Holiday Programs	Taxable	$6.80	$7.20
NSC - Lifeguards	Taxable	$31.00	$32.00
NSC - Inflatable Hire	Taxable	$42.00	$42.00
NSC - Club Pool Hire	Taxable	$104.00	$108.15
NSC - Carnival Hire	Taxable	$348.50	$357.00
Lane Hire	Taxable	$38.50	$38.50
Dive Pool Hire per Hour	Taxable	$12.50	$39.00
Lane Hire extra Fee per person	Taxable	$2.90	$3.00
Carnival Hire - Day	Taxable	$410.00	$420.00
Carnival Hire - Night	Taxable	$430.00	$430.00
Carnival Hire - Leisure Pool	Taxable	$150.00	$160.00
Carnival Rate - All Outdoor Areas per hour	Taxable	$210.00	$210.00
Lifeguard Hire	Taxable	$30.00	$32.00
Duty Officer Hire	Taxable	$36.00	$42.00
Lifeguard Hire outside normal hours	Taxable	$35.00	$36.40
Duty Officer Hire outside normal hours	Taxable	$42.00	$45.00
Multi Purpose Room Hire/Group Fitness Room Hire	Taxable	$30.00	$33.00
Multi Purpose Room Hire - Courses	Taxable	$25.00	$30.00
Multi Purpose Room Hire - Crèche	Taxable	$20.00	$23.00
Swim - Adult - 12 Months	Taxable	$507.50	$531.25
Swim - Adult - 3 Months	Taxable	$176.00	$180.25
Swim Child/Concession - 12 Months	Taxable	$411.50	$435.25
Swim Child Concession - 3 Months	Taxable	$146.00	$156.25
Aquatics - 12 Months	Taxable	$591.50	$615.25
Aquatics - 3 Months	Taxable	$200.00	$201.25
Aquatics - Concession - 12 Months	Taxable	$531.50	$555.25
Aquatics - Concession - 3 Months	Taxable	$176.00	$186.25

	GST Status	FEE GST Inclusive 2010/11	FEE GST Inclusive 2011/12
Group Fitness - 12 Months	Taxable	$835.00	$870.50
Group Fitness - 3 Months	Taxable	$295.00	$312.50
Group Fitness - Concession - 12 Months	Taxable	$775.00	$810.50
Group Fitness - Concession - 3 Months	Taxable	$280.00	$297.50
Gym - 12 Months	Taxable	$835.00	$870.50
Gym - 3 Months	Taxable	$295.00	$312.50
Gym - Concession - 12 Months	Taxable	$775.00	$810.50
Gym - Concession - 3 Months	Taxable	$280.00	$297.50
Gym - Off Peak - 12 Months	Taxable	$645.50	$675.25
Gym - Off Peak - 3 Months	Taxable	$204.50	$216.25
Total Fitness - 12 Months	Taxable	$955.00	$990.50
Total Fitness - 3 Months	Taxable	$325.00	$342.50
Total Fitness - Concession - 12 Months	Taxable	$835.00	$870.50
Total Fitness - Concession - 3 Months	Taxable	$295.00	$312.50
Total Fitness - Off Peak - 12 Months	Taxable	$765.00	$795.25
Total Fitness - Off Peak - 3 Months	Taxable	$234.50	$246.25
Teen Fitness - 12 Months	Taxable	$543.50	$549.25
Teen Fitness - 3 Months	Taxable	$179.00	$184.75
Fab Living - 12 Months	Taxable	$710.00	$723.25
Fab Living - Monthly over counter	Taxable	$55.00	$57.00
Direct Debit - Total Fitness	Taxable	$70.00	$72.00
Direct Debit - Gym	Taxable	$60.00	$62.00
Direct Debit - Group Fitness	Taxable	$60.00	$62.00
Direct Debit - Aquatics	Taxable	$44.50	$46.00
Direct Debit - Swim	Taxable	$37.50	$39.00
Direct Debit - Child - Swim	Taxable	$29.50	$31.00
Direct Debit - Reciprocal	Taxable	$80.00	$82.00
Direct Debit - Total Fitness - Concession	Taxable	$60.00	$62.00
Direct Debit - Gym - Concession	Taxable	$55.00	$57.00
Direct Debit - Group Fitness - Concession	Taxable	$55.00	$57.00
Direct Debit - Aquatics - Concession	Taxable	$39.50	$41.00
Direct Debit - Swim Child/Concession	Taxable	$29.50	$31.00
Direct Debit - Total Fitness- Off Peak	Taxable	$59.00	$61.00
Direct Debit - Gym - Off Peak	Taxable	$49.00	$51.00
Direct Debit - Teen Fitness	Taxable	$40.50	$42.00
Direct Debit - Fab Living	Taxable	$55.00	$57.00
Suspension Fees	Taxable	$11.00	$11.00
Direct Debit - Family Total Fitness	Taxable	$200.75	$207.00
Direct Debit - Family Swim	Taxable	$119.25	$124.50
Direct Debit Joining Fee - Teen Fit/Off Peak	Taxable	$50.00	$55.00
DD Joining Fee - Aquatics/Swim	Taxable	$50.00	$55.00
Direct Debit Joining Fee - Total / Gym / Group Fitness	Taxable	$100.00	$110.00
Health & Fitness			
School Groups - Fitness Programs	Taxable	$7.00	$7.20
S.W.E.A.T	Taxable	$7.90	$8.20
Group Fitness - Fab Living	Taxable	$7.90	$8.20
Strong Body Strong Mind - Casual	Taxable	$6.00	$6.50
Strong Body Strong Mind - Multi Pass	Taxable	$54.00	$58.50
School Groups - Fitness Programs/ Alkira	Taxable	$7.00	$7.20
Gymnasium Peak - Adult	Taxable	$22.50	$23.00
Gymnasium Peak - Concession	Taxable	$18.50	$19.00
Gymnasium Off Peak - Adult	Taxable	$18.50	$19.00
Gymnasium Off Peak - Concession	Taxable	$14.50	$15.00
PT - 1/2 Hour	Taxable	$36.00	$38.00
PT - 1 Hour	Taxable	$59.00	$61.00
PT - 2 clients 1/2 hour	Taxable	$59.00	$61.00

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PT - 2 Clients 1 hour	Taxable	$79.00	$82.00
PT - 1/2 Hour Non Member	Taxable	$46.00	$48.00
PT - 1 Hour Non Member	Taxable	$74.00	$76.00
PT - 2 clients 1/2 Hour Non Member	Taxable	$69.00	$71.00
PT - 2 clients 1 Hour Non Member	Taxable	$94.00	$97.00
Multi Pass PT 1 Hour	Taxable	$560.50	$579.50
Multi Pass PT 1/2 Hour	Taxable	$342.00	$361.00
Multi Pass 1/2 Hour 2 Clients	Taxable	$560.50	$579.50
Multi Pass PT 1 Hour 2 Clients	Taxable	$750.50	$779.00
Multi Pass - Sweat	Taxable	$71.10	$73.80
Multi Pass - Fab Living	Taxable	$71.10	$73.80
Multi Pass Strong Body Strong Mind	Taxable	$54.00	$58.50
Multi Pass - Gymnasium - Adult	Taxable	$202.50	$207.00
Multi Pass - Gym Concession	Taxable	$166.50	$171.00
Multi Pass - Gym Adult Off Peak	Taxable	$166.50	$171.00
Multi Pass - Gym Concession Off Peak	Taxable	$130.50	$135.00
Multi Pass - Group Fitness	Taxable	$121.50	$126.00
Multi Pass - Group Fitness Concession	Taxable	$99.00	$103.50
Crèche - Member	Taxable	$5.00	$5.20
Multi Pass - Crèche Members	Taxable	$45.00	$46.80
Crèche - Non Member	Taxable	$7.00	$7.20
Crèche - Member - 12pm - 1pm	Taxable	$4.30	$4.40
Crèche - Multi Pass - 12pm - 1pm	Taxable	$38.70	$39.60
Crèche - Casual - 12pm - 1pm	Taxable	$6.30	$6.40
Crèche Cancellation Fee	Taxable	$2.00	$2.00
Crèche Casual Cancellation Fee	Taxable	$4.00	$4.00
All fit	Taxable	$7.00	$7.00
Rok Group	Taxable	$7.00	$7.30
Lifestyle Consultation/Program Show	Taxable	$60.00	$65.00
Card Replacement	Taxable	$5.00	$5.00
Group Fitness - 12 Months	Taxable	$835.00	$870.50
Group Fitness - 3 Months	Taxable	$295.00	$312.50
Group Fitness - Concession - 12 Months	Taxable	$775.00	$810.50
Group Fitness - Concession - 3 Months	Taxable	$280.00	$297.50
Gym - 12 Months	Taxable	$835.00	$870.50
Gym - 3 Months	Taxable	$295.00	$312.50
Gym - Concession - 12 Months	Taxable	$775.00	$810.50
Gym - Concession - 3 Months	Taxable	$280.00	$297.50
Gym - Off Peak - 12 Months	Taxable	$645.50	$675.25
Gym - Off Peak - 3 Months	Taxable	$204.50	$216.25
Total Fitness - 12 Months	Taxable	$955.00	$990.50
Total Fitness - 3 Months	Taxable	$325.00	$342.50
Total Fitness - Concession - 12 Months	Taxable	$835.00	$870.50
Total Fitness - Concession - 3 Months	Taxable	$295.00	$312.50
Total Fitness - Off Peak - 12 Months	Taxable	$765.50	$795.25
Total Fitness - Off Peak - 3 Months	Taxable	$234.50	$246.25
Teen Fitness - 12 Months	Taxable	$543.50	$549.25
Teen Fitness - 3 Months	Taxable	$179.00	$184.75
Reciprocal 12 Months	Taxable	$1,075.00	$1,086.50
Fab Living - 12 Months	Taxable	$710.00	$723.25
Fab Living - Monthly over counter	Taxable	$55.00	$57.00
Direct Debit - Total Fitness	Taxable	$70.00	$72.00
Direct Debit - Gym	Taxable	$60.00	$62.00
Direct Debit - Group Fitness	Taxable	$60.00	$62.00
Direct Debit - Reciprocal	Taxable	$80.00	$82.00
Direct Debit - Aquatics	Taxable	$44.50	$46.00
Direct Debit - Swim	Taxable	$37.50	$39.00
Direct Debit - Child Swim	Taxable	$29.50	$31.00

	GST Status	FEE GST Inclusive 2010/11	FEE GST Inclusive 2011/12
Direct Debit - Family Swim	Taxable	$119.25	$124.50
Direct Debit - Family Total Fitness	Taxable	$200.75	$207.00
Direct Debit - Gym - Concession	Taxable	$55.00	$57.00
Direct Debit - Group Fitness - Concession	Taxable	$55.00	$57.00
Direct Debit - Swim Concession	Taxable	$29.50	$31.00
Direct Debit - Aquatics Concession	Taxable	$39.50	$41.00
Direct Debit - Total Fitness Concession	Taxable	$60.00	$62.00
Suspension Fees	Taxable	$11.00	$11.00
DD Joining Fee - Gym/Total/Group Fitness	Taxable	$100.00	$110.00
DD Joining Fee - Aquatic/Teen/Swim/Off Peak	Taxable	$50.00	$55.00
Stadium			
Room Hire	Taxable	$30.00	N/A
Badminton Court - Commercial	Taxable	$14.50	N/A
Badminton Court - Community	Taxable	$14.50	N/A
Badminton Court - Member Discount	Taxable	$11.60	N/A
Badminton Court - Peak	Taxable	N/A	$15.00
Badminton Court - Off Peak	Taxable	N/A	$12.00
Full Court - Commercial	Taxable	$41.00	N/A
Full Court - Community	Taxable	$31.00	N/A
Full Court Member Discount	Taxable	$24.80	N/A
Full Court - Peak	Taxable	N/A	$42.50
Full Court- Off Peak	Taxable	N/A	$32.00
Half Court - Commercial	Taxable	$20.50	N/A
Half Court - Community	Taxable	$15.50	N/A
Half court - member discount	Taxable	$12.40	N/A
Half Court- Peak	Taxable	N/A	$21.50
Half Court- Off Peak	Taxable	N/A	$16.00
BBQ	Taxable	$50.00	$50.00
Public Liability Cover	Taxable	$15.00	N/A
Casual Basketball Shooting	Taxable	$3.90	$4.00
Equipment Hire	Taxable	$2.00	$2.50
Stadium Seating	Taxable	$150.00	$150.00
Scoreboard hire Fee	Taxable	$5.00	$5.00
Squash Courts - Community	Taxable	$21.00	N/A
Squash Courts - Members discount	Taxable	$16.80	N/A
Squash Courts	Taxable	$21.00	$21.00
Tennis/Soccer Court - Day - Commercial	Taxable	$26.00	$27.05
Tennis/Soccer Court - Day - Community	Taxable	$22.00	$22.90
Tennis/Soccer Court - Day - Member discount	Taxable	$17.60	$18.30
Tennis/Soccer Court - Night - Commercial	Taxable	$31.00	$32.25
Tennis/Soccer Court - Night - Community	Taxable	$27.00	$28.10
Tennis/Soccer Court - Night - member discount	Taxable	$21.60	$22.45
Tennis/Soccer Court - Day - Peak	Taxable	$26.00	$28.00
Tennis/Soccer Court - Day - Off Peak	Taxable	$22.00	$23.00
Tennis Court Couching Contract- Peak	Taxable	$16.00	$22.40
Tennis Court Coaching Contract- Off Peak	Taxable	$16.00	$18.40
Tennis Court Coaching Contract	Taxable	$16.00	N/A

	GST Status	FEE GST Inclusive 2010/11	FEE GST Inclusive 2011/12
SPORTLINK			
Stadium - Permanent Bookings (charged per 30 minute units)			
Badminton Court - Peak	Taxable	$7.25	$7.50
Badminton Court - Off Peak	Taxable	$5.50	$6.00
Full Court - Peak	Taxable	$20.50	$21.25
Full Court - Off Peak	Taxable	$15.50	$16.00
Half Court - Peak	Taxable	$10.25	$10.75
Half Court - Off Peak	Taxable	$8.00	$8.00
Outdoor Court	Taxable	$5.00	$5.25
Casual Entry	Taxable	$4.00	$4.00
Casual Entry - 1 Hour	Taxable	$2.50	$2.50
Programs Income (Charge per session)			
Sports Clinic	Taxable	$13.50	$14.00
Basketball Registration	Taxable	$140.00	N/A
Team Sheets	Taxable	$55.00	N/A
Room Hire - Charge per 30 minute unit			
Multi Purpose Room - Community Rate	Taxable	$5.00	$10.50
Multi Purpose Room - Commercial Rate	Taxable	$7.50	$16.00
Community Room - Community Rate	Taxable	$5.00	$10.50
Community Room - Commercial Rate	Taxable	$7.50	$16.00
CITY DEVELOPMENT			
BUILDING CONTROL/REGULATION			
RESIDENTIAL DWELLING & OUT BUILDINGS			
Lodgement Fees			
Value $5,000 and greater (statutory)	GST Free	$32.60	$32.60
Building permit levy for a building greater than $10,000 (statutory)	GST Free	Cost x .00128 Cost x .00160	Cost x .00128 Cost x .00160
Minor residential building permits	Taxable	$580.00	$580.00
Building Permit Fees			
Hoarding Permit (plus $1 per m2 per day- min $150 per week, Max $300)	GST Free	$217.50	$222.30
Minor works up to $10,000- small timber front fence or deck	Taxable		$345.00
Demolition- Reblocks, Decks, Pergolas NOTE: Levy payable if works over $10K	Taxable	$580.00	$580.00
Demolish - Commercial building	Taxable	990/min $660/floor	990/min $660/floor
Garages/Carports, swimming pools - Note: Levy Payable if over 10K	Taxable	$650.00	$650.00
Change of class from 1a to1b (residential to student accommodation- less than 3 bedrooms) NOTE: Levy payable if works over $10K (Non Statutory Fee)	Taxable	$660.00	$660.00
Change of class from 1a to1b (residential to student accommodation >4 bedrooms) NOTE: Levy payable if works over $10K (Non Statutory Fee)	Taxable	N/A	$1,475.00
Change of use/combined allotment Statements	Taxable	$550.00	$550.00
Additional Mandatory inspections	Taxable	$150.00	$150.00
Change of use/combined allotment Statements	Taxable	$550.00	$550.00
Works up to an estimated cost of $50,000 - Plus levy cost x .0016	Taxable	$970.00	$970.00
Works estimated between $50,000 - $100,000 - Plus levy cost x .0016	Taxable	$1,275.00	$1,275.00
Works estimated between $100,000 - $200,000 - Plus levy cost x .0016	Taxable	$1,575.00	$1,575.00
Works estimated between $200,000 - $400,000 - Plus levy cost x .0016	Taxable	$1,925.00	$1,925.00
Multi Unit Developments (per unit)	Taxable	$1,200.00	$1,200.00

	GST Status	FEE GST Inclusive 2010/11	FEE GST Inclusive 2011/12
COMMERCIAL BUILDINGS (All Non Statutory Fees)			
Value up to $50,000 - (additional @ $120 each)	Taxable	$1,250.00	$1,250.00
$50,000 - $100,000 - (additional @ $120 each)	Taxable	QUOTATION	QUOTATION
$100,000 - $500,000 - to be quoted on application	Taxable	QUOTATION	QUOTATION
$500,000 - $1,000,000 - to be quoted on application	Taxable	QUOTATION	QUOTATION
over $500,000 - to be quoted on application	Taxable	QUOTATION	QUOTATION
OTHER CHARGES			
Application for Council Report and Consent/Delegate Dispensations (statutory)	GST Free	$217.50	$222.30
Amended Plans/Building Permits	Taxable	$230.00	$230.00
Hoarding Permits - Land Lease Rate ($1 per m2 per day) - Min $200 per week	Taxable	QUOTATION	QUOTATION
Special Inspection (house removals) and report/consultancy - To be quoted and invoiced - hourly rate	Taxable	$150.00	$150.00
Lapsed/Expired building permits (Non Statutory Fee)	Taxable	$300.00	$300.00
Building inspections for Private Building Surveyors	Taxable	$150.00	$150.00
Solicitors Requests- Building Certificates - (Per Reg. 326 (1) statutory)	GST Free	$43.45	$44.40
Property Information (per Reg. 326(2) statutory)	GST Free	$43.45	$44.40
Copies of Plans & Other building approval documents First 5 sheets - additional sheets, A1-A0 $32.50 each, A4-A3 $32.50 full set	Taxable	$130.00	$130.00
Public Entertainment Permits - Temporary Occupancy Permit			
1 Structure	Taxable	$350.00	$350.00
2-5 Structures	Taxable	$520.00	$520.00
6-9 Structures	Taxable	$700.00	$700.00
10 + Structures	Taxable	$1,000.00	$1,000.00
Additional Inspections	Taxable	$150.00	$150.00
Additional Fees - may be applicable	Taxable	QUOTATION	QUOTATION
Swimming Pool Recertification of existing - WITHIN MUNICIPALITY ONLY (Non Statutory Fee)	Taxable	$400.00	$400.00
PERMIT APPLICATIONS OUTSIDE MUNICIPALITY			
MBS Approval and quote for permit fee required prior to application being submitted. Note: levy payable if work over $10k Domestic = 0.0016% of cost of works - Commercial = 0.00128% of cost of works	Taxable	QUOTATION	QUOTATION
PLANNNG SCHEME AMENDMENTS			
Note: the Council may, on application to it, waive or rebate the payment of any of the prescribed fees, if it considers that the circumstances of the amendment are such that it would be unreasonable or undesirable to charge the prescribed fee. Combined Planning Scheme Amendments and Planning Permits Applications - The sum arrived at by adding the higher of the fees plus 50% of the lower of the fees which would have applied if separate applications had been made.			
To consider an amendment request: To refer and give notice of the amendment as required by the Act - To consider any submissions which do not seek to change the amendment - To (if applicable) abandon the amendment. (statutory)	GST Free	$798.00	$798.00
To consider submissions which seek to change the amendment: To refer submissions to a Panel - To prepare and make a submission to a Panel - To consider the Panel report - To (if applicable) abandon the amendment. (statutory)	GST Free	$798.00	$798.00
To meet all direct fees and costs charged by the Panel in relation to its hearing of submissions. Must agree to pay before the Council requests appointment of Panel. Payment to be made after panel hearing. (statutory)	GST Free	AS REQUIRED	AS REQUIRED
To adopt an amendment (In whole or part) - To submit the adopted amendment to the Minister (Paid before Council adopts the amendment) (statutory)	GST Free	$524.00	$524.00
The Minister considering a request to approve an amendment. Giving Notice of approval of an amendment. Paid by the proponent to the Minister, when the amendment is submitted to the Minister for approval. (statutory)	GST Free	$798.00	$798.00

	GST Status	FEE GST Inclusive 2010/11	FEE GST Inclusive 2011/12
PERMIT FEES			
Class 1 - Use Only - Cost of development, not applicable (statutory)	GST Free	$502.00	$502.00
Development, or use and development, to a single dwelling on a lot. Additions to a single dwelling on a lot			
Less than $10,000 (statutory)	GST Free	NO FEE	NO FEE
Class 2, $10,001 - $100,000 (statutory)	GST Free	$239.00	$239.00
Class 3, over $100,101 (statutory)	GST Free	$490.00	$490.00
Development (other than single dwelling on a lot) Includes tree removal, (NB: no fee required for trees within VPO includes signs.			
Class 4 - less than $10,000 (statutory)	GST Free	$102.00	$102.00
Class 5 - $10,001 - $250,000 (statutory)	GST Free	$604.00	$604.00
Class 6 - $250,001 - $500,000 (statutory)	GST Free	$707.00	$707.00
Class 7 - $500,001 - $1,000,000 (statutory)	GST Free	$815.00	$815.00
Class 8 - $1,000,000 - $7,000,000 (statutory)	GST Free	$1,153.00	$1,153.00
Class 9 - $7,000,001 - $10,000,000 (statutory)	GST Free	$4,837.00	$4,837.00
Class 10 - $10,000,001 - $50,000,000 (statutory)	GST Free	$8,064.00	$8,064.00
Class 11 - Over $50,000,001 (statutory)	GST Free	$16,130.00	$16,130.00
SUBDIVISION			
Class 12 - Subdivide an existing building (statutory)	GST Free	$386.00	$386.00
Class 13 - Subdivide land into two lots (statutory)	GST Free	$386.00	$386.00
Class 14 - Re-alignment of boundary, or consolidate two or more lots (statutory)	GST Free	$386.00	$386.00
Class 15 - Subdivide land (3 or more lots) (statutory)	GST Free	$781.00	$781.00
Class 16 - Remove a restriction if the land has been used for two or more years lawfully under the P & E Act but for the existence of the restriction. (statutory)	GST Free	$249.00	$258.95
Class 17 - Create, vary or remove a restriction or right of way (statutory)	GST Free	$541.00	$541.00
Class 18 - Create, remove or vary an easement other than a ROW (statutory)	GST Free	$404.00	$404.00
Vary or remove a condition in the nature of an easement in a Crown Grant. (statutory)	GST Free	$404.00	$404.00
Determination whether carried out to satisfaction of Responsible Authority (statutory)	GST Free	$102.00	$102.00
Subdivision/Certification (statutory)	GST Free	$100.00	$100.00
Certification per lot (statutory)	GST Free	$20.00	$20.00
Consolidations (statutory)	GST Free	$100.00	$100.00
Recertification (statutory)	GST Free	$100.00	$100.00
Certify - Removal of Easement (statutory)	GST Free	$100.00	$100.00
Realignment of Boundary (statutory)	GST Free	$100.00	$100.00
AMENDMENTS AFTER NOTICE (PRIOR TO DECISION) (Statutory Fee)			
Amend an application for Permit (S57A) after notice (prior to decision being made) Less than $10,000 difference between original application and modified one. (statutory)	GST Free	$102.00	$102.00
AMENDMENTS TO EXISTING PLANNING PERMITS			
Class 1 - to change the use (statutory)	GST Free	$502.00	$502.00
Class 2 - to change what the permit allows, change conditions, etc. (statutory)	GST Free	$502.00	$502.00
An application to amend a permit (other than to subdivide for a single dwelling on a lot or additions/amendments to a single dwelling on a lot.			
Less than $10,000 (statutory)	GST Free	NO FEE	NO FEE
Class 3 - $10,000 - $100,000 (statutory)	GST Free	$239.00	$239.00
Class 4 - Over $100,001 (statutory)	GST Free	$490.00	$490.00
An application to amend a permit to develop land (development other than single dwelling or on a lot or subdivision, includes tree removal, signs and satellite dishes.			
Class 5 - Less than $10,000 (statutory)	GST Free	$102.00	$102.00
Class 6 - $10,001 - $250,000 (statutory)	GST Free	$604.00	$604.00
Class 7 - $250,001 - $500,000 (statutory)	GST Free	$707.00	$707.00

	GST Status	FEE GST Inclusive 2010/11	FEE GST Inclusive 2011/12
Class 8 - over $500,000 (statutory)	GST Free	$815.00	$815.00
Subdivision			
Class 9 - An application to amend a permit to: - Subdivide an existing building 2 - Subdivide Land into two lots - re-alignment of boundary or consolidate two or more lots. (statutory)	GST Free	$386.00	$386.00
Permit amendment to endorsed plan - SECTION 62(3) ONLY. S (Non Statutory Fees)			
Residential - 1st amendment	Taxable	$245.00	$255.00
Residential - 2nd amendment	Taxable	$285.00	$296.00
Residential - 3rd amendment	Taxable	$305.00	$317.00
Commercial - 1st amendment	Taxable	$275.00	$286.00
Commercial - 2nd amendment	Taxable	$315.00	$328.00
Commercial - 3rd amendment	Taxable	$355.00	$369.00
OTHER FEES (includes Statutory and Non Statutory Fees as identified)			
Certificates of Compliance under Section 97N of the Planning and Environment Act (Statutory Fee)	GST Free	$147.00	$153.00
Provide a copy of planning permit & endorsed plans.	Taxable	$130.00	$135.00
Copying of Plans (Non Statutory Fee)			
A1 - AO - per sheet	Taxable	$30.00	$31.00
Full set A4 - A3	Taxable	$30.00	$31.00
Request for written planning advice regarding need for permit, planning scheme requirements or approval details	Taxable	$105.00	$110.00
Advice to Building Surveyors on Heritage Status of Buildings (Statutory Fee)	GST Free	$54.35	$54.35
Extension of Time for planning permits (Non Statutory Fees)			
First Extension	Taxable	$145.00	$151.00
Second Extension	Taxable	$190.00	$198.00
Third Extension	Taxable	$240.00	$250.00
Planning Infringement Notice (Statutory Fee)			
Person	GST Free	$584.00	$584.00
Corporation	GST Free	$1,168.00	$1,168.00
Advertising Fees - (includes up to 10 letters - additional letters $6.60 each) - (Non Statutory Fees)	Taxable	$80.00	$83.00
Additional Letters	Taxable	$66.00	$69.00
Small Advertising notice	Taxable	$20.00	$21.00
Large Advertising notice	Taxable	$55.00	$57.00
Section 173 Agreements (No Statutory Fees)			
Standard	Taxable	$600.00	$624.00
Other - Cost of Legal Advice	Taxable	To be quoted	To be quoted
Ending of Agreement	Taxable	$200.00	$208.00
Liquor Licensing Requests (Statutory Fee)	GST Free	$65.00	$65.00
Retrospective Planning Fee (Non Statutory Fee)	Taxable	$350.00	$364.00
Checking of Plans for compliance with Significant Landscape overlay. Note: Fee subtracted from any SLO Planning Permit Application fee or put towards public notice fees. (Non Statutory Fee)	Taxable	$100.00	$104.00
BUSINESS AND ECONOMIC DEVELOPMENT			
Business Seminars (General)	Taxable	$20.00	$21.00
Business Seminars (Workshops)	Taxable	$30.00	$31.00
Business Seminars (Visual Merchandising)	Taxable	$100.00	$104.00
Business Week Registrations (Workshops)	Taxable	$30.00	$31.00
Business Week Registrations (Lunches)	Taxable	$50.00	$52.00
Business Week Registrations (Breakfast)	Taxable	$40.00	$42.00
Events Sponsorship			
Business Week Other (Sponsorship - Gold)	Taxable	$2,000.00	$2,080.00
Business Week Other (Sponsorship - Silver)	Taxable	$1,000.00	$1,040.00
Business Week Other (Sponsorship - Bronze)	Taxable	$500.00	$520.00

	GST Status	FEE GST Inclusive 2010/11	FEE GST Inclusive 2011/12
ECO VISION WASTE & RECYCLING			
Levy from Residents - 240lt	Taxable	$188.00	$200.00
Levy from Residents - Extra Bins	Taxable	$188.00	$200.00
Garden Green Waste Collection	Taxable	$75.00	$80.00
Registration for Green Waste Collection	Taxable	$64.00	$68.00
ENGINEERING SERVICES - ASSET APPROVAL			
Flood Level Information (statutory)	GST Free	$217.50	$222.30
Build Over Easement Applications (statutory)	GST Free	$217.50	$222.30
After Hours Driveway Inspections	Taxable	$238.00	$247.50
Plan and subdivision checking fee	GST Free	$211.00	$219.45
Asset protection permits	GST Free	$170.00	$176.80
Legal Points of Discharge (statutory)	GST Free	$54.35	$55.55
Road Opening Permits (statutory)	GST Free	$134.45	$137.40
ENGINEERING SERVICES- TRANSPORT			
Temporary Street Closure permits (full and partial closures excl street parties)	GST Free	N/A	$100.00
INFRASTRUCTURE			
PARKSWIDE			
NURSERY			
50mm Tube	Taxable	$1.65	$1.65
140mm Pot	Taxable	$4.40	$4.40
200mm Pot	Taxable	$18.70	$18.70
MANAGEMENT			
Shopping Trolley Release Fee	Taxable	$208.00	N/A
RECYCLING & WASTE CENTRE			
External Tipping Fees - Boot Load	Taxable	$10.00	$15.00
External Tipping Fees - Car Load	Taxable	$20.00	$25.00
External Tipping Fees - Station Wagon	Taxable	$20.00	N/A
External Tipping Fees - Trailers	Taxable	$50.00	$50.00
External Tipping Fees - Bulk	Taxable	$130.00	$140.00
Sales - Broken Concrete - Public	Taxable	$40.00	$75.00
Clean Green Branches	Taxable	$30.00	$40.00
Clean Green Branches Bulk	Taxable	$60.00	$80.00
Oil	Taxable	$0.35	$0.35
Tyres	Taxable	$5.00	$6.00
Tyre and Rim	Taxable	$10.00	$12.00
Mattresses	Taxable	$17.00	$20.00
Metal Sales	Taxable	$276.85	$290.00
Commercial Business Accounts (Per tonne)	Taxable	$110.00	$125.00
Commercial General Accounts (Per tonne)	Taxable	$120.00	$135.00
Standard Gate Fees (Per tonne)	Taxable	N/A	$145.00

Detailed Capital Works Program

This appendix presents a listing of the capital works projects that will be undertaken for the 2011/12 year.

The Capital Works Program is comprised of two major parts as follows:

1. Stay in Business (Renewal) Capital Works

This program provides necessary funding to restore, renew or replace existing assets to "as new" condition so that Council's existing assets can continue to provide acceptable levels of service and functionality to users. The program recognizes that assets have a limited economic life and, as a consequence, require renewal to sustain service potential at community acceptable levels.

2. New Capital Works

This program provides funding to construct or acquire new or additional assets or to upgrade existing assets in order to provide a higher level of service and functionality. The program includes such projects as building extensions, traffic management devices (e.g. roundabouts), new wetlands and land purchases. As a consequence there will be a resultant increase in Council's total asset base following the completion of New Capital Projects.

The Stay in Business and New Capital Program split enables Council to more transparently demonstrate the manner in which it is managing its infrastructure and assets.

	Total Other Funded			Rates	Reserve	Total Budget
	Grants	Asset Sales	Contributions	Funded	Funded	
Urban Improvements						
Urban Improvements	$0	$0	$0	$2,930,000	$0	$2,930,000
Total Urban Improvements	**$0**	**$0**	**$0**	**$2,930,000**	**$0**	**$2,930,000**
Street Trees						
Main Roads & Residential Streets	$0	$0	$0	$340,000	$0	$340,000
Total Street Trees	**$0**	**$0**	**$0**	**$340,000**	**$0**	**$340,000**
Roads						
Bike Paths	$0	$0	$0	$45,000	$0	$45,000
Car Parks	$0	$0	$0	$555,000	$0	$555,000
Footpaths	$0	$0	$0	$1,840,000	$0	$1,840,000
Local Roads	$419,000	$0	$142,000	$3,502,000	$0	$4,063,000
Public Lighting	$0	$0	$0	$66,000	$0	$66,000
Road Schemes	$0	$0	$250,000	$0	$0	$250,000
Traffic Treatments	$0	$0	$0	$290,000	$0	$290,000
Total Roads	**$419,000**	**$0**	**$392,000**	**$6,298,000**	**$0**	**$7,109,000**
Plant & Equipment						
Art Work Acquisition	$0	$0	$0	$22,000	$0	$22,000
Furniture & Equipment	$0	$0	$0	$292,000	$0	$292,000
IT Equipment	$0	$0	$0	$1,029,200	$0	$1,029,200
Plant & Light Fleet	$0	$980,000	$0	$2,274,000	$0	$3,254,000
Total Plant & Equipment	**$0**	**$980,000**	**$0**	**$3,617,200**	**$0**	**$4,597,200**
Parks						
Active	$300,000	$0	$72,000	$2,808,000	$0	$3,180,000
General Parks	$0	$0	$0	$445,000	$0	$445,000
Passive	$0	$0	$0	$394,000	$640,000	$1,034,000
Total Parks	**$300,000**	**$0**	**$72,000**	**$3,647,000**	**$640,000**	**$4,659,000**
Drainage						
Drainage Schemes	$0	$0	$209,000	$10,000	$0	$219,000
General Drainage	$0	$0	$0	$815,000	$0	$815,000
Total Drainage	**$0**	**$0**	**$209,000**	**$825,000**	**$0**	**$1,034,000**
Buildings						
Aged Care	$0	$0	$0	$0	$395,000	$395,000
Civic Operations	$0	$0	$0	$711,000	$0	$711,000
Community Use	$0	$0	$0	$177,000	$0	$177,000
Early Childhood & Maternal Care	$0	$0	$0	$320,000	$0	$320,000
General Buildings	$0	$0	$0	$1,163,000	$0	$1,163,000
Public Amenities	$0	$0	$0	$25,000	$0	$25,000
Sports & Recreation	$555,000	$0	$60,000	$5,098,000	$0	$5,713,000
Total Buildings	**$555,000**	**$0**	**$60,000**	**$7,494,000**	**$395,000**	**$8,504,000**
Grand Total	**$1,274,000**	**$980,000**	**$733,000**	**$25,151,200**	**$1,035,000**	**$29,173,200**

Stay in Business Projects Budget	Total Other Funded			Rates Funded	Reserve Funded	Total Budget
	Grants	Asset Sales	Contributions			
Urban Improvements						
Urban Improvements	$0	$0	$0	$2,480,000	$0	$2,480,000
Total Urban Improvements	**$0**	**$0**	**$0**	**$2,480,000**	**$0**	**$2,480,000**
Street Trees						
Main Roads & Residential Streets	$0	$0	$0	$340,000	$0	$340,000
Total Street Trees	**$0**	**$0**	**$0**	**$340,000**	**$0**	**$340,000**
Roads						
Car Parks	$0	$0	$0	$80,000	$0	$80,000
Footpaths	$0	$0	$0	$1,820,000	$0	$1,820,000
Local Roads	$419,000	$0	$142,000	$3,502,000	$0	$4,063,000
Public Lighting	$0	$0	$0	$36,000	$0	$36,000
Traffic Treatments	$0	$0	$0	$160,000	$0	$160,000
Total Roads	**$419,000**	**$0**	**$142,000**	**$5,598,000**	**$0**	**$6,159,000**
Plant & Equipment						
Furniture & Equipment	$0	$0	$0	$292,000	$0	$292,000
IT Equipment	$0	$0	$0	$859,200	$0	$859,200
Plant & Light Fleet	$0	$980,000	$0	$2,274,000	$0	$3,254,000
Total Plant & Equipment	**$0**	**$980,000**	**$0**	**$3,425,200**	**$0**	**$4,405,200**
Parks						
Active	$300,000	$0	$72,000	$2,345,000	$0	$2,717,000
General Parks	$0	$0	$0	$445,000	$0	$445,000
Passive	$0	$0	$0	$370,000	$0	$370,000
Total Parks	**$300,000**	**$0**	**$72,000**	**$3,160,000**	**$0**	**$3,532,000**
Drainage						
General Drainage	$0	$0	$0	$650,000	$0	$650,000
Total Drainage	**$0**	**$0**	**$0**	**$650,000**	**$0**	**$650,000**
Buildings						
Aged Care	$0	$0	$0	$0	$295,000	$295,000
Civic Operations	$0	$0	$0	$711,000	$0	$711,000
Community Use	$0	$0	$0	$142,000	$0	$142,000
Early Childhood & Maternal Care	$0	$0	$0	$320,000	$0	$320,000
General Buildings	$0	$0	$0	$1,163,000	$0	$1,163,000
Public Amenities	$0	$0	$0	$25,000	$0	$25,000
Sports & Recreation	$0	$0	$60,000	$4,770,000	$0	$4,830,000
Total Buildings	**$0**	**$0**	**$60,000**	**$7,131,000**	**$295,000**	**$7,486,000**
Total Stay in Business Projects	**$719,000**	**$980,000**	**$274,000**	**$22,784,200**	**$295,000**	**$25,052,200**

New Projects Budget	Total Other Funded			Rates Funded	Reserve Funded	Total Budget
	Grants	Asset Sales	Contributions			
Urban Improvements						
Urban Improvements	$0	$0	$0	$450,000	$0	$450,000
Total Urban Improvements	**$0**	**$0**	**$0**	**$450,000**	**$0**	**$450,000**
Roads						
Bike Paths	$0	$0	$0	$45,000	$0	$45,000
Car Parks	$0	$0	$0	$475,000	$0	$475,000
Footpaths	$0	$0	$0	$20,000	$0	$20,000
Public Lighting	$0	$0	$0	$30,000	$0	$30,000
Road Schemes	$0	$0	$250,000	$0	$0	$250,000
Traffic Treatments	$0	$0	$0	$130,000	$0	$130,000
Total Roads	**$0**	**$0**	**$250,000**	**$700,000**	**$0**	**$950,000**
Plant & Equipment						
Art Work Acquisition	$0	$0	$0	$22,000	$0	$22,000
IT Equipment	$0	$0	$0	$170,000	$0	$170,000
Total Plant & Equipment	**$0**	**$0**	**$0**	**$192,000**	**$0**	**$192,000**
Parks						
Active	$0	$0	$0	$463,000	$0	$463,000
Passive	$0	$0	$0	$24,000	$640,000	$664,000
Total Parks	**$0**	**$0**	**$0**	**$487,000**	**$640,000**	**$1,127,000**
Drainage						
Drainage Schemes	$0	$0	$209,000	$10,000	$0	$219,000
General Drainage	$0	$0	$0	$165,000	$0	$165,000
Total Drainage	**$0**	**$0**	**$209,000**	**$175,000**	**$0**	**$384,000**
Buildings						
Aged Care	$0	$0	$0	$0	$100,000	$100,000
Community Use	$0	$0	$0	$35,000	$0	$35,000
Sports & Recreation	$555,000	$0	$0	$328,000	$0	$883,000
Total Buildings	**$555,000**	**$0**	**$0**	**$363,000**	**$100,000**	**$1,018,000**
Total New Projects	**$555,000**	**$0**	**$459,000**	**$2,367,000**	**$740,000**	**$4,121,000**

City of Whitehorse - Adopted Capital Works Budget 2011/12 **Appendix G**

Stay in Business Projects Budget	Total Other Funded			Rates Funded	Reserve Funded	Total Budget
	Grants	Asset Sales	Contributions			
Urban Improvements						
Urban Improvements						
2011-3031 Box Hill CAD Precinct - Accelerated infrastructure & streetscape renewal program to address risk, pedestrian safety & amenity deficiencies.	$0	$0	$0	$1,050,000	$0	$1,050,000
UD13 Box Hill Central Acitivity District - Infrastructure and streetscape renewal program.	$0	$0	$0	$50,000	$0	$50,000
UD3 Christmas Decorations on Main Roads - Program provides for festive season decorations along arterial roads.	$0	$0	$0	$50,000	$0	$50,000
UD4 Landscape Upgrades - Street Intersections landscape upgrades (various) - particularly planting and surfacing works	$0	$0	$0	$50,000	$0	$50,000
UD15 Major Activity Centre - Megamile Improvements on Whitehorse Rd - Continuation of Council Adopted plan to improve public infrastructure in Mega Mile Precinct	$0	$0	$0	$280,000	$0	$280,000
UD1 Neighbourhood Activity Centre - Blackburn Station Village Masterplan implementation	$0	$0	$0	$120,000	$0	$120,000
2011-2972 Neighbourhood Activity Centre - Brentford Square	$0	$0	$0	$115,000	$0	$115,000
UD16 Neighbourhood Activity Centre - Mitcham Shopping Centre - Amenity Upgrade to existing shopping centre to an agreed Masterplan.	$0	$0	$0	$50,000	$0	$50,000
2011-2973 Neighbourhood Activity Centre - Parkmore Village	$0	$0	$0	$15,000	$0	$15,000
2011-2974 Neighbourhood Activity Centre - Station St/Canterbury Rd	$0	$0	$0	$20,000	$0	$20,000
2011-2975 Neighbourhood Activity Centre - Upgrade program and priority identification study	$0	$0	$0	$50,000	$0	$50,000
2011-2756 Nunawading Retail Precinct Stage 1 - Station St	$0	$0	$0	$500,000	$0	$500,000
UD25 Streetscape upgrades - Various high risk locations - Shopping Centres.	$0	$0	$0	$80,000	$0	$80,000
UD10 Whitehorse Civic Centre Precinct - Upgrade of paths and pavements	$0	$0	$0	$50,000	$0	$50,000
Total Urban Improvements	**$0**	**$0**	**$0**	**$2,480,000**	**$0**	**$2,480,000**
Total Urban Improvements	**$0**	**$0**	**$0**	**$2,480,000**	**$0**	**$2,480,000**
Street Trees						
Main Roads & Residential Streets						
ST1 Main and Local Roads - City wide tree planting program of whole roads or streets, in accordance with adopted policy and strategy. Includes planting of new and replacement trees.	$0	$0	$0	$340,000	$0	$340,000
Total Main Roads & Residential Streets	**$0**	**$0**	**$0**	**$340,000**	**$0**	**$340,000**
Total Street Trees	**$0**	**$0**	**$0**	**$340,000**	**$0**	**$340,000**

Stay in Business Projects Budget	Total Other Funded			Rates	Reserve	Total Budget
	Grants	Asset Sales	Contributions	Funded	Funded	
Roads						
Car Parks						
2011-2348 Minor Car Park Renewal Works	$0	$0	$0	$30,000	$0	$30,000
2011-2580 Surrey Park South Pavilion Carpark - Accessibility improvements to meet Building Code Requirements	$0	$0	$0	$50,000	$0	$50,000
Total Car Parks	**$0**	**$0**	**$0**	**$80,000**	**$0**	**$80,000**
Footpaths						
RF1 Footpath Renewal Program - Renewal of damaged and worn footpaths and provision of disabled friendly pram crossings.	$0	$0	$0	$1,730,000	$0	$1,730,000
RF6164 Parks constructed pathways - Restore/replace constructed pathways within parks and reserves	$0	$0	$0	$70,000	$0	$70,000
2011-2346 Retaining Wall Reconstruction - 88-92 Terrara Rd, Vermont	$0	$0	$0	$20,000	$0	$20,000
Total Footpaths	**$0**	**$0**	**$0**	**$1,820,000**	**$0**	**$1,820,000**
Local Roads						
2010-454 Box Hill Laneways Reconstruction - Birds Lane, Bamfords Lane and Hodges Lane	$0	$0	$0	$410,000	$0	$410,000
RL1 Future Local Roads Reconstructions - Survey and design for road reconstructions, 2011/12 to include Hawkins Ave & Edgegoose Ave, Mont Albert Nth & Rose St, Box Hill	$0	$0	$0	$60,000	$0	$60,000
RL2 Local Roads Rehabilitation - Annual cyclic resheeting/resurfacing of local roads including necessary preparatory works.	$0	$0	$0	$2,369,000	$0	$2,369,000
RL3 Local Roads Rehabilitation Data Collection - Annual data collection to support decision making for road resheeting/resurfacing and reconstruction programs.	$0	$0	$0	$45,000	$0	$45,000
RL24 Minor Road Reconstruction Works - To address urgent requests for minor renewal works as required.	$0	$0	$0	$60,000	$0	$60,000
2008-021 Peel Street - Reconstruction of Peel Street between Victoria Avenue and Whitehorse Road, Mitcham.	$150,000	$0	$0	$165,000	$0	$315,000
2010-255 Premier Avenue Reconstruction	$269,000	$0	$0	$176,000	$0	$445,000
RL16 Programmed Road Crack Sealing	$0	$0	$0	$50,000	$0	$50,000
RL6175 Replace Faded Street Name Signs.	$0	$0	$0	$10,000	$0	$10,000
RL5 Safe turning for waste trucks - Upgrade vehicle crossings and create turning areas in dead end streets for the garbage and recycling trucks	$0	$0	$0	$15,000	$0	$15,000
2008-022 Wilson Street - Reconstruction of Wilson Street Between Beresford Street and Mont Albert Road (50% cost share with Boroondara)	$0	$0	$142,000	$142,000	$0	$284,000

City of Whitehorse - Adopted Capital Works Budget 2011/12 — Appendix G

Stay in Business Projects Budget		Total Other Funded			Rates	Reserve	Total Budget
		Grants	Asset Sales	Contributions	Funded	Funded	
Total Local Roads		**$419,000**	**$0**	**$142,000**	**$3,502,000**	**$0**	**$4,063,000**
Public Lighting							
PRCP1	Car Park Lighting Upgrade. - Upgrade car park lighting for the safety of park users across various locations as assesed annually.	$0	$0	$0	$6,000	$0	$6,000
PL1	Public Lighting Modifications - Installation of additional lighting, shields, extended brackets and other lighting improvements at various locations as assesed annually.	$0	$0	$0	$30,000	$0	$30,000
Total Public Lighting		**$0**	**$0**	**$0**	**$36,000**	**$0**	**$36,000**
Traffic Treatments							
RT22	Road Safety Strategy Implementation - To implement safety treatment works along the local road network and for selected projects which have been identified through the recommended action plans of the Road Safety Strategy.	$0	$0	$0	$30,000	$0	$30,000
RT6318	Spot Safety Improvements - Minor works in response to safety problems at selected locations along the local road network, including intersections as required.	$0	$0	$0	$110,000	$0	$110,000
RT1	Walk Safe /Walk with Care Program - A combined, multi-action pedestrian program focusing on pedestrian safety in vunerable pedestrian areas in activity centres, assesed annually.	$0	$0	$0	$20,000	$0	$20,000
Total Traffic Treatments		**$0**	**$0**	**$0**	**$160,000**	**$0**	**$160,000**
Total Roads		**$419,000**	**$0**	**$142,000**	**$5,598,000**	**$0**	**$6,159,000**
Plant & Equipment							
Furniture & Equipment							
FE6	Aqualink Nunawading - Health & Fitness Equipment Replacement Program	$0	$0	$0	$15,000	$0	$15,000
FE8	Aqualink Nunawading- Furniture Replacement Program.	$0	$0	$0	$10,000	$0	$10,000
2010-201	Box Hill Community Arts Centre - Dishwasher Replacement	$0	$0	$0	$6,000	$0	$6,000
2011-2284	Box Hill Town Hall - Hub Phone System Upgrade	$0	$0	$0	$8,000	$0	$8,000
FE6308	Box Hill Town Hall - Furniture Replacement Program.	$0	$0	$0	$20,000	$0	$20,000
FE11	Childcare & Family Centres - Furniture Replacement Program	$0	$0	$0	$45,000	$0	$45,000
FE6303	Civic Services - Cyclical Photocopier and Minor Equipment Replacement.	$0	$0	$0	$21,500	$0	$21,500
2010-310	Gardiners Creek (Highbury Rd-Burwood Hwy) - Renew damaged heritage interpretation signange and public art	$0	$0	$0	$28,000	$0	$28,000
2008-079	Home Care Services - Cyclical replacement of equipment and purchase of additional OH&S equipment.	$0	$0	$0	$40,000	$0	$40,000
FE12	Libraries - Furniture Replacement Program	$0	$0	$0	$19,000	$0	$19,000

Stay in Business Projects Budget		Total Other Funded			Rates Funded	Reserve Funded	Total Budget
		Grants	Asset Sales	Contributions			
FE13	Mountainview Cottage - Cyclical replacement/renewal of existing furniture & equipment.	$0	$0	$0	$10,000	$0	$10,000
2011-2170	Nunawading Community Centre - Replacement of furniture and equipment.	$0	$0	$0	$7,000	$0	$7,000
2008-081	Silver Grove Food Services - Cylical furniture and equipment replacement.	$0	$0	$0	$30,000	$0	$30,000
FE45	Various Minor Halls - Replacement of tables, chairs, blinds and other assorted equipment.	$0	$0	$0	$5,000	$0	$5,000
FE24	Whitehorse Early Learning Services - Children's equipment replacement at various locations	$0	$0	$0	$8,000	$0	$8,000
FE20	Whitehorse Early Learning Services - Cyclical replacement of whitegoods	$0	$0	$0	$5,000	$0	$5,000
FE25	Whitehorse Family Day Care - Cyclical replacement of furniture and equipment.	$0	$0	$0	$14,500	$0	$14,500
Total Furniture & Equipment		**$0**	**$0**	**$0**	**$292,000**	**$0**	**$292,000**
IT Equipment							
IT44	Aged & Disability Services, Civic Centre - Laptop Upgrade, In Home Support	$0	$0	$0	$20,000	$0	$20,000
IT9	Aged & Disability, Civic Centre - Electronic Rostering, Electronic timesheet/rostering management system using hand held PDA's	$0	$0	$0	$35,000	$0	$35,000
2011-2158	Box Hill Community Arts Centre - Software Upgrade	$0	$0	$0	$6,200	$0	$6,200
IT5	Civic Centre Information Systems - Cyclical replacement of Multi-function copier/fax machine/ printers.	$0	$0	$0	$20,000	$0	$20,000
IT6251	Corporate Application Development - Ongoing development of the key corporate applications including Pathway, TRIM, Payglobal & HRSS	$0	$0	$0	$20,000	$0	$20,000
2011-2642	Finance System Upgrade	$0	$0	$0	$75,000	$0	$75,000
IT11	Geographic Information System - Expansion and upkeep of GIS - All sites	$0	$0	$0	$170,000	$0	$170,000
2010-864	Microsoft Enterprise Agreement - Desktop Operating Systems	$0	$0	$0	$23,000	$0	$23,000
IT6201	Network Infrastructure - Ongoing upgrade of Council's computer data, file and email storage system.	$0	$0	$0	$170,000	$0	$170,000
IT3	PC Replacement - All sites - In line with the IT Strategy recommendations of a 3 year rolling program.	$0	$0	$0	$180,000	$0	$180,000
IT1	Software Licenses - Upgrade/purchase of computer software for office-based applications	$0	$0	$0	$60,000	$0	$60,000
2008-080	Upgrade and replacement of PDAs - Implementation of PDA system into Home Care services.	$0	$0	$0	$30,000	$0	$30,000

Stay in Business Projects Budget		Total Other Funded			Rates	Reserve	Total Budget
		Grants	Asset Sales	Contributions	Funded	Funded	
IT5791	Virus Protection/Security renewal to Councils IT network	$0	$0	$0	$40,000	$0	$40,000
IT6189	Web Services Projects - Investigate and implement e-business initiatives in line with state and federal government roadmaps and directives.	$0	$0	$0	$10,000	$0	$10,000
Total IT Equipment		**$0**	**$0**	**$0**	**$859,200**	**$0**	**$859,200**
Plant & Light Fleet							
P5784	Operations Centre - Replacement of Heavy & Minor Plant.	$0	$300,000	$0	$1,400,000	$0	$1,700,000
P5783	Operations Centre - Change over Passenger Vehicles, as per Council policy.	$0	$680,000	$0	$874,000	$0	$1,554,000
Total Plant & Light Fleet		**$0**	**$980,000**	**$0**	**$2,274,000**	**$0**	**$3,254,000**
Total Plant & Equipment		**$0**	**$980,000**	**$0**	**$3,425,200**	**$0**	**$4,405,200**
Parks							
Active							
PSA6315	Bill Sewart Athletics Track, Burwood East. - Undertake reconstruction of existing athletics track.	$300,000	$0	$72,000	$2,000,000	$0	$2,372,000
PSA2	Cricket Wicket Upgrades - Upgrade/Replacement of cricket wickets at sports reserves.	$0	$0	$0	$20,000	$0	$20,000
2011-2192	East Burwood Velodrome - Necessary remedial works	$0	$0	$0	$130,000	$0	$130,000
PSA3	Sports Fields Safety Upgrades - Surface improvements, goal posts, sports field fencing and cricket training facilities upgrades.	$0	$0	$0	$70,000	$0	$70,000
PSA5	Sustainable Turf Management Program - Ongoing program of warm season grass conversion of sportsfields.	$0	$0	$0	$125,000	$0	$125,000
Total Active		**$300,000**	**$0**	**$72,000**	**$2,345,000**	**$0**	**$2,717,000**
General Parks							
PG6	BBQ Improvements - Ongoing BBQ renewal works including hotplates, fat trays and the internal electronics.	$0	$0	$0	$20,000	$0	$20,000
PG1	General Parks Drainage - Drainage pit reconstruction and upgrades to path drainage requirements at various sites.	$0	$0	$0	$20,000	$0	$20,000
PG2	General Parks Upgrade - Landscape upgrades and major refurbishments, including garden beds.	$0	$0	$0	$40,000	$0	$40,000
PG7	Interpretive Structures and Parks Names Signs in Various Parks - Including planning, design, supply and installation of signs.	$0	$0	$0	$5,000	$0	$5,000
PG4	Park Boundary Fencing. Installation and replacement of Council shared cost fences on Parks and special fence projects.	$0	$0	$0	$140,000	$0	$140,000

Stay in Business Projects Budget		Total Other Funded			Rates	Reserve	Total Budget
		Grants	Asset Sales	Contributions	Funded	Funded	
PG5	Playground Upgrade Program - Cyclical replacement & upgrade of existing equipment and play spaces at various parks & reserves in accordance with Council's Play Space Strategy.	$0	$0	$0	$220,000	$0	$220,000
Total General Parks		**$0**	**$0**	**$0**	**$445,000**	**$0**	**$445,000**
Passive							
PP1	Bushland Vegetation Management - Vegetation Action Plan Reviews across various locations	$0	$0	$0	$20,000	$0	$20,000
PP55	Surrey Dive - Batter upgrade and boardwalk replacement	$0	$0	$0	$320,000	$0	$320,000
PP2	Woody Weed Removal Program - Progressive removal of woody weeds, revegetation and associated works across various bushland sites including Blackburn Lake Sanctuary	$0	$0	$0	$30,000	$0	$30,000
Total Passive		**$0**	**$0**	**$0**	**$370,000**	**$0**	**$370,000**
Total Parks		**$300,000**	**$0**	**$72,000**	**$3,160,000**	**$0**	**$3,532,000**
Drainage							
General Drainage							
DU1	Design for Future Drainage Works - To carry out design of future drainage upgrade projects.	$0	$0	$0	$150,000	$0	$150,000
DG6239	Drainage Assets Field Survey - To undertake a field survey of drainage infrastructure to prepare drainage refurbishment program.	$0	$0	$0	$110,000	$0	$110,000
DU5560	Drainage Pipe Rehabilitation Program	$0	$0	$0	$30,000	$0	$30,000
2011-2343	Drainage Pit Lid Replacement Program	$0	$0	$0	$100,000	$0	$100,000
DU3	Drainage Rehabilitation Program - Undertake rehabilitation of portions of Council's existing stormwater network.	$0	$0	$0	$200,000	$0	$200,000
DU2	Minor Drainage Works - Construction of minor drainage works that require attention due to resident concerns and complaints.	$0	$0	$0	$60,000	$0	$60,000
Total General Drainage		**$0**	**$0**	**$0**	**$650,000**	**$0**	**$650,000**
Total Drainage		**$0**	**$0**	**$0**	**$650,000**	**$0**	**$650,000**
Buildings							
Aged Care							
2011-2507	Gowanlea - Emergency Lighting System	$0	$0	$0	$0	$55,000	$55,000
2010-749	Gowanlea Electrical Upgrade as required for building compliance	$0	$0	$0	$0	$55,000	$55,000
2011-2659	Gowanlea Passenger Lift Upgrade	$0	$0	$0	$0	$110,000	$110,000
2011-2490	Mountainview Cottage - Landscaping works as per improved landscape plan	$0	$0	$0	$0	$30,000	$30,000
2011-2514	Nunawading Meals on Wheels - Electrical Switchboard upgrade	$0	$0	$0	$0	$45,000	$45,000

Total Aged Care		**$0**	**$0**	**$0**	**$0**	**$295,000**	**$295,000**
Civic Operations							
BC1	Civic Centre - Office Improvements - Necessary office modifications to ease congestion and address OH&S issues.	$0	$0	$0	$51,000	$0	$51,000
2010-348	Civic Centre Suite - Kitchen refurbishment including equipment replacement	$0	$0	$0	$175,000	$0	$175,000
2011-2191	Forest Hill Service Centre Refurbishment	$0	$0	$0	$175,000	$0	$175,000
2011-2378	Whitehorse Operations Centre - Security improvements including CCTV upgrade and lighting improvements.	$0	$0	$0	$50,000	$0	$50,000
2011-2681	Whitehorse Operations Centre and the Waste and Recycling Centre - Decommissioning of underground fuel tanks.	$0	$0	$0	$110,000	$0	$110,000
2011-2460	Whitehorse Recycling & Waste Transfer Centre - Station Canopy Refurbishment	$0	$0	$0	$150,000	$0	$150,000
Total Civic Operations		**$0**	**$0**	**$0**	**$711,000**	**$0**	**$711,000**
Community Use							
BL66	Box Hill Community Arts Centre - Re-surfacing polished floors, restoration works required every 2 years.	$0	$0	$0	$5,000	$0	$5,000
BCF6312	Community Halls - Floor Resurfacing Program	$0	$0	$0	$15,000	$0	$15,000
2011-2322	Eley Park Community Centre - Upgrade paths servicing access to building	$0	$0	$0	$17,000	$0	$17,000
BCF6	Neighbourhood Houses - Minor infrastructure renewal across 8 sites on a priority basis.	$0	$0	$0	$30,000	$0	$30,000
BL50	Whitehorse Centre - Refurbishment - Cinema screen; Waratah Room Curtain Replacement; Willis Room - Replace Red Curtain & theatre curtains. Purchase Lantern Stock.	$0	$0	$0	$75,000	$0	$75,000
Total Community Use		**$0**	**$0**	**$0**	**$142,000**	**$0**	**$142,000**
Early Childhood & Maternal Care							
2011-2444	Central Box Hill Children's Services Centre - Stage 2 Synthetic lawn grass	$0	$0	$0	$5,000	$0	$5,000
BCM6294	Pre School Refurbishment Program - Refurbishment works at various Pre-schools as per building condition audits.	$0	$0	$0	$220,000	$0	$220,000
BHS100D	Whitehorse Early Learning Services - Renewal and risk management program for outdoor structures including play equipment.	$0	$0	$0	$55,000	$0	$55,000
BCM3	Whitehorse Early Learning Services - Replenish sand in sandpit/s and tan bark at various centres.	$0	$0	$0	$40,000	$0	$40,000
Total Early Childhood & Maternal Care		**$0**	**$0**	**$0**	**$320,000**	**$0**	**$320,000**

Stay in Business Projects Budget	Total Other Funded			Rates Funded	Reserve Funded	Total Budget
	Grants	Asset Sales	Contributions			
General Buildings						
BG4 Building Roof Replacement Program - To ensure Council facilities are maintained to optimum level of appearance and use to prolong the building longevity	$0	$0	$0	$120,000	$0	$120,000
2010-227 Buildings and Facilities Annual Asset Condition/ Data Assessment for Whithorse Asset Management System.	$0	$0	$0	$50,000	$0	$50,000
2008-012 Climate Change Risk Adaption measures at various sites. Audit to be conducted on major civic buildings.	$0	$0	$0	$100,000	$0	$100,000
BG1 Electrical Switchboard Upgrade Program - Replacement of non compliant and unsafe switchboards at various locations	$0	$0	$0	$60,000	$0	$60,000
BG3 Essential Services Compliance Program - Installation of ESM devices to buildings on Council land in conformance with BCA requirements	$0	$0	$0	$300,000	$0	$300,000
BG6325 General Building Upgrades & Renewal Works	$0	$0	$0	$60,000	$0	$60,000
BG6309 Hazardous Material Removal - Removal of hazardous material within Council buildings to minimise and eliminate risk of exposure to public	$0	$0	$0	$50,000	$0	$50,000
BG5 Master Key System - Supply and install a high security master lock and key system in Council and leased buildings.	$0	$0	$0	$50,000	$0	$50,000
BG6326 Mechanical Plant Replacement & Upgrade Program	$0	$0	$0	$110,000	$0	$110,000
BG6174 Post Completion Works - Expenditure for completing minor works related to Capital Works Building Projects completed in previous years.	$0	$0	$0	$23,000	$0	$23,000
BG8 Safe Roof Access on Council Buildings - Provision of anchor points, ladders and railing to enable safe working conditions while performing maintenance works at height on Council's buildings	$0	$0	$0	$80,000	$0	$80,000
BG2 Sustainable Energy Initiatives - Installation of energy saving devices.	$0	$0	$0	$80,000	$0	$80,000
BG7 Sustainable Water Initiatives - Installation of water saving devices in Council Buildings, such as dual flush toilets, flow control valves and water tanks	$0	$0	$0	$80,000	$0	$80,000
Total General Buildings	**$0**	**$0**	**$0**	**$1,163,000**	**$0**	**$1,163,000**
Public Amenities						
2011-2587 Watts Street Carpark - Stairwell drainage & repair works. Design only in 2011/12.	$0	$0	$0	$25,000	$0	$25,000
Total Public Amenities	**$0**	**$0**	**$0**	**$25,000**	**$0**	**$25,000**
Sports & Recreation						
2011-2992 Aqualink Box Hill - Stadium reroofing & cladding renewal works	$0	$0	$0	$2,000,000	$0	$2,000,000

City of Whitehorse - Adopted Capital Works Budget 2011/12

Appendix G

Stay in Business Projects Budget		Total Other Funded			Rates Funded	Reserve Funded	Total Budget
		Grants	**Asset Sales**	**Contributions**			
2010-587	Aqualink Nunawading - Improvements to Car Park lighting and path access	$0	$0	$0	$27,000	$0	$27,000
2010-584	Aqualink Nunawading - Spill containment area for stored chemicals.	$0	$0	$0	$15,000	$0	$15,000
BL7	Billabong Reserve - Major refurbishment and upgrade to existing pavilion including change rooms, toilets and wet areas.	$0	$0	$60,000	$1,200,000	$0	$1,260,000
BSR11	City Oval, Box Hill Redevelopment - North Pavillion Grandstand refurbishment	$0	$0	$0	$300,000	$0	$300,000
2011-3003	Halliday Park - Buildings Sewer Outfall	$0	$0	$0	$50,000	$0	$50,000
2008-032	Mahoneys Reserve - DDA improvements from carpark to soccer pavilion	$0	$0	$0	$70,000	$0	$70,000
BSR6308	Sports & Recreation Centre Facilities - Minor Works at miscellaneous facilities/sites in parks under seasonal or lease agreement.	$0	$0	$0	$28,000	$0	$28,000
2009-78	Springfield Reserve Pavilion Upgrade - Design & replacement of existing facilities.	$0	$0	$0	$850,000	$0	$850,000
2010-537	Vermont Reserve - Canteen Upgrade	$0	$0	$0	$110,000	$0	$110,000
2011-2541	Walker Park Pavilion - Water Service upgrade	$0	$0	$0	$120,000	$0	$120,000
Total Sports & Recreation		**$0**	**$0**	**$60,000**	**$4,770,000**	**$0**	**$4,830,000**
Total Buildings		**$0**	**$0**	**$60,000**	**$7,131,000**	**$295,000**	**$7,486,000**
Total Stay in Business Projects		**$719,000**	**$980,000**	**$274,000**	**$22,784,200**	**$295,000**	**$25,052,200**

New Projects Budget		Total Other Funded			Rates	Reserve	Total Budget
		Grants	Asset Sales	Contributions	Funded	Funded	
Urban Improvements							
Urban Improvements							
2011-3030	Box Hill CAD Precinct - Accelerated infrastructure improvement program to provide additional infrastructure & streetscape amenity in accordance with the Box Hill Structure Plan.	$0	$0	$0	$450,000	$0	$450,000
Total Urban Improvements		**$0**	**$0**	**$0**	**$450,000**	**$0**	**$450,000**
Total Urban Improvements		**$0**	**$0**	**$0**	**$450,000**	**$0**	**$450,000**
Roads							
Bike Paths							
RB3	Bicycle facilities - Installation of bicycle racks, signage and linemarking at various sites within Whitehorse	$0	$0	$0	$15,000	$0	$15,000
RB1	Bicycle Strategy Program - Provision of high priority projects from Council's Bicycle Strategy in Mahoneys Road (Hawthorn Rd to Highbury Rd) &Highmont Drive & Weedon Drive	$0	$0	$0	$30,000	$0	$30,000
Total Bike Paths		**$0**	**$0**	**$0**	**$45,000**	**$0**	**$45,000**
Car Parks							
2008-025	Bennettswood Shopping Centre - Installation of a carpark in Delany Avenue.	$0	$0	$0	$300,000	$0	$300,000
2010-327	Bushy Creek West Carpark	$0	$0	$0	$170,000	$0	$170,000
PRCP17	Mont Albert Car Park Upgrade - Redesign (2011/12) and construction of existing car park.	$0	$0	$0	$5,000	$0	$5,000
Total Car Parks		**$0**	**$0**	**$0**	**$475,000**	**$0**	**$475,000**
Footpaths							
2008-018	Construction of New Footpath - Ormond Ave (south side) between Mitcham Rd & Deakin St - approx length 160 lineal metres	$0	$0	$0	$20,000	$0	$20,000
Total Footpaths		**$0**	**$0**	**$0**	**$20,000**	**$0**	**$20,000**
Public Lighting							
2011-3012	Wood Park - Pathway Light Installation	$0	$0	$0	$30,000	$0	$30,000
Total Public Lighting		**$0**	**$0**	**$0**	**$30,000**	**$0**	**$30,000**
Road Schemes							
RS4	Sanders Road, Box Hill - Special Charge Scheme, for approx 270m of un-constructed road.	$0	$0	$250,000	$0	$0	$250,000
Total Road Schemes		**$0**	**$0**	**$250,000**	**$0**	**$0**	**$250,000**
Traffic Treatments							
2011-3009	Central Rd, Blackburn - Road shoulder seal/bus bay design.	$0	$0	$0	$10,000	$0	$10,000

City of Whitehorse - Adopted Capital Works Budget 2011/12

Appendix G

New Projects Budget	Total Other Funded			Rates Funded	Reserve Funded	Total Budget
	Grants	Asset Sales	Contributions			
RT2 Traffic Management & Road Safety improvements at various locations - Traffic Treatments identified as requiring interventions in Council's Traffic Management Strategy	$0	$0	$0	$120,000	$0	$120,000
Total Traffic Treatments	**$0**	**$0**	**$0**	**$130,000**	**$0**	**$130,000**
Total Roads	**$0**	**$0**	**$250,000**	**$700,000**	**$0**	**$950,000**
Plant & Equipment						
Art Work Acquisition						
AA1 Art Acquisition Program - Annual commission/purchase of arts/craft to develop the City of Whitehorse Art Collection	$0	$0	$0	$22,000	$0	$22,000
Total Art Work Acquisition	**$0**	**$0**	**$0**	**$22,000**	**$0**	**$22,000**
IT Equipment						
2008-092 IT Disaster Recovery Infrastructure - The review of Council's IT Disaster Recovery Plan recommended implementation of specific infrastructure to address the businesses requirements.	$0	$0	$0	$100,000	$0	$100,000
2010-216 Occupational Health and Safety (OHS) Human Resource Information System (HRIS). Recommendation from Worksafe audit.	$0	$0	$0	$70,000	$0	$70,000
Total IT Equipment	**$0**	**$0**	**$0**	**$170,000**	**$0**	**$170,000**
Total Plant & Equipment	**$0**	**$0**	**$0**	**$192,000**	**$0**	**$192,000**
Parks						
Active						
2010-406 Billabong Park Fence Extension	$0	$0	$0	$160,000	$0	$160,000
PSA6328 Koonung Reserve - Basketball/Netball Court - Implementation of concept plan including landscaping works	$0	$0	$0	$63,000	$0	$63,000
PSA32 Mirrabooka Reserve - Flood lighting on the North Sports field	$0	$0	$0	$45,000	$0	$45,000
2011-3014 Skate Park Study - Subject to outcome of Recreation Study.	$0	$0	$0	$80,000	$0	$80,000
2010-243 Springfield Park West - Sports Field Perimeter Fencing	$0	$0	$0	$60,000	$0	$60,000
PSA56 Study physical equipment in parks - Planning for the feasibility of equipment & infrastructure in Council's parks to increase physical activity.	$0	$0	$0	$25,000	$0	$25,000
PSA102 Vermont South - Skate Ramp - Provide upgraded amenity at this site in relation to shade, water and car parking.	$0	$0	$0	$30,000	$0	$30,000
Total Active	**$0**	**$0**	**$0**	**$463,000**	**$0**	**$463,000**
Passive						
PP25E Blackburn Creek Lands - Kalang Park wetlands upgrade.	$0	$0	$0	$0	$30,000	$30,000
PP25D Blackburn Creek Lands - Design & construct Middleborough Rd internal circuit 2011/12.	$0	$0	$0	$0	$40,000	$40,000

New Projects Budget		Total Other Funded			Rates Funded	Reserve Funded	Total Budget
		Grants	Asset Sales	Contributions			
PP44	Box Hill Gardens Masterplan Implementation	$0	$0	$0	$0	$370,000	$370,000
PP179	Bushland Condition KPI Development - State of the Environment Reporting - Subject to outcomes from Biodiversity Strategy.	$0	$0	$0	$9,000	$0	$9,000
2011-2367	Civic Centre Precinct - Shade Garden	$0	$0	$0	$15,000	$0	$15,000
PP6142	Holland Gully - Masterplan Implementation	$0	$0	$0	$0	$200,000	$200,000
Total Passive		**$0**	**$0**	**$0**	**$24,000**	**$640,000**	**$664,000**
Total Parks		**$0**	**$0**	**$0**	**$487,000**	**$640,000**	**$1,127,000**
Drainage							
Drainage Schemes							
DS12/1	30-32 Crest Gve Special Charge Drainage Scheme - Provision of stormwater drainage in existing easement to provide drainage for 26 to 40 Crest Gve.	$0	$0	$115,000	$0	$0	$115,000
DS13/2	Bently St/ Newton St Special Charge Drainage Scheme.- To provide stormwater drainage to properties 26 to 42 Bentley St and protect 19 to 37 Newton St.	$0	$0	$94,000	$0	$0	$94,000
DS15	Garden Street / Linda Street Special Charge Drainage Scheme - to provide stormwater drainage to properties 2 to 42 Garden Street. Involves undergrounding of drains. Design only in 2011/12.	$0	$0	$0	$5,000	$0	$5,000
DS19	Linden St / Elder St - Special Charge Drainage Scheme - To provide stormwater drainage to properties 2 to 34 Linden Street, 227 to 231 Whitehorse Road. Design only in 2011/12.	$0	$0	$0	$5,000	$0	$5,000
Total Drainage Schemes		**$0**	**$0**	**$209,000**	**$10,000**	**$0**	**$219,000**
General Drainage							
DU5	Funding for Development Contributions - As per Council's Stormwater Drainage Policy No. 1.	$0	$0	$0	$45,000	$0	$45,000
DU6	Storm Water Management Initiatives - Installation of stormwater management improvements, including litter traps in accordance with the Stormwater Management Plan.	$0	$0	$0	$120,000	$0	$120,000
Total General Drainage		**$0**	**$0**	**$0**	**$165,000**	**$0**	**$165,000**
Total Drainage		**$0**	**$0**	**$209,000**	**$175,000**	**$0**	**$384,000**
Buildings							
Aged Care							
2008-067	Aged Care Facilities - Undertake review and planning for independent living units	$0	$0	$0	$0	$100,000	$100,000
Total Aged Care		**$0**	**$0**	**$0**	**$0**	**$100,000**	**$100,000**
Community Use							
2011-2635	Mitcham Community House Storage Annex Extension	$0	$0	$0	$35,000	$0	$35,000
Total Community Use		**$0**	**$0**	**$0**	**$35,000**	**$0**	**$35,000**

City of Whitehorse - Adopted Capital Works Budget 2011/12 Appendix G

New Projects Budget		Total Other Funded			Rates Funded	Reserve Funded	Total Budget
		Grants	Asset Sales	Contributions			
Sports & Recreation							
2011-3029	Aqualink Box Hill - Infrastructure alterations to enable limited use of outdoor pool & gymnasium during centre redevelopment works	$0	$0	$0	$250,000	$0	$250,000
BL9	Aqualink Box Hill - Redevelopment of existing indoor aquatic & recreation facility.	$555,000	$0	$0	$0	$0	$555,000
BL154	Mont Albert Reserve Pavilion - Building Extension. Design only in 2011/12.	$0	$0	$0	$70,000	$0	$70,000
2010-463	Morack Golf Course - On Course Permanent Toilet	$0	$0	$0	$8,000	$0	$8,000
Total Sports & Recreation		**$555,000**	**$0**	**$0**	**$328,000**	**$0**	**$883,000**
Total Buildings		**$555,000**	**$0**	**$0**	**$363,000**	**$100,000**	**$1,018,000**
Total New Projects		**$555,000**	**$0**	**$459,000**	**$2,367,000**	**$740,000**	**$4,121,000**